

Form 990

Department of the Treasury  
Internal Revenue Service

Return of Organization Exempt From Income Tax

Under section 501(c), 527, or 4947(a)(1) of the Internal Revenue Code (except black lung benefit trust or private foundation)

The organization may have to use a copy of this return to satisfy state reporting requirements

OMB No 1545-0047

2010

Open to Public Inspection

A For the 2010 calendar year, or tax year beginning 07-01-2010 and ending 06-30-2011

B Check if applicable

☐ Address change

☐ Name change

☐ Initial return

☐ Terminated

☐ Amended return

☐ Application pending

C Name of organization

PRESIDENT AND FELLOWS OF HARVARD COLLEGE

Doing Business As

Number and street (or P O box if mail is not delivered to street address)

1033 MASSACHUSETTS AVENUE THIRD FLOOR

Room/suite

City or town, state or country, and ZIP + 4

CAMBRIDGE, MA 02138

F Name and address of principal officer

DREW G FAUST  
MASSACHUSETTS HALL  
CAMBRIDGE, MA 02138

D Employer identification number

04-2103580

E Telephone number

(617) 495-3976

G Gross receipts \$ 73,692,088,050

H(a) Is this a group return for affiliates?

☐ Yes ☒ No

H(b) Are all affiliates included?

☐ Yes ☐ No

If "No," attach a list (see instructions)

H(c) Group exemption number

I Tax-exempt status

☒ 501(c)(3) ☐ 501(c) ( ) ☐ (Insert no ) ☐ 4947(a)(1) or ☐ 527

J Website:

WWW HARVARD EDU

K Form of organization

☒ Corporation ☐ Trust ☐ Association ☐ Other

L Year of formation

1650

M State of legal domicile

MA

Part I Summary			
Activities & Governance	1	Briefly describe the organization's mission or most significant activities UNDERGRADUATE, GRADUATE, AND PROFESSIONAL EDUCATION AND RESEARCH ACROSS A BROAD ARRAY OF ACADEMIC DOMAINS	
	2	Check this box <input type="checkbox"/> if the organization discontinued its operations or disposed of more than 25% of its net assets	
	3	Number of voting members of the governing body (Part VI, line 1a)	7
	4	Number of independent voting members of the governing body (Part VI, line 1b)	5
	5	Total number of individuals employed in calendar year 2010 (Part V, line 2a)	32,372
	6	Total number of volunteers (estimate if necessary)	23,000
	7a	Total unrelated business revenue from Part VIII, column (C), line 12	28,031,862
Revenue	b	Net unrelated business taxable income from Form 990-T, line 34	-401,460
		Prior Year	Current Year
	8	Contributions and grants (Part VIII, line 1h)	1,271,005,605
	9	Program service revenue (Part VIII, line 2g)	1,209,148,774
	10	Investment income (Part VIII, column (A), lines 3, 4, and 7d)	777,195,231
	11	Other revenue (Part VIII, column (A), lines 5, 6d, 8c, 9c, 10c, and 11e)	65,028,434
	12	Total revenue—add lines 8 through 11 (must equal Part VIII, column (A), line 12)	3,322,378,044
			5,179,911,438
	13	Grants and similar amounts paid (Part IX, column (A), lines 1–3)	592,845,321
	14	Benefits paid to or for members (Part IX, column (A), line 4)	0
Expenses	15	Salaries, other compensation, employee benefits (Part IX, column (A), lines 5–10)	1,727,065,582
	16a	Professional fundraising fees (Part IX, column (A), line 11e)	142,563
	b	Total fundraising expenses (Part IX, column (D), line 25)	
	17	Other expenses (Part IX, column (A), lines 11a–11d, 11f–24f)	1,639,377,410
	18	Total expenses Add lines 13–17 (must equal Part IX, column (A), line 25)	3,959,430,876
	19	Revenue less expenses Subtract line 18 from line 12	-637,052,832
			982,284,953
		Beginning of Current Year	End of Year
	20	Total assets (Part X, line 16)	47,086,364,000
	21	Total liabilities (Part X, line 26)	16,337,495,000
Net Assets or Fund Balances	22	Net assets or fund balances Subtract line 21 from line 20	30,748,869,000
			36,635,013,000

Part II Signature Block

Under penalties of perjury, I declare that I have examined this return, including accompanying schedules and statements, and to the best of my knowledge and belief, it is true, correct, and complete. Declaration of preparer (other than officer) is based on all information of which preparer has knowledge.

Sign Here

Signature of officer

MAUREEN H FORRESTER CONTROLLER

Type or print name and title

Paid Preparer Use Only

Print/Type preparer's name

Firm's name

Firm's address

Preparer's signature

May the IRS discuss this return with the preparer shown above? (see instructions)

For Paperwork Reduction Act Notice, see the separate instructions.

Check if Schedule O contains a response to any question in this Part III . . . . . ☐

UNDERGRADUATE, GRADUATE, AND PROFESSIONAL EDUCATION AND RESEARCH ACROSS A BROAD ARRAY OF ACADEMIC DOMAINS

If "Yes," describe these new services on Schedule O

If "Yes," describe these changes on Schedule O

**4a** (Code ) (Expenses \$ 3,163,097,877 including grants of \$ 598,257,096 ) (Revenue \$ 1,021,307,419 )  
INSTRUCTION AND RESEARCH HARVARD UNIVERSITY CONSISTS OF ONE UNDERGRADUATE COLLEGE AND ELEVEN GRADUATE AND PROFESSIONAL  
SCHOOLS HARVARD ENROLLMENT 21,159 DEGREE CANDIDATES

<b>4b</b>	(Code	) (Expenses \$	605,310,000	including grants of \$	) (Revenue \$	298,368,677 )
STUDENT LIFE AND AUXILIARY SERVICES REPRESENTS VARIOUS STUDENT SERVICES DEPARTMENTS, INCLUDING FACILITIES MAINTENANCE, FOOD SERVICES, DORMITORIES, HEALTH SERVICES, COMPUTER CENTER, PARKING, SECURITY, ETC						

**4c** (Code ) (Expenses \$ including grants of \$ ) (Revenue \$ )

**4d** Other program services (Describe in Schedule O )  
(Expenses \$ \_\_\_\_\_ including grants of \$ \_\_\_\_\_ ) (Revenue \$ \_\_\_\_\_ )

<b>4e</b>	<b>Total program service expenses</b>	<b>\$ 3,768,407,877</b>
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Part IV

Checklist of Required Schedules

		Yes	No
1	Is the organization described in section 501(c)(3) or 4947(a)(1) (other than a private foundation)? <i>If "Yes," complete Schedule A.</i>	Yes	
2	Is the organization required to complete Schedule B, Schedule of Contributors (see instruction)?		No
3	Did the organization engage in direct or indirect political campaign activities on behalf of or in opposition to candidates for public office? <i>If "Yes," complete Schedule C, Part I.</i>		No
4	<b>Section 501(c)(3) organizations.</b> Did the organization engage in lobbying activities, or have a section 501(h) election in effect during the tax year? <i>If "Yes," complete Schedule C, Part II.</i>	Yes	
5	Is the organization a section 501(c)(4), 501(c)(5), or 501(c)(6) organization that receives membership dues, assessments, or similar amounts as defined in Revenue Procedure 98-19? <i>If "Yes," complete Schedule C, Part III.</i>		
6	Did the organization maintain any donor advised funds or any similar funds or accounts where donors have the right to provide advice on the distribution or investment of amounts in such funds or accounts? <i>If "Yes," complete Schedule D, Part I.</i>	Yes	
7	Did the organization receive or hold a conservation easement, including easements to preserve open space, the environment, historic land areas or historic structures? <i>If "Yes," complete Schedule D, Part II.</i>		No
8	Did the organization maintain collections of works of art, historical treasures, or other similar assets? <i>If "Yes," complete Schedule D, Part III.</i>	Yes	
9	Did the organization report an amount in Part X, line 21, serve as a custodian for amounts not listed in Part X, or provide credit counseling, debt management, credit repair, or debt negotiation services? <i>If "Yes," complete Schedule D, Part IV.</i>	Yes	
10	Did the organization, directly or through a related organization, hold assets in term, permanent, or quasi-endowments? <i>If "Yes," complete Schedule D, Part V.</i>	Yes	
11	If the organization's answer to any of the following questions is 'Yes,' then complete Schedule D, Parts VI, VII, VIII, IX, or X as applicable		
a	Did the organization report an amount for land, buildings, and equipment in Part X, line 10? <i>If "Yes," complete Schedule D, Part VI.</i>	Yes	
b	Did the organization report an amount for investments—other securities in Part X, line 12 that is 5% or more of its total assets reported in Part X, line 16? <i>If "Yes," complete Schedule D, Part VII.</i>	Yes	
c	Did the organization report an amount for investments—program related in Part X, line 13 that is 5% or more of its total assets reported in Part X, line 16? <i>If "Yes," complete Schedule D, Part VIII.</i>		No
d	Did the organization report an amount for other assets in Part X, line 15 that is 5% or more of its total assets reported in Part X, line 16? <i>If "Yes," complete Schedule D, Part IX.</i>	Yes	
e	Did the organization report an amount for other liabilities in Part X, line 25? <i>If "Yes," complete Schedule D, Part X.</i>	Yes	
f	Did the organization's separate or consolidated financial statements for the tax year include a footnote that addresses the organization's liability for uncertain tax positions under FIN 48 (ASC 740)? <i>If "Yes," complete Schedule D, Part X.</i>		No
12a	Did the organization obtain separate, independent audited financial statements for the tax year? <i>If "Yes," complete Schedule D, Parts XI, XII, and XIII.</i>		No
b	Was the organization included in consolidated, independent audited financial statements for the tax year? <i>If "Yes," and if the organization answered 'No' to line 12a, then completing Schedule D, Parts XI, XII, and XIII is optional.</i>	Yes	
13	Is the organization a school described in section 170(b)(1)(A)(ii)? <i>If "Yes," complete Schedule E.</i>	Yes	
14a	Did the organization maintain an office, employees, or agents outside of the United States?	Yes	
b	Did the organization have aggregate revenues or expenses of more than \$10,000 from grantmaking, fundraising, business, and program service activities outside the United States? <i>If "Yes," complete Schedule F, Parts I and IV.</i>	Yes	
15	Did the organization report on Part IX, column (A), line 3, more than \$5,000 of grants or assistance to any organization or entity located outside the U.S.? <i>If "Yes," complete Schedule F, Parts II and IV.</i>	Yes	
16	Did the organization report on Part IX, column (A), line 3, more than \$5,000 of aggregate grants or assistance to individuals located outside the U.S.? <i>If "Yes," complete Schedule F, Parts III and IV.</i>	Yes	
17	Did the organization report a total of more than \$15,000 of expenses for professional fundraising services on Part IX, column (A), lines 6 and 11e? <i>If "Yes," complete Schedule G, Part I (see instructions).</i>	Yes	
18	Did the organization report more than \$15,000 total of fundraising event gross income and contributions on Part VIII, lines 1c and 8a? <i>If "Yes," complete Schedule G, Part II.</i>	Yes	
19	Did the organization report more than \$15,000 of gross income from gaming activities on Part VIII, line 9a? <i>If "Yes," complete Schedule G, Part III.</i>		No
20a	Did the organization operate one or more hospitals? <i>If "Yes," complete Schedule H.</i>		No
b	If "Yes" to line 20a, did the organization attach its audited financial statement to this return? <b>Note.</b> Some Form 990 filers that operate one or more hospitals must attach audited financial statements (see instructions).		

Part IV

Checklist of Required Schedules (continued)

21	Did the organization report more than \$5,000 of grants and other assistance to governments and organizations in the United States on Part IX, column (A), line 1? <i>If "Yes," complete Schedule I, Parts I and II</i> . . . . .	21	Yes	
22	Did the organization report more than \$5,000 of grants and other assistance to individuals in the United States on Part IX, column (A), line 2? <i>If "Yes," complete Schedule I, Parts I and III</i> . . . . .	22	Yes	
23	Did the organization answer "Yes" to Part VII, Section A, questions 3, 4, or 5, about compensation of the organization's current and former officers, directors, trustees, key employees, and highest compensated employees? <i>If "Yes," complete Schedule J</i> . . . . .	23	Yes	
24a	Did the organization have a tax-exempt bond issue with an outstanding principal amount of more than \$100,000 as of the last day of the year, that was issued after December 31, 2002? <i>If "Yes," answer lines 24b–24d and complete Schedule K. If "No," go to line 25</i> . . . . .	24a	Yes	
b	Did the organization invest any proceeds of tax-exempt bonds beyond a temporary period exception? . . . .	24b	Yes	
c	Did the organization maintain an escrow account other than a refunding escrow at any time during the year to defease any tax-exempt bonds? . . . . .	24c		No
d	Did the organization act as an "on behalf of" issuer for bonds outstanding at any time during the year? . . . .	24d		No
25a	<b>Section 501(c)(3) and 501(c)(4) organizations.</b> Did the organization engage in an excess benefit transaction with a disqualified person during the year? <i>If "Yes," complete Schedule L, Part I</i> . . . . .	25a		No
b	Is the organization aware that it engaged in an excess benefit transaction with a disqualified person in a prior year, and that the transaction has not been reported on any of the organization's prior Forms 990 or 990-EZ? <i>If "Yes," complete Schedule L, Part I</i> . . . . .	25b		No
26	Was a loan to or by a current or former officer, director, trustee, key employee, highly compensated employee, or disqualified person outstanding as of the end of the organization's tax year? <i>If "Yes," complete Schedule L, Part II</i> . . . . .	26	Yes	
27	Did the organization provide a grant or other assistance to an officer, director, trustee, key employee, substantial contributor, or a grant selection committee member, or to a person related to such an individual? <i>If "Yes," complete Schedule L, Part III</i> . . . . .	27		No
28	Was the organization a party to a business transaction with one of the following parties? (see Schedule L, Part IV instructions for applicable filing thresholds, conditions, and exceptions)			
a	A current or former officer, director, trustee, or key employee? <i>If "Yes," complete Schedule L, Part IV</i> . . . . .	28a	Yes	
b	A family member of a current or former officer, director, trustee, or key employee? <i>If "Yes," complete Schedule L, Part IV</i> . . . . .	28b	Yes	
c	An entity of which a current or former officer, director, trustee, or key employee (or a family member thereof) was an officer, director, trustee, or direct or indirect owner? <i>If "Yes," complete Schedule L, Part IV</i> . . . . .	28c	Yes	
29	Did the organization receive more than \$25,000 in non-cash contributions? <i>If "Yes," complete Schedule M</i> . . . . .	29	Yes	
30	Did the organization receive contributions of art, historical treasures, or other similar assets, or qualified conservation contributions? <i>If "Yes," complete Schedule M</i> . . . . .	30	Yes	
31	Did the organization liquidate, terminate, or dissolve and cease operations? <i>If "Yes," complete Schedule N, Part I</i> . . . . .	31		No
32	Did the organization sell, exchange, dispose of, or transfer more than 25% of its net assets? <i>If "Yes," complete Schedule N, Part II</i> . . . . .	32		No
33	Did the organization own 100% of an entity disregarded as separate from the organization under Regulations sections 301.7701-2 and 301.7701-3? <i>If "Yes," complete Schedule R, Part I</i> . . . . .	33	Yes	
34	Was the organization related to any tax-exempt or taxable entity? <i>If "Yes," complete Schedule R, Parts II, III, IV, and V, line 1</i> . . . . .	34	Yes	
35	Is any related organization a controlled entity within the meaning of section 512(b)(13)? . . . . .	35	Yes	
a	Did the organization receive any payment from or engage in any transaction with a controlled entity within the meaning of section 512(b)(13)? <i>If "Yes," complete Schedule R, Part V, line 2</i> . . . . .			
36	<b>Section 501(c)(3) organizations.</b> Did the organization make any transfers to an exempt non-charitable related organization? <i>If "Yes," complete Schedule R, Part V, line 2</i> . . . . .	36	Yes	
37	Did the organization conduct more than 5% of its activities through an entity that is not a related organization and that is treated as a partnership for federal income tax purposes? <i>If "Yes," complete Schedule R, Part VI</i> . . . . .	37		No
38	Did the organization complete Schedule O and provide explanations in Schedule O for Part VI, lines 11 and 19? <b>Note.</b> All Form 990 filers are required to complete Schedule O . . . . .	38	Yes	

<b>Part V</b> <b>Statements Regarding Other IRS Filings and Tax Compliance</b>			
Check if Schedule O contains a response to any question in this Part V <input checked="" type="checkbox"/>			
		<b>Yes</b>	<b>No</b>
<b>1a</b>	Enter the number reported in Box 3 of Form 1096. Enter -0- if not applicable.	<b>1a</b>	9,015
<b>b</b>	Enter the number of Forms W-2G included in line 1a. Enter -0- if not applicable.	<b>1b</b>	0
<b>c</b>	Did the organization comply with backup withholding rules for reportable payments to vendors and reportable gaming (gambling) winnings to prize winners?	<b>1c</b>	Yes
<b>2a</b>	Enter the number of employees reported on Form W-3, <i>Transmittal of Wage and Tax Statements</i> filed for the calendar year ending with or within the year covered by this return.	<b>2a</b>	32,372
<b>b</b>	If at least one is reported on line 2a, did the organization file all required federal employment tax returns?	<b>2b</b>	Yes
<b>Note.</b> If the sum of lines 1a and 2a is greater than 250, you may be required to e-file (see instructions).			
<b>3a</b>	Did the organization have unrelated business gross income of \$1,000 or more during the year?	<b>3a</b>	Yes
<b>b</b>	If "Yes," has it filed a Form 990-T for this year? If "No," provide an explanation in Schedule O.	<b>3b</b>	Yes
<b>4a</b>	At any time during the calendar year, did the organization have an interest in, or a signature or other authority over, a financial account in a foreign country (such as a bank account, securities account, or other financial account)?	<b>4a</b>	Yes
<b>b</b>	AR, AS, BD, BC, BR, CA, CJ, CI, CH, CS, CY, EC, FR, GM, GR, HO, HK, IN, ID, IS, IT, JE, KU, LG, MY, MP, MG, MZ, NL, NZ, NU, NI, PM, PP, RO, SF, WZ, TZ, TH, TU, UG, UK, UY, VM, VI If "Yes," enter the name of the foreign country: See instructions for filing requirements for Form TD F 90-22.1, Report of Foreign Bank and Financial Accounts		
<b>5a</b>	Was the organization a party to a prohibited tax shelter transaction at any time during the tax year?	<b>5a</b>	No
<b>b</b>	Did any taxable party notify the organization that it was or is a party to a prohibited tax shelter transaction?	<b>5b</b>	No
<b>c</b>	If "Yes" to line 5a or 5b, did the organization file Form 8886-T?	<b>5c</b>	
<b>6a</b>	Does the organization have annual gross receipts that are normally greater than \$100,000, and did the organization solicit any contributions that were not tax deductible?	<b>6a</b>	No
<b>b</b>	If "Yes," did the organization include with every solicitation an express statement that such contributions or gifts were not tax deductible?	<b>6b</b>	
<b>7</b>	<b>Organizations that may receive deductible contributions under section 170(c).</b>		
<b>a</b>	Did the organization receive a payment in excess of \$75 made partly as a contribution and partly for goods and services provided to the payor?	<b>7a</b>	Yes
<b>b</b>	If "Yes," did the organization notify the donor of the value of the goods or services provided?	<b>7b</b>	Yes
<b>c</b>	Did the organization sell, exchange, or otherwise dispose of tangible personal property for which it was required to file Form 8282?	<b>7c</b>	Yes
<b>d</b>	If "Yes," indicate the number of Forms 8282 filed during the year.	<b>7d</b>	30
<b>e</b>	Did the organization receive any funds, directly or indirectly, to pay premiums on a personal benefit contract?	<b>7e</b>	No
<b>f</b>	Did the organization, during the year, pay premiums, directly or indirectly, on a personal benefit contract?	<b>7f</b>	No
<b>g</b>	If the organization received a contribution of qualified intellectual property, did the organization file Form 8899 as required?	<b>7g</b>	
<b>h</b>	If the organization received a contribution of cars, boats, airplanes, or other vehicles, did the organization file a Form 1098-C?	<b>7h</b>	
<b>8</b>	<b>Sponsoring organizations maintaining donor advised funds and section 509(a)(3) supporting organizations.</b> Did the supporting organization, or a donor advised fund maintained by a sponsoring organization, have excess business holdings at any time during the year?	<b>8</b>	No
<b>9</b>	<b>Sponsoring organizations maintaining donor advised funds.</b>		
<b>a</b>	Did the organization make any taxable distributions under section 4966?	<b>9a</b>	No
<b>b</b>	Did the organization make a distribution to a donor, donor advisor, or related person?	<b>9b</b>	No
<b>10</b>	<b>Section 501(c)(7) organizations.</b> Enter		
<b>a</b>	Initiation fees and capital contributions included on Part VIII, line 12.	<b>10a</b>	
<b>b</b>	Gross receipts, included on Form 990, Part VIII, line 12, for public use of club facilities.	<b>10b</b>	
<b>11</b>	<b>Section 501(c)(12) organizations.</b> Enter		
<b>a</b>	Gross income from members or shareholders.	<b>11a</b>	
<b>b</b>	Gross income from other sources (Do not net amounts due or paid to other sources against amounts due or received from them).	<b>11b</b>	
<b>12a</b>	<b>Section 4947(a)(1) non-exempt charitable trusts.</b> Is the organization filing Form 990 in lieu of Form 1041?	<b>12a</b>	
<b>b</b>	If "Yes," enter the amount of tax-exempt interest received or accrued during the year.	<b>12b</b>	
<b>13</b>	<b>Section 501(c)(29) qualified nonprofit health insurance issuers.</b>		
<b>a</b>	Is the organization licensed to issue qualified health plans in more than one state? <b>Note.</b> See the instructions for additional information the organization must report on Schedule O.	<b>13a</b>	
<b>b</b>	Enter the amount of reserves the organization is required to maintain by the states in which the organization is licensed to issue qualified health plans.	<b>13b</b>	
<b>c</b>	Enter the amount of reserves on hand.	<b>13c</b>	
<b>14a</b>	Did the organization receive any payments for indoor tanning services during the tax year?	<b>14a</b>	No
<b>b</b>	If "Yes," has it filed a Form 720 to report these payments? If "No," provide an explanation in Schedule O.	<b>14b</b>	

Part VI

**Governance, Management, and Disclosure** For each "Yes" response to lines 2 through 7b below, and for a "No" response to lines 8a, 8b, or 10b below, describe the circumstances, processes, or changes in Schedule O. See instructions.  
Check if Schedule O contains a response to any question in this Part VI ☒

Section A. Governing Body and Management

		Yes	No
<b>1a</b> Enter the number of voting members of the governing body at the end of the tax year . . . . .	<b>1a</b> 7		
<b>b</b> Enter the number of voting members included in line 1a, above, who are independent . . . . .	<b>1b</b> 5		
<b>2</b> Did any officer, director, trustee, or key employee have a family relationship or a business relationship with any other officer, director, trustee, or key employee? . . . . .	<b>2</b>		No
<b>3</b> Did the organization delegate control over management duties customarily performed by or under the direct supervision of officers, directors or trustees, or key employees to a management company or other person? . . . . .	<b>3</b>		No
<b>4</b> Did the organization make any significant changes to its governing documents since the prior Form 990 was filed? . . . . .	<b>4</b>	Yes	
<b>5</b> Did the organization become aware during the year of a significant diversion of the organization's assets? . . . . .	<b>5</b>		No
<b>6</b> Does the organization have members or stockholders? . . . . .	<b>6</b>		No
<b>7a</b> Does the organization have members, stockholders, or other persons who may elect one or more members of the governing body? . . . . .	<b>7a</b>		No
<b>b</b> Are any decisions of the governing body subject to approval by members, stockholders, or other persons? . . . . .	<b>7b</b>	Yes	
<b>8</b> Did the organization contemporaneously document the meetings held or written actions undertaken during the year by the following . . . . .			
<b>a</b> The governing body? . . . . .	<b>8a</b>	Yes	
<b>b</b> Each committee with authority to act on behalf of the governing body? . . . . .	<b>8b</b>	Yes	
<b>9</b> Is there any officer, director, trustee, or key employee listed in Part VII, Section A, who cannot be reached at the organization's mailing address? If "Yes," provide the names and addresses in Schedule O . . . . .	<b>9</b>		No

Section B. Policies (This Section B requests information about policies not required by the Internal Revenue Code.)

	Yes	No
<b>10a</b> Does the organization have local chapters, branches, or affiliates? . . . . .	<b>10a</b>	No
<b>b</b> If "Yes," does the organization have written policies and procedures governing the activities of such chapters, affiliates, and branches to ensure their operations are consistent with those of the organization? . . . . .	<b>10b</b>	
<b>11a</b> Has the organization provided a copy of this Form 990 to all members of its governing body before filing the form? . . . . .	<b>11a</b>	Yes
<b>b</b> Describe in Schedule O the process, if any, used by the organization to review this Form 990 . . . . .		
<b>12a</b> Does the organization have a written conflict of interest policy? <i>If "No," go to line 13</i> . . . . .	<b>12a</b>	Yes
<b>b</b> Are officers, directors or trustees, and key employees required to disclose annually interests that could give rise to conflicts? . . . . .	<b>12b</b>	Yes
<b>c</b> Does the organization regularly and consistently monitor and enforce compliance with the policy? If "Yes," describe in Schedule O how this is done . . . . .	<b>12c</b>	Yes
<b>13</b> Does the organization have a written whistleblower policy? . . . . .	<b>13</b>	Yes
<b>14</b> Does the organization have a written document retention and destruction policy? . . . . .	<b>14</b>	Yes
<b>15</b> Did the process for determining compensation of the following persons include a review and approval by independent persons, comparability data, and contemporaneous substantiation of the deliberation and decision? . . . . .		
<b>a</b> The organization's CEO, Executive Director, or top management official . . . . .	<b>15a</b>	Yes
<b>b</b> Other officers or key employees of the organization . . . . . If "Yes" to line 15a or 15b, describe the process in Schedule O (See instructions) . . . . .	<b>15b</b>	Yes
<b>16a</b> Did the organization invest in, contribute assets to, or participate in a joint venture or similar arrangement with a taxable entity during the year? . . . . .	<b>16a</b>	No
<b>b</b> If "Yes," has the organization adopted a written policy or procedure requiring the organization to evaluate its participation in joint venture arrangements under applicable federal tax law, and taken steps to safeguard the organization's exempt status with respect to such arrangements? . . . . .	<b>16b</b>	

Section C. Disclosure

<b>17</b> List the States with which a copy of this Form 990 is required to be filed▶MA , IL , CA
<b>18</b> Section 6104 requires an organization to make its Form 1023 (or 1024 if applicable), 990, and 990-T (501(c) (3)s only) available for public inspection. Indicate how you make these available. Check all that apply. <input type="checkbox"/> Own website <input type="checkbox"/> Another's website <input checked="" type="checkbox"/> Upon request
<b>19</b> Describe in Schedule O whether (and if so, how), the organization makes its governing documents, conflict of interest policy, and financial statements available to the public. See Additional Data Table.
<b>20</b> State the name, physical address, and telephone number of the person who possesses the books and records of the organization ▶ OFFICE OF THE CONTROLLER HARVARD UNIVERSITY 1033 MASSACHUSETTS AVENUE 3RD FLOOR CAMBRIDGE, MA 02138 (617) 495-3976

**Part VII Compensation of Officers, Directors, Trustees, Key Employees, Highest Compensated Employees, and Independent Contractors**

Check if Schedule O contains a response to any question in this Part VII ☒

## **Section A. Officers, Directors, Trustees, Key Employees, and Highest Compensated Employees**

**1a** Complete this table for all persons required to be listed. Report compensation for the calendar year ending with or within the organization's tax year.

- List all of the organization's **current** officers, directors, trustees (whether individuals or organizations), regardless of amount of compensation, and **current** key employees Enter -0- in columns (D), (E), and (F) if no compensation was paid
- List all of the organization's **current** key employees, if any See instructions for definition of "key employee "
- List the organization's five **current** highest compensated employees (other than an officer, director, trustee or key employee) who received reportable compensation (Box 5 of Form W-2 and/or Box 7 of Form 1099-MISC) of more than \$100,000 from the organization and any related organizations
- List all of the organization's **former** officers, key employees, and highest compensated employees who received more than \$100,000 of reportable compensation from the organization and any related organizations
- List all of the organization's **former directors or trustees** that received, in the capacity as a former director or trustee of the organization, more than \$10,000 of reportable compensation from the organization and any related organizations

List persons in the following order: individual trustees or directors; institutional trustees; officers; key employees; highest compensated employees; and former such persons

☐ Check this box if neither the organization nor any related organization compensated any current officer, director, or trustee

[illegible]

## Part VII

2	Total number of individuals (including but not limited to those listed above) who received more than \$100,000 in reportable compensation from the organization	2,925
---	---	-------

<b>3</b>	Did the organization list any <b>former</b> officer, director or trustee, key employee, or highest compensated employee on line 1a? <i>If "Yes," complete Schedule J for such individual</i> . . . . .
<b>4</b>	For any individual listed on line 1a, is the sum of reportable compensation and other compensation from the organization and related organizations greater than \$150,000? <i>If "Yes," complete Schedule J for such individual</i> . . . . .
<b>5</b>	Did any person listed on line 1a receive or accrue compensation from any unrelated organization or individual for services rendered to the organization? <i>If "Yes," complete Schedule J for such person</i> . . . . .

## **Section B. Independent Contractors**

1 Complete this table for your five highest compensated independent contractors that received more than \$100,000 of compensation from the organization		
(A) Name and business address	(B) Description of services	(C) Compensation
SKANSKA USA BUILDING INC 253 SUMMER STREET BOSTON, MA 02210	CONTRACTOR	94,997,936
BRIGHAM AND WOMEN'S HOSPITAL 75 FRANCIS STREET BOSTON, MA 02115	RESEACH SUBCONTRACTOR	35,350,404
MASSACHUSETTS GENERAL HOSPITAL 55 FRUIT STREET BOSTON, MA 02114	MEDICAL/HOSPITAL	28,603,315
TURNER CONSTRUCTION COMPANY 2 SEAPORT LANE BOSTON, MA 02210	CONTRACTOR	28,184,759
SHAWMUT DESIGN AND CONSTRUCTION 640 HARRISON AVENUE BOSTON, MA 02118	CONTRACTOR	24,133,502
2 Total number of independent contractors (including but not limited to those listed above) who received more than \$100,000 in compensation from the organization ▶1,500		

Part VIII

Statement of Revenue

			(A)	(B)	(C)	(D)
			Total revenue	Related or exempt function revenue	Unrelated business revenue	Revenue excluded from tax under sections 512, 513, or 514
Contributions, gifts, grants and other similar amounts	1a	Federated campaigns . . . . . 1a				
	b	Membership dues . . . . . 1b	1,653,819			
	c	Fundraising events . . . . . 1c	137,402			
	d	Related organizations . . . . . 1d				
	e	Government grants (contributions) 1e	685,825,949			
	f	All other contributions, gifts, grants, and similar amounts not included above 1f	700,770,426			
	g	Noncash contributions included in lines 1a-1f \$	59,279,379			
	h	Total. Add lines 1a-1f . . . . .	1,388,387,596			
Program Service Revenue	2a	Business Code				
		STUDENT TUITION, R&B, 900099	1,084,621,446	1,084,621,446		
	b	AUXILIARY HEALTH SERVI 900099	45,318,500			45,318,500
	c	SALES/SERVICES CONVENI 900099	42,575,890		5,823,690	36,752,200
	d	PUBLICATIONS 900099	35,567,850	35,477,124	90,726	
	e	LAB SERVICES 900099	18,955,499	18,197,035	758,464	
	f	All other program service revenue	92,636,911	48,420,998	21,482,997	22,732,916
	g	Total. Add lines 2a-2f . . . . .	1,319,676,096			
Other Revenue	3	Investment income (including dividends, interest and other similar amounts) . . . . .				
			346,784,661		-124,015	346,908,676
	4	Income from investment of tax-exempt bond proceeds . .	9,283			9,283
	5	Royalties . . . . .	33,208,317			33,208,317
	6a	Gross Rents (i) Real (ii) Personal				
		82,427,318				
	b	Less rental expenses 54,326,861				
	c	Rental income or (loss) 28,100,457				
	d	Net rental income or (loss) . . . . .	28,100,457			28,100,457
	7a	Gross amount from sales of assets other than inventory (i) Securities (ii) Other				
		70,519,197,189 2,380,790				
	b	Less cost or other basis and sales expenses 68,457,034,553 749,176				
	c	Gain or (loss) 2,062,162,636 1,631,614				
	d	Net gain or (loss) . . . . .	2,063,794,250			2,063,794,250
	8a	Gross income from fundraising events (not including \$ 137,402 of contributions reported on line 1c) See Part IV, line 18 . . . . . a				
	16,800					
b	Less direct expenses . . . . . b	66,022				
c	Net income or (loss) from fundraising events . .	-49,222			-49,222	
9a	Gross income from gaming activities See Part IV, line 19 . . a					
b	Less direct expenses . . . . . b					
c	Net income or (loss) from gaming activities . .					
10a	Gross sales of inventory, less returns and allowances . . . . . a					
b	Less cost of goods sold . . . . . b					
c	Net income or (loss) from sales of inventory . .					
	Miscellaneous Revenue Business Code					
11a						
b						
c						
d	All other revenue . . . . .					
e	Total. Add lines 11a-11d . . . . .					
12	Total revenue. See Instructions . . . . .	5,179,911,438	1,186,716,603	28,031,862	2,576,775,377	

Part IX

Statement of Functional Expenses

Section 501(c)(3) and 501(c)(4) organizations must complete all columns.

All other organizations must complete column (A) but are not required to complete columns (B), (C), and (D).

Do not include amounts reported on lines 6b, 7b, 8b, 9b, and 10b of Part VIII.		(A) Total expenses	(B) Program service expenses	(C) Management and general expenses	(D) Fundraising expenses
1	Grants and other assistance to governments and organizations in the U S See Part IV, line 21	108,505,587	108,505,587		
2	Grants and other assistance to individuals in the U S See Part IV, line 22	449,505,616	449,505,616		
3	Grants and other assistance to governments, organizations, and individuals outside the U S See Part IV, lines 15 and 16	44,591,986	44,591,986		
4	Benefits paid to or for members				
5	Compensation of current officers, directors, trustees, and key employees . . . . .	7,313,984	472,802	6,169,497	671,685
6	Compensation not included above, to disqualified persons (as defined under section 4958(f)(1)) and persons described in section 4958(c)(3)(B) . . . . .	1,955,286	1,646,950	246,669	61,667
7	Other salaries and wages	1,359,615,342	1,240,649,000	82,596,632	36,369,710
8	Pension plan contributions (include section 401(k) and section 403(b) employer contributions) . . . . .	105,458,611	96,230,982	6,406,611	2,821,018
9	Other employee benefits . . . . .	260,773,640	237,955,946	15,841,999	6,975,695
10	Payroll taxes . . . . .	81,161,283	74,059,671	4,930,548	2,171,064
a	Fees for services (non-employees)				
	Management . . . . .	28,066,078	25,610,296	1,705,014	750,768
b	Legal . . . . .	8,432,732	7,694,868	512,288	225,576
c	Accounting . . . . .	2,203,876	2,011,037	133,885	58,954
d	Lobbying . . . . .	345,500	315,269	20,989	9,242
e	Professional fundraising services See Part IV, line 17 . . . . .	293,813			293,813
f	Investment management fees . . . . .	118,409,758		118,409,758	
g	Other . . . . .	263,755,931	240,677,287	16,023,173	7,055,471
12	Advertising and promotion . . . . .	11,017,810	10,053,752	669,332	294,726
13	Office expenses . . . . .	186,924,590	170,568,688	11,355,669	5,000,233
14	Information technology . . . . .	75,360,964	68,766,879	4,578,179	2,015,906
15	Royalties . . . . .	3,306,973	3,017,612	200,899	88,462
16	Occupancy . . . . .	229,779,915	209,674,172	13,959,130	6,146,613
17	Travel . . . . .	63,114,494	57,591,975	3,834,206	1,688,313
18	Payments of travel or entertainment expenses for any federal, state, or local public officials . . . . .	16,000	16,000		
19	Conferences, conventions, and meetings . . . . .	43,246,138	39,462,101	2,627,203	1,156,834
20	Interest . . . . .	292,150,486	266,587,318	17,748,142	7,815,026
21	Payments to affiliates . . . . .				
22	Depreciation, depletion, and amortization . . . . .	256,548,947	234,100,914	15,585,349	6,862,684
23	Insurance . . . . .	17,029,517	15,539,434	1,034,543	455,540
24	Other expenses Itemize expenses not covered above (List miscellaneous expenses in line 24f If line 24f amount exceeds 10% of line 25, column (A) amount, list line 24f expenses on Schedule O )				
a	PAYMENTS TO ANNUITANTS	58,924,589	53,768,687	3,579,669	1,576,233
b	BOOKS/PUBLICATIONS	38,435,084	35,072,014	2,334,931	1,028,139
c	PUBLISHING	20,642,325	18,836,122	1,254,021	552,182
d	TAXES AND FEES	15,498,626	14,142,496	941,542	414,588
e	OTHER RESEARCH SERVICES	8,005,606	7,305,115	486,341	214,150
f	All other expenses	37,235,398	33,977,301	2,262,050	996,047
25	Total functional expenses. Add lines 1 through 24f	4,197,626,485	3,768,407,877	335,448,269	93,770,339
26	Joint costs. Check here <input type="checkbox"/> if following SOP 98-2 (ASC 958-720) Complete this line only if the organization reported in column (B) joint costs from a combined educational campaign and fundraising solicitation				

Part X

Balance Sheet

					(A)		(B)
					Beginning of year		End of year
Assets	1	Cash—non-interest-bearing . . . . .			18,515,000	1	120,524,000
	2	Savings and temporary cash investments . . . . .			3,661,000	2	4,138,000
	3	Pledges and grants receivable, net . . . . .			810,882,000	3	822,539,000
	4	Accounts receivable, net . . . . .			110,596,000	4	123,863,000
	5	Receivables from current and former officers, directors, trustees, key employees, and highest compensated employees. Complete Part II of Schedule L . . . . .			4,012,000	5	2,797,000
	6	Receivables from other disqualified persons (as defined under section 4958(f)(1)), persons described in section 4958(c)(3)(B), and contributing employers, and sponsoring organizations of section 501(c)(9) voluntary employees' beneficiary organizations (see instructions). Schedule L . . . . .				6	
	7	Notes and loans receivable, net . . . . .			360,297,000	7	417,655,000
	8	Inventories for sale or use . . . . .			16,461,000	8	10,459,000
	9	Prepaid expenses and deferred charges . . . . .			138,636,000	9	143,371,000
	10a	Land, buildings, and equipment: cost or other basis. Complete Part VI of Schedule D . . . . .	10a	8,429,778,000			
	b	Less: accumulated depreciation . . . . .	10b	3,102,594,000	5,262,349,000	10c	5,327,184,000
	11	Investments—publicly traded securities . . . . .			23,113,376,000	11	26,613,204,000
	12	Investments—other securities. See Part IV, line 11 . . . . .			12,339,531,000	12	15,893,657,000
	13	Investments—program-related. See Part IV, line 11 . . . . .				13	
	14	Intangible assets . . . . .				14	
	15	Other assets. See Part IV, line 11 . . . . .			4,908,048,000	15	10,358,559,000
	16	Total assets. Add lines 1 through 15 (must equal line 34) . . . . .			47,086,364,000	16	59,837,950,000
Liabilities	17	Accounts payable and accrued expenses . . . . .			372,836,000	17	522,710,000
	18	Grants payable . . . . .				18	
	19	Deferred revenue . . . . .			133,348,000	19	150,466,000
	20	Tax-exempt bond liabilities . . . . .			3,541,607,000	20	3,705,232,000
	21	Escrow or custodial account liability. Complete Part IV of Schedule D . . . . .				21	
	22	Payables to current and former officers, directors, trustees, key employees, highest compensated employees, and disqualified persons. Complete Part II of Schedule L . . . . .				22	
	23	Secured mortgages and notes payable to unrelated third parties . . . . .				23	
	24	Unsecured notes and loans payable to unrelated third parties . . . . .			2,742,590,000	24	2,630,477,000
	25	Other liabilities. Complete Part X of Schedule D . . . . .			9,547,114,000	25	16,194,052,000
	26	Total liabilities. Add lines 17 through 25 . . . . .			16,337,495,000	26	23,202,937,000
Net Assets or Fund Balances	Organizations that follow SFAS 117, check here <input checked="" type="checkbox"/> and complete lines 27 through 29, and lines 33 and 34.						
	27	Unrestricted net assets . . . . .			6,357,011,000	27	8,490,001,000
	28	Temporarily restricted net assets . . . . .			19,046,545,000	28	22,486,092,000
	29	Permanently restricted net assets . . . . .			5,345,313,000	29	5,658,920,000
	Organizations that do not follow SFAS 117, check here <input type="checkbox"/> and complete lines 30 through 34.						
	30	Capital stock or trust principal, or current funds . . . . .				30	
	31	Paid-in or capital surplus, or land, building or equipment fund . . . . .				31	
	32	Retained earnings, endowment, accumulated income, or other funds . . . . .				32	
	33	Total net assets or fund balances . . . . .			30,748,869,000	33	36,635,013,000
	34	Total liabilities and net assets/fund balances . . . . .			47,086,364,000	34	59,837,950,000

Part XI Reconciliation of Net Assets

Check if Schedule O contains a response to any question in this Part XI

1	Total revenue (must equal Part VIII, column (A), line 12)	1	5,179,911,438
2	Total expenses (must equal Part IX, column (A), line 25)	2	4,197,626,485
3	Revenue less expenses Subtract line 2 from line 1	3	982,284,953
4	Net assets or fund balances at beginning of year (must equal Part X, line 33, column (A))	4	30,748,869,000
5	Other changes in net assets or fund balances (explain in Schedule O)	5	4,903,859,047
6	Net assets or fund balances at end of year Combine lines 3, 4, and 5 (must equal Part X, line 33, column (B))	6	36,635,013,000

Part XII Financial Statements and Reporting

Check if Schedule O contains a response to any question in this Part XII

		Yes	No
1	Accounting method used to prepare the Form 990 <input type="checkbox"/> Cash <input checked="" type="checkbox"/> Accrual <input type="checkbox"/> Other If the organization changed its method of accounting from a prior year or checked "Other," explain in Schedule O		
2a	Were the organization's financial statements compiled or reviewed by an independent accountant?		No
b	Were the organization's financial statements audited by an independent accountant?	Yes	
c	If "Yes," to 2a or 2b, does the organization have a committee that assumes responsibility for oversight of the audit, review, or compilation of its financial statements and selection of an independent accountant? If the organization changed either its oversight process or selection process during the tax year, explain in Schedule O	Yes	
d	If "Yes" to line 2a or 2b, check a box below to indicate whether the financial statements for the year were issued on a separate basis, consolidated basis, or both <input type="checkbox"/> Separate basis <input checked="" type="checkbox"/> Consolidated basis <input type="checkbox"/> Both consolidated and separated basis		
3a	As a result of a federal award, was the organization required to undergo an audit or audits as set forth in the Single Audit Act and OMB Circular A-133?	Yes	
b	If "Yes," did the organization undergo the required audit or audits? If the organization did not undergo the required audit or audits, explain why in Schedule O and describe any steps taken to undergo such audits	Yes	

SCHEDULE A  
(Form 990 or 990EZ)

Department of the Treasury  
Internal Revenue Service

Public Charity Status and Public Support

Complete if the organization is a section 501(c)(3) organization or a section 4947(a)(1) nonexempt charitable trust.

▶ Attach to Form 990 or Form 990-EZ. ▶ See separate instructions.

OMB No 1545-0047

2010

Open to Public  
Inspection

Name of the organization PRESIDENT AND FELLOWS OF HARVARD COLLEGE	Employer identification number 04-2103580
--	--

Part I Reason for Public Charity Status (All organizations must complete this part.) See instructions

The organization is not a private foundation because it is (For lines 1 through 11, check only one box )

- 1

☐

A church, convention of churches, or association of churches described in **section 170(b)(1)(A)(i).**
- 2

☒

A school described in **section 170(b)(1)(A)(ii).** (Attach Schedule E )
- 3

☐

A hospital or a cooperative hospital service organization described in **section 170(b)(1)(A)(iii).**
- 4

☐

A medical research organization operated in conjunction with a hospital described in **section 170(b)(1)(A)(iii).** Enter the hospital's name, city, and state
- 5

☐

An organization operated for the benefit of a college or university owned or operated by a governmental unit described in **section 170(b)(1)(A)(iv).** (Complete Part II )
- 6

☐

A federal, state, or local government or governmental unit described in **section 170(b)(1)(A)(v).**
- 7

☐

An organization that normally receives a substantial part of its support from a governmental unit or from the general public described in **section 170(b)(1)(A)(vi)** (Complete Part II )
- 8

☐

A community trust described in **section 170(b)(1)(A)(vi)** (Complete Part II )
- 9

☐

An organization that normally receives (1) more than 33 1/3% of its support from contributions, membership fees, and gross receipts from activities related to its exempt functions—subject to certain exceptions, and (2) no more than 33 1/3% of its support from gross investment income and unrelated business taxable income (less section 511 tax) from businesses acquired by the organization after June 30, 1975 See **section 509(a)(2).** (Complete Part III )
- 10

☐

An organization organized and operated exclusively to test for public safety See**section 509(a)(4).**
- 11

☐

An organization organized and operated exclusively for the benefit of, to perform the functions of, or to carry out the purposes of one or more publicly supported organizations described in section 509(a)(1) or section 509(a)(2) See **section 509(a)(3).** Check the box that describes the type of supporting organization and complete lines 11e through 11h  

a

☐

Type I

b

☐

Type II

c

☐

Type III - Functionally integrated

d

☐

Type III - Other
- e

☐

By checking this box, I certify that the organization is not controlled directly or indirectly by one or more disqualified persons other than foundation managers and other than one or more publicly supported organizations described in section 509(a)(1) or section 509(a)(2)
- f

☐

If the organization received a written determination from the IRS that it is a Type I, Type II or Type III supporting organization, check this box
- g

☐

Since August 17, 2006, has the organization accepted any gift or contribution from any of the following persons?  

(i)

a person who directly or indirectly controls, either alone or together with persons described in (ii) and (iii) below, the governing body of the the supported organization?

(ii)

a family member of a person described in (i) above?

(iii)

a 35% controlled entity of a person described in (i) or (ii) above?
- h

☐

Provide the following information about the supported organization(s)

	Yes	No
11g(i)		
11g(ii)		
11g(iii)		

(i) Name of supported organization	(ii) EIN	(iii) Type of organization (described on lines 1- 9 above or IRC section (see instructions))	(iv) Is the organization in col (i) listed in your governing document?		(v) Did you notify the organization in col (i) of your support?		(vi) Is the organization in col (i) organized in the U S ?		(vii) Amount of support
			Yes	No	Yes	No	Yes	No	
Total									

Part II

Support Schedule for Organizations Described in Sections 170(b)(1)(A)(iv) and 170(b)(1)(A)(vi)

(Complete only if you checked the box on line 5, 7, or 8 of Part I or if the organization failed to qualify under Part III. If the organization fails to qualify under the tests listed below, please complete Part III.)


Section A. Public Support						
Calendar year (or fiscal year beginning in) ▶	(a) 2006	(b) 2007	(c) 2008	(d) 2009	(e) 2010	(f) Total
1 Gifts, grants, contributions, and membership fees received (Do not include any "unusual grants.")						
2 Tax revenues levied for the organization's benefit and either paid to or expended on its behalf						
3 The value of services or facilities furnished by a governmental unit to the organization without charge						
4 Total. Add lines 1 through 3						
5 The portion of total contributions by each person (other than a governmental unit or publicly supported organization) included on line 1 that exceeds 2% of the amount shown on line 11, column (f)						
6 Public Support. Subtract line 5 from line 4						



Section B. Total Support						
Calendar year (or fiscal year beginning in) ▶	(a) 2006	(b) 2007	(c) 2008	(d) 2009	(e) 2010	(f) Total
7 Amounts from line 4						
8 Gross income from interest, dividends, payments received on securities loans, rents, royalties and income from similar sources						
9 Net income from unrelated business activities, whether or not the business is regularly carried on						
10 Other income Do not include gain or loss from the sale of capital assets (Explain in Part IV )						
11 Total support (Add lines 7 through 10)						
12 Gross receipts from related activities, etc (See instructions )					12	
13 First Five Years If the Form 990 is for the organization's first, second, third, fourth, or fifth tax year as a 501(c)(3) organization, check this box and stop here ▶						

Section C. Computation of Public Support Percentage						
14 Public Support Percentage for 2010 (line 6 column (f) divided by line 11 column (f))					14	
15 Public Support Percentage for 2009 Schedule A, Part II, line 14					15	
16a 33 1/3% support test—2010. If the organization did not check the box on line 13, and line 14 is 33 1/3% or more, check this box and stop here. The organization qualifies as a publicly supported organization ▶						
b 33 1/3% support test—2009. If the organization did not check the box on line 13 or 16a, and line 15 is 33 1/3% or more, check this box and stop here. The organization qualifies as a publicly supported organization ▶						
17a 10%-facts-and-circumstances test—2010. If the organization did not check a box on line 13, 16a, or 16b and line 14 is 10% or more, and if the organization meets the "facts and circumstances" test, check this box and stop here. Explain in Part IV how the organization meets the "facts and circumstances" test The organization qualifies as a publicly supported organization ▶						
b 10%-facts-and-circumstances test—2009. If the organization did not check a box on line 13, 16a, 16b, or 17a and line 15 is 10% or more, and if the organization meets the "facts and circumstances" test, check this box and stop here. Explain in Part IV how the organization meets the "facts and circumstances" test The organization qualifies as a publicly supported organization ▶						
18 Private Foundation If the organization did not check a box on line 13, 16a, 16b, 17a or 17b, check this box and see instructions ▶						




Part III

Support Schedule for Organizations Described in Section 509(a)(2)  
(Complete only if you checked the box on line 9 of Part I or if the organization failed to qualify under Part II. If the organization fails to qualify under the tests listed below, please complete Part II.)

Section A. Public Support						
Calendar year (or fiscal year beginning in) 	(a) 2006	(b) 2007	(c) 2008	(d) 2009	(e) 2010	(f) Total
1 Gifts, grants, contributions, and membership fees received (Do not include any "unusual grants.")						
2 Gross receipts from admissions, merchandise sold or services performed, or facilities furnished in any activity that is related to the organization's tax-exempt purpose						
3 Gross receipts from activities that are not an unrelated trade or business under section 513						
4 Tax revenues levied for the organization's benefit and either paid to or expended on its behalf						
5 The value of services or facilities furnished by a governmental unit to the organization without charge						
6 Total. Add lines 1 through 5						
7a Amounts included on lines 1, 2, and 3 received from disqualified persons						
b Amounts included on lines 2 and 3 received from other than disqualified persons that exceed the greater of \$5,000 or 1% of the amount on line 13 for the year						
c Add lines 7a and 7b						
8 Public Support (Subtract line 7c from line 6 )						

Section B. Total Support						
Calendar year (or fiscal year beginning in) 	(a) 2006	(b) 2007	(c) 2008	(d) 2009	(e) 2010	(f) Total
9 Amounts from line 6						
10a Gross income from interest, dividends, payments received on securities loans, rents, royalties and income from similar sources						
b Unrelated business taxable income (less section 511 taxes) from businesses acquired after June 30, 1975						
c Add lines 10a and 10b						
11 Net income from unrelated business activities not included in line 10b, whether or not the business is regularly carried on						
12 Other income. Do not include gain or loss from the sale of capital assets (Explain in Part IV )						
13 Total support (Add lines 9, 10c, 11 and 12 )						
14 First Five Years If the Form 990 is for the organization's first, second, third, fourth, or fifth tax year as a section 501(c)(3) organization, check this box and <b>stop here</b> 						

Section C. Computation of Public Support Percentage		
15 Public Support Percentage for 2010 (line 8 column (f) divided by line 13 column (f))	15	
16 Public support percentage from 2009 Schedule A, Part III, line 15	16	

Section D. Computation of Investment Income Percentage		
17 Investment income percentage for 2010 (line 10c column (f) divided by line 13 column (f))	17	
18 Investment income percentage from 2009 Schedule A, Part III, line 17	18	
19a 33 1/3% support tests—2010. If the organization did not check the box on line 14, and line 15 is more than 33 1/3% and line 17 is not more than 33 1/3%, check this box and <b>stop here</b> . The organization qualifies as a publicly supported organization 		
b 33 1/3% support tests—2009. If the organization did not check a box on line 14 or line 19a, and line 16 is more than 33 1/3% and line 18 is not more than 33 1/3%, check this box and <b>stop here</b> . The organization qualifies as a publicly supported organization 		
20 Private Foundation If the organization did not check a box on line 14, 19a or 19b, check this box and see instructions 		

**Part IV**

**Supplemental Information.** Supplemental Information. Complete this part to provide the explanations required by Part II, line 10; Part II, line 17a or 17b; and Part III, line 12. Also complete this part for any additional information. (See instructions).

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Additional Data

Software ID:

Software Version:

EIN: 04-2103580

Name: PRESIDENT AND FELLOWS OF HARVARD COLLEGE

Form 990, Part VII - Compensation of Officers, Directors, Trustees, Key Employees, Highest Compensated Employees, and Independent Contractors

(A) Name and Title	(B) Average hours per week	(C) Position (check all that apply)						(D) Reportable compensation from the organization (W-2/1099-MISC)	(E) Reportable compensation from related organizations (W-2/1099-MISC)	(F) Estimated amount of other compensation from the organization and related organizations
		Individual trustee or director	Institutional Trustee	Officer	Key employee	Highest compensated employee	Former			
NANNERL O KEOHANE FELLOW	5 00	X						0	0	0
PATRICIA A KING FELLOW	5 00	X						0	0	0
WILLIAM F LEE FELLOW	5 00	X						0	0	0
ROBERT D REISCHAUER FELLOW	5 00	X						0	0	0
ROBERT E RUBIN FELLOW	5 00	X						0	0	0
DREW GILPIN FAUST PRESIDENT	60 00	X		X				713,994	0	161,337
JAMES F ROTHENBERG TREASURER	10 00	X		X				0	0	0
KATHERINE N LAPP EXECUTIVE VICE PRESIDENT	60 00			X				563,149	0	40,543
MARC L GOODHEART V P AND SECRETARY TO THE UNIVERSITY	60 00			X				275,085	0	55,338
STEVEN E HYMAN PROVOST	60 00			X				537,088	0	35,388
MARILYN M HAUSAMMANN V P HUMAN RESOURCES	60 00			X				325,419	0	49,870
CHRISTINE M HEENAN V P GOVT COMM & PUB AFFAI	60 00			X				369,615	0	50,084
LISA HOGARTY V P CAMPUS SERVICES (BEGAN 6/2010)	60 00			X				207,669	0	27,630
ROBERT WIULIANO V P AND GENERAL COUNSEL	60 00			X				431,437	0	51,826
MARK R JOHNSON V P CAMPUS PLANNING (BEGAN 11/2010)	60 00			X				200,677	0	32,744
ANNE H MARGULIES V P AND C I O (BEGAN 9/2010)	60 00			X				97,152	0	15,778
TAMARA E ROGERS V P ALUMNI AFFAIRS & DEV	60 00			X				342,510	0	49,870
DANIEL S SHORE V P FINANCE AND C F O	60 00			X				301,908	0	56,047
A CLAYTON SPENCER V P POLICY	60 00			X				313,955	0	40,304
JEFFREY S FLIER DEAN, FACULTY OF MEDICINE	60 00				X			559,999	0	49,870
MICHAEL D SMITH DEAN, FACULTY OF ARTS & SC	60 00				X			383,960	0	49,030
NITIN NOHRIA DEAN, FACULTY OF BUSINESS (BEGAN 7/2010)	60 00				X			454,010	0	66,024
JAY O LIGHT DEAN (ENDED 6/2010)	60 00				X			1,242,630	0	41,733
JULIO FRENK DEAN, FACULTY OF PUBLIC HE	60 00					X		544,980	0	51,870
HOMI K BHABHA PROFESSOR	60 00					X		591,735	0	32,844

**Form 990, Part VII - Compensation of Officers, Directors, Trustees, Key Employees, Highest Compensated Employees, and Independent Contractors**

(A) Name and Title	(B) Average hours per week	(C) Position (check all that apply)						(D) Reportable compensation from the organization (W- 2/1099-MISC)	(E) Reportable compensation from related organizations (W- 2/1099- MISC)	(F) Estimated amount of other compensation from the organization and related organizations
		Individual trustee or director	Institutional Trustee	Officer	Key employee	Highest compensated employee	Former			
WILLIAM W CHIN PROFESSOR/ EXECUTIVE DEAN	60 00					X		619,015	0	47,864
ROBERT C MERTON PROFESSOR	60 00					X		921,319	0	33,808
MARC W KIRSCHNER PROFESSOR	60 00					X		1,571,173	0	35,900
THOMAS E VAUTIN FORMER ACTING V P ADMIN (7/09- 6/10)	60 00						X	208,915	0	31,761
NANCY S ZECKHAUSER FORMER V P ADMIN (ENDED 6/2009)	0 00						X	243,611	0	29,004
ROBERT B CASHION ASSOC VP DEV/FORMER ACTING	60 00						X	273,427	0	51,178

SCHEDULE C  
(Form 990 or 990-EZ)

Department of the Treasury  
Internal Revenue Service

Political Campaign and Lobbying Activities

For Organizations Exempt From Income Tax Under section 501(c) and section 527  
▶ **Complete if the organization is described below.**  
▶ **Attach to Form 990 or Form 990-EZ. ▶ See separate instructions.**

OMB No 1545-0047

2010

Open to Public Inspection

**If the organization answered “Yes,” to Form 990, Part IV, Line 3, or Form 990-EZ, Part V, line 46 (Political Campaign Activities), then**

- Section 501(c)(3) organizations Complete Parts I-A and B Do not complete Part I-C
- Section 501(c) (other than section 501(c)(3)) organizations Complete Parts I-A and C below Do not complete Part I-B
- Section 527 organizations Complete Part I-A only

**If the organization answered “Yes,” to Form 990, Part IV, Line 4, or Form 990-EZ, Part VI, line 47 (Lobbying Activities), then**

- Section 501(c)(3) organizations that have filed Form 5768 (election under section 501(h)) Complete Part II-A Do not complete Part II-B
- Section 501(c)(3) organizations that have NOT filed Form 5768 (election under section 501(h)) Complete Part II-B Do not complete Part II-A

**If the organization answered “Yes,” to Form 990, Part IV, Line 5 (Proxy Tax) or Form 990-EZ, Part V, line 35a (Proxy Tax), then**

- Section 501(c)(4), (5), or (6) organizations Complete Part III

Name of the organization PRESIDENT AND FELLOWS OF HARVARD COLLEGE	Employer identification number 04-2103580
--	--

**Part I-A Complete if the organization is exempt under section 501(c) or is a section 527 organization.**

1	Provide a description of the organization’s direct and indirect political campaign activities in Part IV	
2	Political expenditures	▶ \$ 0
3	Volunteer hours	0

**Part I-B Complete if the organization is exempt under section 501(c)(3).**

1	Enter the amount of any excise tax incurred by the organization under section 4955	▶ \$ 0
2	Enter the amount of any excise tax incurred by organization managers under section 4955	▶ \$ 0
3	If the organization incurred a section 4955 tax, did it file Form 4720 for this year?	<input type="checkbox"/> Yes <input type="checkbox"/> No
4a	Was a correction made?	<input type="checkbox"/> Yes <input type="checkbox"/> No
b	If “Yes,” describe in Part IV	

**Part I-C Complete if the organization is exempt under section 501(c) except section 501(c)(3).**

1	Enter the amount directly expended by the filing organization for section 527 exempt function activities	▶ \$
2	Enter the amount of the filing organization's funds contributed to other organizations for section 527 exempt funtion activities	▶ \$
3	Total exempt function expenditures Add lines 1 and 2 Enter here and on Form 1120-POL, line 17b	▶ \$
4	Did the filing organization file <b>Form 1120-POL</b> for this year?	<input type="checkbox"/> Yes <input type="checkbox"/> No
5	Enter the names, addresses and employer identification number (EIN) of all section 527 political organizations to which the filing organization made payments For each organization listed, enter the amount paid from the filing organization’s funds Also enter the amount of political contributions received that were promptly and directly delivered to a separate political organization, such as a separate segregated fund or a political action committee (PAC) If additional space is needed, provide information in Part IV	

(a) Name	(b) Address	(c) EIN	(d) Amount paid from filing organization's funds If none, enter -0-	(e) Amount of political contributions received and promptly and directly delivered to a separate political organization If none, enter -0-

Part II-A

Complete if the organization is exempt under section 501(c)(3) and filed Form 5768 (election under section 501(h)).

A

Check

☐

if the filing organization belongs to an affiliated group

B

Check

☐

if the filing organization checked box A and "limited control" provisions apply

Limits on Lobbying Expenditures (The term "expenditures" means amounts paid or incurred.)		(a) Filing Organization's Totals	(b) Affiliated Group Totals												
1a Total lobbying expenditures to influence public opinion (grass roots lobbying)															
b Total lobbying expenditures to influence a legislative body (direct lobbying)															
c Total lobbying expenditures (add lines 1a and 1b)															
d Other exempt purpose expenditures															
e Total exempt purpose expenditures (add lines 1c and 1d)															
f Lobbying nontaxable amount Enter the amount from the following table in both columns															
<table><tr><td>If the amount on line 1e, column (a) or (b) is:</td><td>The lobbying nontaxable amount is:</td></tr><tr><td>Not over \$500,000</td><td>20% of the amount on line 1e</td></tr><tr><td>Over \$500,000 but not over \$1,000,000</td><td>\$100,000 plus 15% of the excess over \$500,000</td></tr><tr><td>Over \$1,000,000 but not over \$1,500,000</td><td>\$175,000 plus 10% of the excess over \$1,000,000</td></tr><tr><td>Over \$1,500,000 but not over \$17,000,000</td><td>\$225,000 plus 5% of the excess over \$1,500,000</td></tr><tr><td>Over \$17,000,000</td><td>\$1,000,000</td></tr></table>		If the amount on line 1e, column (a) or (b) is:	The lobbying nontaxable amount is:	Not over \$500,000	20% of the amount on line 1e	Over \$500,000 but not over \$1,000,000	\$100,000 plus 15% of the excess over \$500,000	Over \$1,000,000 but not over \$1,500,000	\$175,000 plus 10% of the excess over \$1,000,000	Over \$1,500,000 but not over \$17,000,000	\$225,000 plus 5% of the excess over \$1,500,000	Over \$17,000,000	\$1,000,000		
If the amount on line 1e, column (a) or (b) is:	The lobbying nontaxable amount is:														
Not over \$500,000	20% of the amount on line 1e														
Over \$500,000 but not over \$1,000,000	\$100,000 plus 15% of the excess over \$500,000														
Over \$1,000,000 but not over \$1,500,000	\$175,000 plus 10% of the excess over \$1,000,000														
Over \$1,500,000 but not over \$17,000,000	\$225,000 plus 5% of the excess over \$1,500,000														
Over \$17,000,000	\$1,000,000														
g Grassroots nontaxable amount (enter 25% of line 1f)															
h Subtract line 1g from line 1a If zero or less, enter -0-															
i Subtract line 1f from line 1c If zero or less, enter -0-															
j If there is an amount other than zero on either line 1h or line 1i, did the organization file Form 4720 reporting section 4911 tax for this year?		<input type="checkbox"/> Yes <input type="checkbox"/> No													

4-Year Averaging Period Under Section 501(h)  
(Some organizations that made a section 501(h) election do not have to complete all of the five columns below. See the instructions for lines 2a through 2f on page 4.)

Lobbying Expenditures During 4-Year Averaging Period					
Calendar year (or fiscal year beginning in)	(a) 2007	(b) 2008	(c) 2009	(d) 2010	(e) Total
2a Lobbying non-taxable amount					
b Lobbying ceiling amount (150% of line 2a, column(e))					
c Total lobbying expenditures					
d Grassroots non-taxable amount					
e Grassroots ceiling amount (150% of line 2d, column (e))					
f Grassroots lobbying expenditures					

Part II-B

Complete if the organization is exempt under section 501(c)(3) and has NOT filed Form 5768 (election under section 501(h)).

		(a)		(b)
		Yes	No	Amount
1	During the year, did the filing organization attempt to influence foreign, national, state or local legislation, including any attempt to influence public opinion on a legislative matter or referendum, through the use of			
	a Volunteers?		No	
	b Paid staff or management (include compensation in expenses reported on lines 1c through 1i)?	Yes		
	c Media advertisements?		No	
	d Mailings to members, legislators, or the public?	Yes		200
	e Publications, or published or broadcast statements?	Yes		13,520
	f Grants to other organizations for lobbying purposes?	Yes		184,120
	g Direct contact with legislators, their staffs, government officials, or a legislative body?	Yes		147,660
	h Rallies, demonstrations, seminars, conventions, speeches, lectures, or any similar means?		No	
	i Other activities? If "Yes," describe in Part IV	Yes		
	j Total lines 1c through 1i			345,500
	2a Did the activities in line 1 cause the organization to be not described in section 501(c)(3)?		No	
b If "Yes," enter the amount of any tax incurred under section 4912				
c If "Yes," enter the amount of any tax incurred by organization managers under section 4912				
d If the filing organization incurred a section 4912 tax, did it file Form 4720 for this year?				

Part III-A

Complete if the organization is exempt under section 501(c)(4), section 501(c)(5), or section 501(c)(6).

			Yes	No
1	Were substantially all (90% or more) dues received nondeductible by members?	1		
2	Did the organization make only in-house lobbying expenditures of \$2,000 or less?	2		
3	Did the organization agree to carryover lobbying and political expenditures from the prior year?	3		

Part III-B

Complete if the organization is exempt under section 501(c)(4), section 501(c)(5), or section 501(c)(6) if BOTH Part III-A, lines 1 and 2 are answered "No" OR if Part III-A, line 3 is answered "Yes".

1	Dues, assessments and similar amounts from members	1	
2	Section 162(e) non-deductible lobbying and political expenditures (do not include amounts of political expenses for which the section 527(f) tax was paid).		
		2a	
		2b	
		2c	
3	Aggregate amount reported in section 6033(e)(1)(A) notices of nondeductible section 162(e) dues	3	
4	If notices were sent and the amount on line 2c exceeds the amount on line 3, what portion of the excess does the organization agree to carryover to the reasonable estimate of nondeductible lobbying and political expenditure next year?	4	
5	Taxable amount of lobbying and political expenditures (see instructions)	5	

Part IV

Supplemental Information

Complete this part to provide the descriptions required for Part I-A, line 1, Part I-B, line 4, Part I-C, line 5, and Part II-B, line 1i  
Also, complete this part for any additional information

Identifier	Return Reference	Explanation
PART IV, SUPPLEMENTAL INFORMATION		SCHEDULE C, PART I-A, PART I-B THE UNIVERSITY DOES NOT ENGAGE IN DIRECT OR INDIRECT POLITICAL CAMPAIGN ACTIVITIES ON BEHALF OF OR IN OPPOSITION TO CANDIDATES FOR PUBLIC OFFICE THEREFORE, THE UNIVERSITY DOES NOT INCUR ANY EXCISE TAX IMPOSED UNDER SECTION 4955 REPORTABLE ON IRS FORM 4720, RETURN OF CERTAIN EXCISE TAXES UNDER CHAPTERS 41 AND 42 OF THE INTERNAL REVENUE CODE LOBBYING ACTIVITY SCHEDULE C, PART II-B THE UNIVERSITY ENGAGED IN LOBBYING ACTIVITIES BUT DID NOT MAKE A SECTION 501(H) LOBBYING EXPENDITURE ELECTION BY FILING FORM 5768 THE UNIVERSITY HAS ENGAGED IN DIRECT INTERACTION WITH LEGISLATORS AND STAFF BY TELEPHONE, EMAIL, DIRECT MAIL AND IN PERSON LOBBYING DISCLOSURES FOR FORM 990 JULY 1, 2010 THROUGH JUNE 30, 2011 ISSUES LOBBIED AT THE FEDERAL LEVEL INCLUDE ISSUES RELATED TO EXPANSION AND SIMPLIFICATION OF THE TUITION TAX CREDITS AND DEDUCTION AND EXTENSION OF IRA CHARITABLE ROLL-OVER PROVISION ISSUES REGARDING TAX ADMINISTRATION, EMPLOYEE BENEFITS AND HEALTH CARE REFORM ISSUES RELATED TO COLLEGE AND UNIVERSITY ENDOWMENTS LEGISLATION AFFECTING STEM CELL RESEARCH AND THERAPEUTIC CLONING BUDGET AND APPROPRIATIONS FOR STUDENT FINANCIAL AID, RESEARCH IN NIH, NSF, DOD, DOE, NASA, EPA, HUD, TRANSPORTATION, INTERIOR, HEALTH PROFESSIONS, HUMANITIES AND ARTS ENDOWMENTS IMMIGRATION LEGISLATION AND STUDENT VISA ISSUES STUDENT LENDING ISSUES, COLLEGE COST, ACCOUNTABILITY, GRADUATE EDUCATION AND INTERNATIONAL EDUCATION AND VETERANS AND MILITARY EDUCATION ISSUES LEGISLATION CONCERNING EDUCATION AND THE INTERNET, COMMUNITY SERVICE BY STUDENTS, EDUCATIONAL DATA AND ANALYSIS, AND HIGHER EDUCATION REAUTHORIZATION LEGISLATION RELATING TO RESEARCH AND CLEAN ENERGY ISSUES ISSUES LOBBIED FOR THE STATE OF MASSACHUSETTS ISSUES RELATED TO TAX POLICY REGARDING NON-PROFITS ISSUES RELATED TO PRIVATE HIGHER EDUCATION ENDOWMENT FUNDS ISSUES RELATED TO MUNICIPAL RELIEF FUNDS ISSUES RELATED TO REPORTING REQUIREMENTS FOR NON-PROFITS ISSUES RELATED TO EDUCATION REFORM PART II-B, LINE I, OTHER ACTIVITIES THE UNIVERSITY PAYS MEMBERSHIP DUES TO MEMBER ORGANIZATIONS WHICH MAY ENGAGE IN LOBBYING ACTIVITIES THEREFORE, A PORTION OF THE DUES MAY BE ATTRIBUTABLE TO LOBBYING ACTIVITIES

SCHEDULE D  
(Form 990)

Supplemental Financial Statements

► Complete if the organization answered "Yes," to Form 990, Part IV, line 6, 7, 8, 9, 10, 11, or 12.  
► Attach to Form 990. ► See separate instructions.

OMB No 1545-0047

2010

Open to Public Inspection

Name of the organization  
PRESIDENT AND FELLOWS OF HARVARD COLLEGE

Employer identification number  
04-2103580

Part I Organizations Maintaining Donor Advised Funds or Other Similar Funds or Accounts. Complete if the organization answered "Yes" to Form 990, Part IV, line 6.

	(a) Donor advised funds	(b) Funds and other accounts
1	Total number at end of year	31
2	Aggregate contributions to (during year)	555,979
3	Aggregate grants from (during year)	9,988,964
4	Aggregate value at end of year	174,293,036

5

Did the organization inform all donors and donor advisors in writing that the assets held in donor advised funds are the organization's property, subject to the organization's exclusive legal control?

☒ Yes ☐ No

6

Did the organization inform all grantees, donors, and donor advisors in writing that grant funds may be used only for charitable purposes and not for the benefit of the donor or donor advisor, or for any other purpose conferring impermissible private benefit

☒ Yes ☐ No

Part II Conservation Easements. Complete if the organization answered "Yes" to Form 990, Part IV, line 7.

1

Purpose(s) of conservation easements held by the organization (check all that apply)

☐ Preservation of land for public use (e g , recreation or pleasure)

☐ Preservation of an historically importantly land area

☐ Protection of natural habitat

☐ Preservation of a certified historic structure

☐ Preservation of open space

2

Complete lines 2a–2d if the organization held a qualified conservation contribution in the form of a conservation easement on the last day of the tax year

	Held at the End of the Year
a	Total number of conservation easements
b	Total acreage restricted by conservation easements
c	Number of conservation easements on a certified historic structure included in (a)
d	Number of conservation easements included in (c) acquired after 8/17/06

3

Number of conservation easements modified, transferred, released, extinguished, or terminated by the organization during the taxable year ► \_\_\_\_\_

4

Number of states where property subject to conservation easement is located ► \_\_\_\_\_

5

Does the organization have a written policy regarding the periodic monitoring, inspection, handling of violations, and enforcement of the conservation easements it holds?

☐ Yes ☐ No

6

Staff and volunteer hours devoted to monitoring, inspecting and enforcing conservation easements during the year ► \_\_\_\_\_

7

Amount of expenses incurred in monitoring, inspecting, and enforcing conservation easements during the year ► \$ \_\_\_\_\_

8

Does each conservation easement reported on line 2(d) above satisfy the requirements of section 170(h)(4)(B)(i) and 170(h)(4)(B)(ii)?

☐ Yes ☐ No

9

In Part XIV, describe how the organization reports conservation easements in its revenue and expense statement, and balance sheet, and include, if applicable, the text of the footnote to the organization's financial statements that describes the organization's accounting for conservation easements

Part III Organizations Maintaining Collections of Art, Historical Treasures, or Other Similar Assets. Complete if the organization answered "Yes" to Form 990, Part IV, line 8.

1a

If the organization elected, as permitted under SFAS 116, not to report in its revenue statement and balance sheet works of art, historical treasures, or other similar assets held for public exhibition, education or research in furtherance of public service, provide, in Part XIV, the text of the footnote to its financial statements that describes these items

b

If the organization elected, as permitted under SFAS 116, to report in its revenue statement and balance sheet works of art, historical treasures, or other similar assets held for public exhibition, education, or research in furtherance of public service, provide the following amounts relating to these items

(i)

Revenues included in Form 990, Part VIII, line 1

► \$ \_\_\_\_\_

(ii)

Assets included in Form 990, Part X

► \$ \_\_\_\_\_

2

If the organization received or held works of art, historical treasures, or other similar assets for financial gain, provide the following amounts required to be reported under SFAS 116 relating to these items

a

Revenues included in Form 990, Part VIII, line 1

► \$ \_\_\_\_\_

b

Assets included in Form 990, Part X

► \$ \_\_\_\_\_

Part III

Organizations Maintaining Collections of Art, Historical Treasures, or Other Similar Assets (continued)

3

Using the organization's accession and other records, check any of the following that are a significant use of its collection items (check all that apply)

a

☒

Public exhibition

b

☒

Scholarly research

c

☒

Preservation for future generations

d

☒

Loan or exchange programs

e

☐

Other

4

Provide a description of the organization's collections and explain how they further the organization's exempt purpose in Part XIV

5

During the year, did the organization solicit or receive donations of art, historical treasures or other similar assets to be sold to raise funds rather than to be maintained as part of the organization's collection?

☒ Yes

☐ No

Part IV

Escrow and Custodial Arrangements. Complete if the organization answered "Yes" to Form 990, Part IV, line 9, or reported an amount on Form 990, Part X, line 21.

1a

Is the organization an agent, trustee, custodian or other intermediary for contributions or other assets not included on Form 990, Part X?

☒ Yes

☐ No

b

If "Yes," explain the arrangement in Part XIV and complete the following table

c

Beginning balance

d

Additions during the year

e

Distributions during the year

f

Ending balance

	Amount
1c	
1d	16,918,285
1e	16,918,285
1f	0

2a

Did the organization include an amount on Form 990, Part X, line 21?

☐ Yes

☒ No

b

If "Yes," explain the arrangement in Part XIV

Part V

Endowment Funds. Complete if the organization answered "Yes" to Form 990, Part IV, line 10.

	(a)Current Year	(b)Prior Year	(c)Two Years Back	(d)Three Years Back	(e)Four Years Back
1a Beginning of year balance . . . . .	26,882,191,000	25,391,866,000	36,002,246,000		
b Contributions . . . . .	218,830,000	285,388,000	244,494,000		
c Investment earnings or losses . . . . .	5,394,718,000	3,322,917,000	-9,263,345,000		
d Grants or scholarships . . . . .	216,754,000	215,812,000	234,855,000		
e Other expenditures for facilities and programs . . . . .	1,042,106,000	1,760,687,000	1,135,319,000		
f Administrative expenses . . . . .	138,957,000	141,481,000	221,355,000		
g End of year balance . . . . .	31,097,922,000	26,882,191,000	25,391,866,000		

2

Provide the estimated percentage of the year end balance held as

a

Board designated or quasi-endowment ▶ 26 000 %

b

Permanent endowment ▶ 16 000 %

c

Term endowment ▶ 58 000 %

3a

Are there endowment funds not in the possession of the organization that are held and administered for the organization by

(i)

unrelated organizations . . . . .

3a(i)

Yes

No

(ii)

related organizations . . . . .

3a(ii)

Yes

No

b

If "Yes" to 3a(ii), are the related organizations listed as required on Schedule R?

3b

Yes

No

4

Describe in Part XIV the intended uses of the organization's endowment funds

Part VI

Investments—Land, Buildings, and Equipment. See Form 990, Part X, line 10.

Description of investment	(a) Cost or other basis (investment)	(b)Cost or other basis (other)	(c) Accumulated depreciation	(d) Book value
1a Land . . . . .		471,406,000		471,406,000
b Buildings . . . . .		6,200,275,000	2,485,179,000	3,715,096,000
c Leasehold improvements . . . . .		93,046,000		93,046,000
d Equipment . . . . .		843,147,000	617,415,000	225,732,000
e Other . . . . .	16,376,000	805,528,000		821,904,000
Total. Add lines 1a-1e (Column (d) should equal Form 990, Part X, column (B), line 10(c).) . . . . .				5,327,184,000



SCHEDULE E

(Form 990 or 990-EZ)

Department of the Treasury  
Internal Revenue Service

Schools

►Complete if the organization answered "Yes" to Form 990, Part IV, line 13,  
or Form 990-EZ, Part VI, line 48.  
► Attach to Form 990 or Form 990-EZ.

OMB No 1545-0047

2010

Open to Public  
Inspection

Name of the organization  
PRESIDENT AND FELLOWS OF HARVARD COLLEGE

Employer identification number

04-2103580

Part I

- 1 Does the organization have a racially nondiscriminatory policy toward students by statement in its charter, bylaws, other governing instrument, or in a resolution of its governing body?
- 2 Does the organization include a statement of its racially nondiscriminatory policy toward students in all its brochures, catalogues, and other written communications with the public dealing with student admissions, programs, and scholarships?
- 3 Has the organization publicized its racially nondiscriminatory policy through newspaper or broadcast media during the period of solicitation for students, or during the registration period if it has no solicitation program, in a way that makes the policy known to all parts of the general community it serves? If "Yes," please describe If "No," please explain If you need more space use Part II

- 4 Does the organization maintain the following?

a Records indicating the racial composition of the student body, faculty, and administrative staff?

b Records documenting that scholarships and other financial assistance are awarded on a racially nondiscriminatory basis?

c Copies of all catalogues, brochures, announcements, and other written communications to the public dealing with student admissions, programs, and scholarships?

d Copies of all material used by the organization or on its behalf to solicit contributions?  
If you answered "No" to any of the above, please explain If you need more space, use Part II

- 5 Does the organization discriminate by race in any way with respect to

a Students' rights or privileges?

b Admissions policies?

c Employment of faculty or administrative staff?

d Scholarships or other financial assistance?

e Educational policies?

f Use of facilities?

g Athletic programs?

h Other extracurricular activities?  
If you answered "Yes" to any of the above, please explain If you need more space, use Part II

- 6a Does the organization receive any financial aid or assistance from a governmental agency?
- b Has the organization's right to such aid ever been revoked or suspended?  
If you answered "Yes" to either line 6a or line 6b, explain on Part II
- 7 Does the organization certify that it has complied with the applicable requirements of sections 4 01 through 4 05 of Rev Proc 75-50, 1975-2 C B 587, covering racial nondiscrimination? If "No," explain on Part II

	YES	NO
1	Yes	
2	Yes	
3		No
4a	Yes	
4b	Yes	
4c	Yes	
4d	Yes	
5a		No
5b		No
5c		No
5d		No
5e		No
5f		No
5g		No
5h		No
6a	Yes	
6b		No
7	Yes	

**Part III**   **Supplemental Information**

Complete this part to provide the explanations required by Part I, lines 3, 4d, 5h, 6b, and 7, as applicable. Also complete this part to provide any other additional information (see instructions).

Identifier	Return Reference	Explanation
EXPLANATION OF NONDISCRIMINATORY POLICY PUBLICATION	SCHEDULE E, PART I, LINE 3	THE ORGANIZATION MEETS THE CRITERIA ESTABLISHED IN SECTION 4.0 REVENUE PROCEDURE 75-50
EXPLANATION OF GOVERNMENT FINANCIAL ASSISTANCE	SCHEDULE E, PART I, LINE 6	THIS ORGANIZATION RECEIVES FUNDS FOR RESEARCH AND ADMINISTERS FEDERAL AID PROGRAMS TO STUDENTS ENROLLED IN POST-SECONDARY EDUCATION

<b>Employer identification number</b>
04-2103580

**3** Activites per Region (Use Part V If additional space is needed )

For Privacy Act and Paperwork Reduction Act Notice, see the Instructions for Form 990. Cat No 50082W Schedule F (Form 990) 2010

[illegible]**Schedule F (Form 990) 2010**

**Part III** **Grants and Other Assistance to Individuals Outside the United States.** Complete if the organization answered "Yes" to Form 990, Part IV, line 16.  
Use Part V if additional space is needed.

[illegible]

**Part IV Foreign Forms**

- 1

Was the organization a U S transferor of property to a foreign corporation during the tax year? *If "Yes," the organization may be required to file Form 926 (see instructions for Form 926)*

☐ Yes

☒ No
- 2

Did the organization have an interest in a foreign trust during the tax year? *If " Yes," the organization may be required to file Form 3520 and/or Form 3520-A. (see instructions for Forms 3520 and 3520-A)*

☐ Yes

☒ No
- 3

Did the organization have an ownership interest in a foreign corporation during the tax year? *If "Yes," the organization may be required to file Form 5471, Information Return of U.S. Persons with respect to Certain Foreign Corporations. (see instructions for Form 5471)*

☒ Yes

☐ No
- 4

Was the organization a direct or indirect shareholder of a passive foreign investment company or a qualified electing fund during the tax year? *If "Yes," the organization may be required to file Form 8621, Return by a Shareholder of a Passive Foreign Investment Company or Qualified Electing Fund. (see instructions for Form 8621)*

☒ Yes

☐ No
- 5

Did the organization have an ownership interest in a foreign partnership during the tax year? *If "Yes," the organization may be required to file Form 8865, Return of U.S. Persons with respect to Certain Foreign Partnerships. (see instructions for Form 8865)*

☒ Yes

☐ No
- 6

Did the organization have any operations in or related to any boycotting countries during the tax year? *If "Yes," the organization may be required to file Form 5713, International Boycott Report (see instructions for Form 5713).*

☒ Yes

☐ No

Part V

**Supplemental Information**  
Complete this part to provide the information (see instructions) required in Part I, line 2, and any additional information.

Identifier	Return Reference	Explanation
PROCEDURE FOR MONITORING GRANTS OUTSIDE THE U S		SCHEDULE F, PART I, LINE 2 ALL DISBURSEMENTS MADE BY THIS INSTITUTION IN FURTHERANCE OF ITS EXEMPT PROGRAMS ARE REVIEWED AND APPROVED BY DULY CONSTITUTED COMMITTEES OR INDIVIDUALS ALL SCHOLARSHIPS AND STUDENT LOANS ARE REVIEWED AND APPROVED BY HARVARD'S FINANCIAL AID OFFICES IN ADDITION, HARVARD UNIVERSITY IS RESPONSIBLE FOR THE PROGRAMMATIC AND FINANCIAL MONITORING OF ITS SPONSORED RESEARCH AWARD SUBRECIPIENTS PRINCIPAL INVESTIGATORS AND PROJECT STAFF PERFORM ONGOING REVIEWS OF PROJECT ACTIVITIES IN ADDITION, ON AN ANNUAL BASIS, UNIVERSITY RESEARCH ADMINISTRATORS REVIEW ALL ACTIVE SUBCONTRACTS AND INQUIRE FURTHER INTO THOSE THAT ARE DEEMED TO REQUIRE CLOSER SCRUTINY IN LIGHT OF A VARIETY OF ATTRIBUTES UPON IDENTIFICATION OF SUBRECIPIENTS THAT MANDATE CLOSER SCRUTINY, HARVARD IMPLEMENTS ADDITIONAL MONITORING ACTIONS TO ENSURE COMPLIANCE WITH SUBAGREEMENT PERFORMANCE, FINANCIAL TERMS AND CONDITIONS, AND WITH ALL APPLICABLE FEDERAL RULES AND REGULATIONS DURING 2010 AND 2011, HARVARD, ACCORDING TO TRANSITION PLANS COORDINATED WITH THE U S GOVERNMENT, CONTINUED THE TRANSITION OF ITS ROLE AS PRIME RECIPIENT OF THE PEPFAR GRANT TO LOCALLY CHARTERED, NOT-FOR-PROFIT ENTITIES IN NIGERIA, TANZANIA, AND BOTSWANA THAT HAD BEEN CREATED BY HARVARD FOR THIS PURPOSE THE LOCAL ENTITIES (APIN IN NIGERIA, BHP IN BOTSWANA, AND MDH IN TANZANIA) ARE STAFFED PRIMARILY BY CITIZENS OF THOSE COUNTRIES, AND CITIZENS OF THOSE COUNTRIES ALSO COMPRISE MAJORITIES OF EACH OF THE BOARDS OF DIRECTORS BY THE END OF 2012, IT IS PROJECTED THAT APPROXIMATELY 90 PERCENT OF HARVARD'S PEPFAR FUNDING FROM HHS WILL HAVE TRANSITIONED TO THESE LOCAL ENTITIES AS PRIME GRANT RECIPIENTS FOR THIS REASON, AND AS PART OF A DELIBERATE PLAN FOR BUILDING LOCAL CAPACITY AND PROMOTING PROGRAM SUSTAINABILITY, HARVARD'S OWN FUNDING, AND HENCE ITS SUBCONTRACTS TO PUBLIC HEALTH ENTITIES IN AFRICA, DECLINED SIGNIFICANTLY DURING 2011, AND WILL CONTINUE AN EVEN SHARPER DECLINE DURING 2012

Form 990 Schedule F Part II - Grants or Entities Outside The United States

(a) Name of organization	(b) IRS code section and EIN(if applicable)	(c) Region	(d) Purpose of grant	(e) Amount of cash grant	(f) Manner of cash disbursement	(g) Amount of non-cash assistance	(h) Description of non-cash assistance	(i) Method of valuation (book, FMV, appraisal, other)
		SUB-SAHARAN AFRICA	SPONSORED RESEARCH SUB-AWARD	3,800,680				
		SUB-SAHARAN AFRICA	SPONSORED RESEARCH SUB-AWARD	2,324,480				

Form 990 Schedule F Part II - Grants or Entities Outside The United States

(a) Name of organization	(b) IRS code section and EIN(if applicable)	(c) Region	(d) Purpose of grant	(e) Amount of cash grant	(f) Manner of cash disbursement	(g) Amount of non-cash assistance	(h) Description of non-cash assistance	(i) Method of valuation (book, FMV, appraisal, other)
		SUB-SAHARAN AFRICA	SPONSORED RESEARCH SUB-AWARD	1,920,370				
		SUB-SAHARAN AFRICA	SPONSORED RESEARCH SUB-AWARD	1,898,338				

Form 990 Schedule F Part II - Grants or Entities Outside The United States

(a) Name of organization	(b) IRS code section and EIN(if applicable)	(c) Region	(d) Purpose of grant	(e) Amount of cash grant	(f) Manner of cash disbursement	(g) Amount of non-cash assistance	(h) Description of non-cash assistance	(i) Method of valuation (book, FMV, appraisal, other)
		SUB-SAHARAN AFRICA	SPONSORED RESEARCH SUB-AWARD	1,624,173				
		SUB-SAHARAN AFRICA	SPONSORED RESEARCH SUB-AWARD	1,581,718				

Form 990 Schedule F Part II - Grants or Entities Outside The United States

(a) Name of organization	(b) IRS code section and EIN(if applicable)	(c) Region	(d) Purpose of grant	(e) Amount of cash grant	(f) Manner of cash disbursement	(g) Amount of non-cash assistance	(h) Description of non-cash assistance	(i) Method of valuation (book, FMV, appraisal, other)
		SUB-SAHARAN AFRICA	SPONSORED RESEARCH SUB-AWARD	1,150,599				
		SUB-SAHARAN AFRICA	SPONSORED RESEARCH SUB-AWARD	1,039,970				

Form 990 Schedule F Part II - Grants or Entities Outside The United States

(a) Name of organization	(b) IRS code section and EIN(if applicable)	(c) Region	(d) Purpose of grant	(e) Amount of cash grant	(f) Manner of cash disbursement	(g) Amount of non-cash assistance	(h) Description of non-cash assistance	(i) Method of valuation (book, FMV, appraisal, other)
		SUB-SAHARAN AFRICA	SPONSORED RESEARCH SUB-AWARD	989,616				
		SUB-SAHARAN AFRICA	SPONSORED RESEARCH SUB-AWARD	812,959				

Form 990 Schedule F Part II - Grants or Entities Outside The United States

(a) Name of organization	(b) IRS code section and EIN(if applicable)	(c) Region	(d) Purpose of grant	(e) Amount of cash grant	(f) Manner of cash disbursement	(g) Amount of non-cash assistance	(h) Description of non-cash assistance	(i) Method of valuation (book, FMV, appraisal, other)
		SUB-SAHARAN AFRICA	SPONSORED RESEARCH SUB-AWARD	311,211				
		SUB-SAHARAN AFRICA	SPONSORED RESEARCH SUB-AWARD	305,298				

Form 990 Schedule F Part II - Grants or Entities Outside The United States

(a) Name of organization	(b) IRS code section and EIN(if applicable)	(c) Region	(d) Purpose of grant	(e) Amount of cash grant	(f) Manner of cash disbursement	(g) Amount of non-cash assistance	(h) Description of non-cash assistance	(i) Method of valuation (book, FMV, appraisal, other)
		SUB-SAHARAN AFRICA	SPONSORED RESEARCH SUB-AWARD	235,985				
		SUB-SAHARAN AFRICA	SPONSORED RESEARCH SUB-AWARD	191,764				

Form 990 Schedule F Part II - Grants or Entities Outside The United States

(a) Name of organization	(b) IRS code section and EIN(if applicable)	(c) Region	(d) Purpose of grant	(e) Amount of cash grant	(f) Manner of cash disbursement	(g) Amount of non-cash assistance	(h) Description of non-cash assistance	(i) Method of valuation (book, FMV, appraisal, other)
		SUB-SAHARAN AFRICA	SPONSORED RESEARCH SUB-AWARD	137,031				
		SUB-SAHARAN AFRICA	SPONSORED RESEARCH SUB-AWARD	64,007				

Form 990 Schedule F Part II - Grants or Entities Outside The United States

(a) Name of organization	(b) IRS code section and EIN(if applicable)	(c) Region	(d) Purpose of grant	(e) Amount of cash grant	(f) Manner of cash disbursement	(g) Amount of non-cash assistance	(h) Description of non-cash assistance	(i) Method of valuation (book, FMV, appraisal, other)
		SUB-SAHARAN AFRICA	SPONSORED RESEARCH SUB-AWARD	53,021				
		SUB-SAHARAN AFRICA	SPONSORED RESEARCH SUB-AWARD	40,000				

Form 990 Schedule F Part II - Grants or Entities Outside The United States

(a) Name of organization	(b) IRS code section and EIN(if applicable)	(c) Region	(d) Purpose of grant	(e) Amount of cash grant	(f) Manner of cash disbursement	(g) Amount of non-cash assistance	(h) Description of non-cash assistance	(i) Method of valuation (book, FMV, appraisal, other)
		SUB-SAHARAN AFRICA	SPONSORED RESEARCH SUB-AWARD	39,352				
		SUB-SAHARAN AFRICA	SPONSORED RESEARCH SUB-AWARD	23,296				

Form 990 Schedule F Part II - Grants or Entities Outside The United States

(a) Name of organization	(b) IRS code section and EIN(if applicable)	(c) Region	(d) Purpose of grant	(e) Amount of cash grant	(f) Manner of cash disbursement	(g) Amount of non-cash assistance	(h) Description of non-cash assistance	(i) Method of valuation (book, FMV, appraisal, other)
		SUB-SAHARAN AFRICA	SPONSORED RESEARCH SUB-AWARD	10,691				
		EUROPE	SPONSORED RESEARCH SUB-AWARD	591,774				

Form 990 Schedule F Part II - Grants or Entities Outside The United States

(a) Name of organization	(b) IRS code section and EIN(if applicable)	(c) Region	(d) Purpose of grant	(e) Amount of cash grant	(f) Manner of cash disbursement	(g) Amount of non-cash assistance	(h) Description of non-cash assistance	(i) Method of valuation (book, FMV, appraisal, other)
		EUROPE	SPONSORED RESEARCH SUB-AWARD	462,621				
		EUROPE	SPONSORED RESEARCH SUB-AWARD	381,380				

Form 990 Schedule F Part II - Grants or Entities Outside The United States

(a) Name of organization	(b) IRS code section and EIN(if applicable)	(c) Region	(d) Purpose of grant	(e) Amount of cash grant	(f) Manner of cash disbursement	(g) Amount of non-cash assistance	(h) Description of non-cash assistance	(i) Method of valuation (book, FMV, appraisal, other)
		EUROPE	SPONSORED RESEARCH SUB-AWARD	315,560				
		EUROPE	SPONSORED RESEARCH SUB-AWARD	258,923				

Form 990 Schedule F Part II - Grants or Entities Outside The United States

(a) Name of organization	(b) IRS code section and EIN(if applicable)	(c) Region	(d) Purpose of grant	(e) Amount of cash grant	(f) Manner of cash disbursement	(g) Amount of non-cash assistance	(h) Description of non-cash assistance	(i) Method of valuation (book, FMV, appraisal, other)
		EUROPE	SPONSORED RESEARCH SUB-AWARD	243,400				
		EUROPE	SPONSORED RESEARCH SUB-AWARD	200,000				

Form 990 Schedule F Part II - Grants or Entities Outside The United States

(a) Name of organization	(b) IRS code section and EIN(if applicable)	(c) Region	(d) Purpose of grant	(e) Amount of cash grant	(f) Manner of cash disbursement	(g) Amount of non-cash assistance	(h) Description of non-cash assistance	(i) Method of valuation (book, FMV, appraisal, other)
		EUROPE	SPONSORED RESEARCH SUB-AWARD	196,059				
		EUROPE	SPONSORED RESEARCH SUB-AWARD	188,145				

Form 990 Schedule F Part II - Grants or Entities Outside The United States

(a) Name of organization	(b) IRS code section and EIN(if applicable)	(c) Region	(d) Purpose of grant	(e) Amount of cash grant	(f) Manner of cash disbursement	(g) Amount of non-cash assistance	(h) Description of non-cash assistance	(i) Method of valuation (book, FMV, appraisal, other)
		EUROPE	SPONSORED RESEARCH SUB-AWARD	132,232				
		EUROPE	SPONSORED RESEARCH SUB-AWARD	93,200				

Form 990 Schedule F Part II - Grants or Entities Outside The United States

(a) Name of organization	(b) IRS code section and EIN(if applicable)	(c) Region	(d) Purpose of grant	(e) Amount of cash grant	(f) Manner of cash disbursement	(g) Amount of non-cash assistance	(h) Description of non-cash assistance	(i) Method of valuation (book, FMV, appraisal, other)
		EUROPE	SPONSORED RESEARCH SUB-AWARD	81,622				
		EUROPE	SPONSORED RESEARCH SUB-AWARD	68,015				

Form 990 Schedule F Part II - Grants or Entities Outside The United States

(a) Name of organization	(b) IRS code section and EIN(if applicable)	(c) Region	(d) Purpose of grant	(e) Amount of cash grant	(f) Manner of cash disbursement	(g) Amount of non-cash assistance	(h) Description of non-cash assistance	(i) Method of valuation (book, FMV, appraisal, other)
		EUROPE	SPONSORED RESEARCH SUB-AWARD	62,467				
		EUROPE	SPONSORED RESEARCH SUB-AWARD	53,412				

Form 990 Schedule F Part II - Grants or Entities Outside The United States

(a) Name of organization	(b) IRS code section and EIN(if applicable)	(c) Region	(d) Purpose of grant	(e) Amount of cash grant	(f) Manner of cash disbursement	(g) Amount of non-cash assistance	(h) Description of non-cash assistance	(i) Method of valuation (book, FMV, appraisal, other)
		EUROPE	SPONSORED RESEARCH SUB-AWARD	39,214				
		EUROPE	SPONSORED RESEARCH SUB-AWARD	33,527				

Form 990 Schedule F Part II - Grants or Entities Outside The United States

(a) Name of organization	(b) IRS code section and EIN(if applicable)	(c) Region	(d) Purpose of grant	(e) Amount of cash grant	(f) Manner of cash disbursement	(g) Amount of non-cash assistance	(h) Description of non-cash assistance	(i) Method of valuation (book, FMV, appraisal, other)
		EUROPE	SPONSORED RESEARCH SUB-AWARD	28,050				
		EUROPE	SPONSORED RESEARCH SUB-AWARD	20,400				

Form 990 Schedule F Part II - Grants or Entities Outside The United States

(a) Name of organization	(b) IRS code section and EIN(if applicable)	(c) Region	(d) Purpose of grant	(e) Amount of cash grant	(f) Manner of cash disbursement	(g) Amount of non-cash assistance	(h) Description of non-cash assistance	(i) Method of valuation (book, FMV, appraisal, other)
		EUROPE	CHARITABLE CONTRIBUTION	15,000				
		EAST ASIA AND THE PACIFIC	SPONSORED RESEARCH SUB-AWARD	479,182				

Form 990 Schedule F Part II - Grants or Entities Outside The United States

(a) Name of organization	(b) IRS code section and EIN(if applicable)	(c) Region	(d) Purpose of grant	(e) Amount of cash grant	(f) Manner of cash disbursement	(g) Amount of non-cash assistance	(h) Description of non-cash assistance	(i) Method of valuation (book, FMV, appraisal, other)
		EAST ASIA AND THE PACIFIC	SPONSORED RESEARCH SUB-AWARD	373,810				
		EAST ASIA AND THE PACIFIC	SPONSORED RESEARCH SUB-AWARD	225,993				

Form 990 Schedule F Part II - Grants or Entities Outside The United States

(a) Name of organization	(b) IRS code section and EIN(if applicable)	(c) Region	(d) Purpose of grant	(e) Amount of cash grant	(f) Manner of cash disbursement	(g) Amount of non-cash assistance	(h) Description of non-cash assistance	(i) Method of valuation (book, FMV, appraisal, other)
		EAST ASIA AND THE PACIFIC	SPONSORED RESEARCH SUB-AWARD	204,456				
		EAST ASIA AND THE PACIFIC	SPONSORED RESEARCH SUB-AWARD	124,840				

Form 990 Schedule F Part II - Grants or Entities Outside The United States

(a) Name of organization	(b) IRS code section and EIN(if applicable)	(c) Region	(d) Purpose of grant	(e) Amount of cash grant	(f) Manner of cash disbursement	(g) Amount of non-cash assistance	(h) Description of non-cash assistance	(i) Method of valuation (book, FMV, appraisal, other)
		EAST ASIA AND THE PACIFIC	SPONSORED RESEARCH SUB-AWARD	115,587				
		EAST ASIA AND THE PACIFIC	SPONSORED RESEARCH SUB-AWARD	83,462				

Form 990 Schedule F Part II - Grants or Entities Outside The United States

(a) Name of organization	(b) IRS code section and EIN(if applicable)	(c) Region	(d) Purpose of grant	(e) Amount of cash grant	(f) Manner of cash disbursement	(g) Amount of non-cash assistance	(h) Description of non-cash assistance	(i) Method of valuation (book, FMV, appraisal, other)
		EAST ASIA AND THE PACIFIC	SPONSORED RESEARCH SUB-AWARD	53,297				
		EAST ASIA AND THE PACIFIC	SPONSORED RESEARCH SUB-AWARD	50,000				

Form 990 Schedule F Part II - Grants or Entities Outside The United States

(a) Name of organization	(b) IRS code section and EIN(if applicable)	(c) Region	(d) Purpose of grant	(e) Amount of cash grant	(f) Manner of cash disbursement	(g) Amount of non-cash assistance	(h) Description of non-cash assistance	(i) Method of valuation (book, FMV, appraisal, other)
		EAST ASIA AND THE PACIFIC	SPONSORED RESEARCH SUB-AWARD	44,044				
		EAST ASIA AND THE PACIFIC	SPONSORED RESEARCH SUB-AWARD	30,996				

Form 990 Schedule F Part II - Grants or Entities Outside The United States

(a) Name of organization	(b) IRS code section and EIN(if applicable)	(c) Region	(d) Purpose of grant	(e) Amount of cash grant	(f) Manner of cash disbursement	(g) Amount of non-cash assistance	(h) Description of non-cash assistance	(i) Method of valuation (book, FMV, appraisal, other)
		EAST ASIA AND THE PACIFIC	SPONSORED RESEARCH SUB-AWARD	18,659				
		SOUTH AMERICA	SPONSORED RESEARCH SUB-AWARD	872,285				

Form 990 Schedule F Part II - Grants or Entities Outside The United States

(a) Name of organization	(b) IRS code section and EIN(if applicable)	(c) Region	(d) Purpose of grant	(e) Amount of cash grant	(f) Manner of cash disbursement	(g) Amount of non-cash assistance	(h) Description of non-cash assistance	(i) Method of valuation (book, FMV, appraisal, other)
		SOUTH AMERICA	SPONSORED RESEARCH SUB-AWARD	106,147				
		SOUTH AMERICA	SPONSORED RESEARCH SUB-AWARD	100,000				

Form 990 Schedule F Part II - Grants or Entities Outside The United States

(a) Name of organization	(b) IRS code section and EIN(if applicable)	(c) Region	(d) Purpose of grant	(e) Amount of cash grant	(f) Manner of cash disbursement	(g) Amount of non-cash assistance	(h) Description of non-cash assistance	(i) Method of valuation (book, FMV, appraisal, other)
		SOUTH AMERICA	SPONSORED RESEARCH SUB-AWARD	31,000				
		SOUTH AMERICA	SPONSORED RESEARCH SUB-AWARD	28,500				

Form 990 Schedule F Part II - Grants or Entities Outside The United States

(a) Name of organization	(b) IRS code section and EIN(if applicable)	(c) Region	(d) Purpose of grant	(e) Amount of cash grant	(f) Manner of cash disbursement	(g) Amount of non-cash assistance	(h) Description of non-cash assistance	(i) Method of valuation (book, FMV, appraisal, other)
		SOUTH AMERICA	SPONSORED RESEARCH SUB-AWARD	25,000				
		SOUTH AMERICA	SPONSORED RESEARCH SUB-AWARD	24,160				

Form 990 Schedule F Part II - Grants or Entities Outside The United States

(a) Name of organization	(b) IRS code section and EIN(if applicable)	(c) Region	(d) Purpose of grant	(e) Amount of cash grant	(f) Manner of cash disbursement	(g) Amount of non-cash assistance	(h) Description of non-cash assistance	(i) Method of valuation (book, FMV, appraisal, other)
		SOUTH AMERICA	SPONSORED RESEARCH SUB-AWARD	23,500				
		SOUTH AMERICA	SPONSORED RESEARCH SUB-AWARD	18,534				

Form 990 Schedule F Part II - Grants or Entities Outside The United States

(a) Name of organization	(b) IRS code section and EIN(if applicable)	(c) Region	(d) Purpose of grant	(e) Amount of cash grant	(f) Manner of cash disbursement	(g) Amount of non-cash assistance	(h) Description of non-cash assistance	(i) Method of valuation (book, FMV, appraisal, other)
		SOUTH AMERICA	SPONSORED RESEARCH SUB-AWARD	18,000				
		SOUTH AMERICA	SPONSORED RESEARCH SUB-AWARD	16,000				

Form 990 Schedule F Part II - Grants or Entities Outside The United States

(a) Name of organization	(b) IRS code section and EIN(if applicable)	(c) Region	(d) Purpose of grant	(e) Amount of cash grant	(f) Manner of cash disbursement	(g) Amount of non-cash assistance	(h) Description of non-cash assistance	(i) Method of valuation (book, FMV, appraisal, other)
		SOUTH AMERICA	SPONSORED RESEARCH SUB-AWARD	15,610				
		SOUTH AMERICA	SPONSORED RESEARCH SUB-AWARD	14,601				

Form 990 Schedule F Part II - Grants or Entities Outside The United States

(a) Name of organization	(b) IRS code section and EIN(if applicable)	(c) Region	(d) Purpose of grant	(e) Amount of cash grant	(f) Manner of cash disbursement	(g) Amount of non-cash assistance	(h) Description of non-cash assistance	(i) Method of valuation (book, FMV, appraisal, other)
		SOUTH AMERICA	SPONSORED RESEARCH SUB-AWARD	13,000				
		SOUTH AMERICA	SPONSORED RESEARCH SUB-AWARD	12,500				

Form 990 Schedule F Part II - Grants or Entities Outside The United States

(a) Name of organization	(b) IRS code section and EIN(if applicable)	(c) Region	(d) Purpose of grant	(e) Amount of cash grant	(f) Manner of cash disbursement	(g) Amount of non-cash assistance	(h) Description of non-cash assistance	(i) Method of valuation (book, FMV, appraisal, other)
		SOUTH AMERICA	SPONSORED RESEARCH SUB-AWARD	10,744				
		SOUTH AMERICA	SPONSORED RESEARCH SUB-AWARD	9,235				

Form 990 Schedule F Part II - Grants or Entities Outside The United States

(a) Name of organization	(b) IRS code section and EIN(if applicable)	(c) Region	(d) Purpose of grant	(e) Amount of cash grant	(f) Manner of cash disbursement	(g) Amount of non-cash assistance	(h) Description of non-cash assistance	(i) Method of valuation (book, FMV, appraisal, other)
		SOUTH AMERICA	SPONSORED RESEARCH SUB-AWARD	8,800				
		SOUTH AMERICA	SPONSORED RESEARCH SUB-AWARD	8,800				

Form 990 Schedule F Part II - Grants or Entities Outside The United States

(a) Name of organization	(b) IRS code section and EIN(if applicable)	(c) Region	(d) Purpose of grant	(e) Amount of cash grant	(f) Manner of cash disbursement	(g) Amount of non-cash assistance	(h) Description of non-cash assistance	(i) Method of valuation (book, FMV, appraisal, other)
		SOUTH ASIA	SPONSORED RESEARCH SUB-AWARD	217,023				
		SOUTH ASIA	SPONSORED RESEARCH SUB-AWARD	200,247				

Form 990 Schedule F Part II - Grants or Entities Outside The United States

(a) Name of organization	(b) IRS code section and EIN(if applicable)	(c) Region	(d) Purpose of grant	(e) Amount of cash grant	(f) Manner of cash disbursement	(g) Amount of non-cash assistance	(h) Description of non-cash assistance	(i) Method of valuation (book, FMV, appraisal, other)
		SOUTH ASIA	SPONSORED RESEARCH SUB-AWARD	183,259				
		SOUTH ASIA	SPONSORED RESEARCH SUB-AWARD	169,480				

Form 990 Schedule F Part II - Grants or Entities Outside The United States

(a) Name of organization	(b) IRS code section and EIN(if applicable)	(c) Region	(d) Purpose of grant	(e) Amount of cash grant	(f) Manner of cash disbursement	(g) Amount of non-cash assistance	(h) Description of non-cash assistance	(i) Method of valuation (book, FMV, appraisal, other)
		SOUTH ASIA	SPONSORED RESEARCH SUB-AWARD	165,309				
		SOUTH ASIA	SPONSORED RESEARCH SUB-AWARD	35,064				

Form 990 Schedule F Part II - Grants or Entities Outside The United States

(a) Name of organization	(b) IRS code section and EIN(if applicable)	(c) Region	(d) Purpose of grant	(e) Amount of cash grant	(f) Manner of cash disbursement	(g) Amount of non-cash assistance	(h) Description of non-cash assistance	(i) Method of valuation (book, FMV, appraisal, other)
		SOUTH ASIA	SPONSORED RESEARCH SUB-AWARD	32,823				
		SOUTH ASIA	SPONSORED RESEARCH SUB-AWARD	25,285				

Form 990 Schedule F Part II - Grants or Entities Outside The United States

(a) Name of organization	(b) IRS code section and EIN(if applicable)	(c) Region	(d) Purpose of grant	(e) Amount of cash grant	(f) Manner of cash disbursement	(g) Amount of non-cash assistance	(h) Description of non-cash assistance	(i) Method of valuation (book, FMV, appraisal, other)
		MIDDLE EAST AND NORTH AFRICA	SPONSORED RESEARCH SUB-AWARD	156,064				
		MIDDLE EAST AND NORTH AFRICA	SPONSORED RESEARCH SUB-AWARD	11,420				

Form 990 Schedule F Part II - Grants or Entities Outside The United States

(a) Name of organization	(b) IRS code section and EIN(if applicable)	(c) Region	(d) Purpose of grant	(e) Amount of cash grant	(f) Manner of cash disbursement	(g) Amount of non-cash assistance	(h) Description of non-cash assistance	(i) Method of valuation (book, FMV, appraisal, other)
		NORTH AMERICA	SPONSORED RESEARCH SUB-AWARD	112,850				
		NORTH AMERICA	SPONSORED RESEARCH SUB-AWARD	80,670				

Form 990 Schedule F Part II - Grants or Entities Outside The United States

(a) Name of organization	(b) IRS code section and EIN(if applicable)	(c) Region	(d) Purpose of grant	(e) Amount of cash grant	(f) Manner of cash disbursement	(g) Amount of non-cash assistance	(h) Description of non-cash assistance	(i) Method of valuation (book, FMV, appraisal, other)
		NORTH AMERICA	SPONSORED RESEARCH SUB-AWARD	44,650				
		NORTH AMERICA	SPONSORED RESEARCH SUB-AWARD	43,954				

Form 990 Schedule F Part II - Grants or Entities Outside The United States

(a) Name of organization	(b) IRS code section and EIN(if applicable)	(c) Region	(d) Purpose of grant	(e) Amount of cash grant	(f) Manner of cash disbursement	(g) Amount of non-cash assistance	(h) Description of non-cash assistance	(i) Method of valuation (book, FMV, appraisal, other)
		NORTH AMERICA	SPONSORED RESEARCH SUB-AWARD	14,500				
		RUSSIA AND THE NEWLY INDEPENDENT STATES	SPONSORED RESEARCH SUB-AWARD	148,856				

Form 990 Schedule F Part II - Grants or Entities Outside The United States

(a) Name of organization	(b) IRS code section and EIN(if applicable)	(c) Region	(d) Purpose of grant	(e) Amount of cash grant	(f) Manner of cash disbursement	(g) Amount of non-cash assistance	(h) Description of non-cash assistance	(i) Method of valuation (book, FMV, appraisal, other)
		CENTRAL AMERICA	SPONSORED RESEARCH SUB-AWARD	54,091				
		CENTRAL AMERICA	SPONSORED RESEARCH SUB-AWARD	26,500				

Form 990 Schedule F Part II - Grants or Entities Outside The United States

(a) Name of organization	(b) IRS code section and EIN(if applicable)	(c) Region	(d) Purpose of grant	(e) Amount of cash grant	(f) Manner of cash disbursement	(g) Amount of non-cash assistance	(h) Description of non-cash assistance	(i) Method of valuation (book, FMV, appraisal, other)
		CENTRAL AMERICA	SPONSORED RESEARCH SUB-AWARD	15,000				

Form 990 Schedule F Part III - Grants and Assistance to Individuals Outside The U S

(a) Type of grant or assistance	(b) Region	(c)Number of recipients	(d) Amount of cash grant	(e) Manner of cash disbursement	(f) Amount of non-cash assistance	(g) Description of non-cash assistance	(h) Method of valuation (book, FMV , appraisal, other)
GRADUATE STUDENT STIPEND GRANTS	EAST ASIA AND THE PACIFIC	9	46,500				
GRADUATE STUDENT STIPEND GRANTS	EUROPE (INCLUDING ICELAND & GREENLAND)	11	22,505				
GRADUATE STUDENT STIPEND GRANTS	MIDDLE EAST AND NORTH AFRICA	1	3,500				
GRADUATE STUDENT STIPEND GRANTS	NORTH AMERICA	6	22,777				
GRADUATE STUDENT STIPEND GRANTS	SOUTH ASIA	2	6,000				
GRANTS & AWARDS TO NON-HARVARD STUDENTS	EAST ASIA AND THE PACIFIC	13	259,826				
GRANTS & AWARDS TO NON-HARVARD STUDENTS	EUROPE (INCLUDING ICELAND & GREENLAND)	42	1,463,290				
GRANTS & AWARDS TO NON-HARVARD STUDENTS	MIDDLE EAST AND NORTH AFRICA	3	60,429				
GRANTS & AWARDS TO NON-HARVARD STUDENTS	NORTH AMERICA	15	49,025				
GRANTS & AWARDS TO NON-HARVARD STUDENTS	SOUTH AMERICA	8	10,557				
GRANTS & AWARDS TO NON-HARVARD STUDENTS	SOUTH ASIA	3	29,956				
GRANTS & AWARDS TO NON-HARVARD STUDENTS	SUB-SAHARAN AFRICA	9	49,813				
STUDENT PRIZES AND AWARDS	CENTRAL AMERICA AND THE CARIBBEAN	1	1,500				
STUDENT PRIZES AND AWARDS	EAST ASIA AND THE PACIFIC	17	78,799				
STUDENT PRIZES AND AWARDS	EUROPE (INCLUDING ICELAND & GREENLAND)	36	86,082				
STUDENT PRIZES AND AWARDS	MIDDLE EAST AND NORTH AFRICA	4	11,820				
STUDENT PRIZES AND AWARDS	NORTH AMERICA	33	80,645				
STUDENT PRIZES AND AWARDS	SOUTH AMERICA	3	9,000				
STUDENT PRIZES AND AWARDS	SOUTH ASIA	6	15,045				
STUDENT PRIZES AND AWARDS	SUB-SAHARAN AFRICA	3	6,750				
OTHER UNDERGRADUATE GRANTS, PRIZES, AND AWARDS	EAST ASIA AND THE PACIFIC	3	6,500				
OTHER UNDERGRADUATE GRANTS, PRIZES, AND AWARDS	EUROPE (INCLUDING ICELAND & GREENLAND)	11	118,256				
OTHER UNDERGRADUATE GRANTS, PRIZES, AND AWARDS	NORTH AMERICA	4	7,756				
OTHER UNDERGRADUATE GRANTS, PRIZES, AND AWARDS	SOUTH AMERICA - ARGENTINA, BOLIVIA,	1	2,200				
OTHER UNDERGRADUATE GRANTS, PRIZES, AND AWARDS	SUB-SAHARAN AFRICA	1	2,200				
STIPENDS FOR POST-DOCTORAL STUDENTS AND FELLOWS	EAST ASIA AND THE PACIFIC	2	63,000				
STIPENDS FOR POST-DOCTORAL STUDENTS AND FELLOWS	EUROPE (INCLUDING ICELAND & GREENLAND)	23	595,000				
STIPENDS FOR POST-DOCTORAL STUDENTS AND FELLOWS	MIDDLE EAST AND NORTH AFRICA	1	5,000				
STUDENT LOAN REPAYMENT PROGRAMS AND FORGIVEN LOANS	CENTRAL AMERICA AND THE CARIBBEAN	2	6,831				
STUDENT LOAN REPAYMENT PROGRAMS AND FORGIVEN LOANS	EAST ASIA AND THE PACIFIC	17	72,384				
STUDENT LOAN REPAYMENT PROGRAMS AND FORGIVEN LOANS	EUROPE (INCLUDING ICELAND & GREENLAND)	12	50,432				
STUDENT LOAN REPAYMENT PROGRAMS AND FORGIVEN LOANS	MIDDLE EAST AND NORTH AFRICA	3	2,925				
STUDENT LOAN REPAYMENT PROGRAMS AND FORGIVEN LOANS	NORTH AMERICA	3	41,333				
STUDENT LOAN REPAYMENT PROGRAMS AND FORGIVEN LOANS	RUSSIA & THE NEWLY INDEPENDENT STATES	3	7,674				
STUDENT LOAN REPAYMENT PROGRAMS AND FORGIVEN LOANS	SOUTH AMERICA	9	85,856				
STUDENT LOAN REPAYMENT PROGRAMS AND FORGIVEN LOANS	SOUTH ASIA	35	81,236				
STUDENT LOAN REPAYMENT PROGRAMS AND FORGIVEN LOANS	SUB-SAHARAN AFRICA	1	602				



Part II Fundraising Events. Complete if the organization answered "Yes" to Form 990, Part IV, line 18, or reported more than \$15,000 on Form 990-EZ, line 6a. List events with gross receipts greater than \$5,000.

		(a) Event #1	(b) Event #2	(c) Other Events	(d) Total Events
		<u>DINNER</u> (event type)	<u>DINNER</u> (event type)	<u>(total number)</u>	(Add col (a) through col (c))
Revenue	1	Gross receipts . . . .	78,202	76,000	154,202
	2	Less Charitable contributions . . . .	69,002	68,400	137,402
	3	Gross income (line 1 minus line 2) . . . .	9,200	7,600	16,800
Direct Expenses	4	Cash prizes . . . .			
	5	Non-cash prizes . . . .			
	6	Rent/facility costs . . . .	28,000	20,878	48,878
	7	Food and beverages . . . .			
	8	Entertainment . . . .			
	9	Other direct expenses . . . .	5,800	11,344	17,144
	10	Direct expense summary Add lines 4 through 9 in column (d) . . . . . ▶			
	11	Net income summary Combine lines 3 and 10 in column (d). . . . . ▶			

Part III Gaming. Complete if the organization answered "Yes" to Form 990, Part IV, line 19, or reported more than \$15,000 on Form 990-EZ, line 6a.

		(a) Bingo	(b) Pull tabs/Instant bingo/progressive bingo	(c) Other gaming	(d) Total gaming
					(Add col (a) through col (c))
Revenue	1	Gross revenue . . . . .			
	2	Cash prizes . . . . .			
Direct Expenses	3	Non-cash prizes . . . . .			
	4	Rent/facility costs . . . . .			
	5	Other direct expenses . . . . .			
	6	Volunteer labor . . . . .	<input type="checkbox"/> Yes _____% <input type="checkbox"/> No	<input type="checkbox"/> Yes _____% <input type="checkbox"/> No	<input type="checkbox"/> Yes _____% <input type="checkbox"/> No
	7	Direct expense summary Add lines 2 through 5 in column (d) . . . . . ▶			
	8	Net gaming income summary Combine lines 1 and 7 in column (d) . . . . . ▶			

9 Enter the state(s) in which the organization operates gaming activities \_\_\_\_\_

a Is the organization licensed to operate gaming activities in each of these states? . . . . . ☐ Yes ☐ No

b If "No," Explain \_\_\_\_\_  
\_\_\_\_\_  
\_\_\_\_\_

10a Were any of the organization's gaming licenses revoked, suspended or terminated during the tax year? . . . . . ☐ Yes ☐ No

b If "Yes," Explain \_\_\_\_\_  
\_\_\_\_\_  
\_\_\_\_\_

- 11 Does the organization operate gaming activities with nonmembers? . . . . . ☐ Yes ☐ No
- 12 Is the organization a grantor, beneficiary or trustee of a trust or a member of a partnership or other entity formed to administer charitable gaming? . . . . . ☐ Yes ☐ No

13 Indicate the percentage of gaming activity operated in

a The organization's facility . . . . .	13a	
b An outside facility . . . . .	13b	

14 Provide the name and address of the person who prepares the organization's gaming/special events books and records

Name ▶ .....

Address ▶ .....

- 15a Does the organization have a contract with a third party from whom the organization receives gaming revenue? . . . . . ☐ Yes ☐ No
- b If "Yes," enter the amount of gaming revenue received by the organization ▶ \$ \_\_\_\_\_ and the amount of gaming revenue retained by the third party ▶ \$ \_\_\_\_\_
- c If "Yes," enter name and address

Name ▶ .....

Address ▶ .....

16 Gaming manager information

Name ▶ .....

Gaming manager compensation ▶ \$ .....

Description of services provided ▶ .....

☐ Director/officer                      ☐ Employee                      ☐ Independent contractor

- 17 Mandatory distributions
- a Is the organization required under state law to make charitable distributions from the gaming proceeds to retain the state gaming license? . . . . . ☐ Yes ☐ No
- b Enter the amount of distributions required under state law distributed to other exempt organizations or spent in the organization's own exempt activities during the tax year ▶ \$ \_\_\_\_\_

Part IV Complete this part to provide additional information for responses to question on Schedule G (see instructions.)

Identifier	ReturnReference	Explanation
FUNDRAISING	SCHEDULE G, PART I, LINE 2B AND PART II	THE FUNDRAISING EFFORT IS A LONG TERM EFFORT OFTEN SPANNING YEARS AND DECADES TO BRING IN ONE GIFT THE TOTAL LISTED HERE IS FOR CASH RECEIVED IN FY11 BUT THE DONOR(S) MAY HAVE MADE THE ORIGINAL PLEDGE(S) IN PRIOR YEARS

Schedule I  
(Form 990)

Department of the Treasury  
Internal Revenue Service

Grants and Other Assistance to Organizations,  
Governments and Individuals in the United States

Complete if the organization answered "Yes," to Form 990, Part IV, line 21 or 22.  
▶ Attach to Form 990

OMB No 1545-0047

2010

Open to Public  
Inspection

Name of the organization  
PRESIDENT AND FELLOWS OF HARVARD COLLEGE

Employer identification number  
04-2103580

Part I

General Information on Grants and Assistance

- 1

Does the organization maintain records to substantiate the amount of the grants or assistance, the grantees' eligibility for the grants or assistance, and the selection criteria used to award the grants or assistance? . . . . .

☒ Yes ☐ No
- 2

Describe in Part IV the organization's procedures for monitoring the use of grant funds in the United States

Part II

Grants and Other Assistance to Governments and Organizations in the United States. Complete if the organization answered "Yes" to Form 990, Part IV, line 21 for any recipient that received more than \$5,000. Check this box if no one recipient received more than \$5,000. Part II can be duplicated if additional space is needed. . . . . ▶ ☐

1 (a) Name and address of organization or government	(b) EIN	(c) IRC Code section if applicable	(d) Amount of cash grant	(e) Amount of non-cash assistance	(f) Method of valuation (book, FMV, appraisal, other)	(g) Description of non-cash assistance	(h) Purpose of grant or assistance
See Additional Data Table							

2

Enter total number of section 501(c)(3) and government organizations . . . . .

▶ 209

3

Enter total number of other organizations . . . . .

▶ 18

Part III

Grants and Other Assistance to Individuals in the United States. Complete if the organization answered "Yes" to Form 990, Part IV, line 22.  
Use Schedule I-1 (Form 990) if additional space is needed.

(a)Type of grant or assistance	(b)Number of recipients	(c)Amount of cash grant	(d)Amount of non-cash assistance	(e)Method of valuation (book, FMV, appraisal, other)	(f)Description of non-cash assistance
See Additional Data Table					

Part IV

Supplemental Information. Complete this part to provide the information required in Part I, line 2, and any other additional information.

Identifier	Return Reference	Explanation
PROCEDURE FOR MONITORING GRANTS IN THE U S	PART I, LINE 2	SCHEDULE I, PART I, LINE 2 ALL DISBURSEMENTS MADE BY THIS INSTITUTION IN FURTHERANCE OF ITS EXEMPT PROGRAMS ARE REVIEWED AND APPROVED BY DULY CONSTITUTED COMMITTEES OR INDIVIDUALS ALL SCHOLARSHIPS AND STUDENT LOANS ARE REVIEWED AND APPROVED BY HARVARD'S FINANCIAL AID OFFICES IN ADDITION, HARVARD UNIVERSITY IS RESPONSIBLE FOR THE PROGRAMMATIC AND FINANCIAL MONITORING OF ITS SPONSORED RESEARCH AWARD SUBRECIPIENTS PRINCIPAL INVESTIGATORS AND PROJECT STAFF PERFORM ONGOING REVIEWS OF PROJECT ACTIVITIES IN ADDITION, ON AN ANNUAL BASIS, UNIVERSITY RESEARCH ADMINISTRATORS REVIEW ALL ACTIVE SUBCONTRACTS AND INQUIRE FURTHER INTO THOSE THAT ARE DEEMED TO REQUIRE CLOSER SCRUTINY IN LIGHT OF A VARIETY OF ATTRIBUTES UPON IDENTIFICATION OF SUBRECIPIENTS THAT MANDATE CLOSER SCRUTINY, HARVARD IMPLEMENTS ADDITIONAL MONITORING ACTIONS TO ENSURE COMPLIANCE WITH SUBAGREEMENT PERFORMANCE, FINANCIAL TERMS AND CONDITIONS, AND WITH ALL APPLICABLE FEDERAL RULES AND REGULATIONS

**Software ID:**  
**Software Version:**  
**EIN:** 04-2103580  
**Name:** PRESIDENT AND FELLOWS OF HARVARD COLLEGE

Form 990,Schedule I, Part II, Grants and Other Assistance to Governments and Organizations in the United States

(a) Name and address of organization or government	(b) EIN	(c) IRC Code section if applicable	(d) Amount of cash grant	(e) Amount of non-cash assistance	(f) Method of valuation (book, FMV , appraisal, other)	(g) Description of non-cash assistance	(h) Purpose of grant or assistance
BRIGHAM AND WOMEN'S HOSPITAL75 FRANCIS STREET BOSTON,MA 02115	04-2312909	EXEMPT	19,107,110				SPONSORED RESEARCH SUB-AWARD
FRONTIER SCIENCE TECHNOLOGY RESEARCH FOUNDATION INC1244 BOYLSTON STREET SUITE 303 CHESTNUT HILL,MA 02467	16-1056814	EXEMPT	10,475,144				SPONSORED RESEARCH SUB-AWARD

Form 990,Schedule I, Part II, Grants and Other Assistance to Governments and Organizations in the United States

(a) Name and address of organization or government	(b) EIN	(c) IRC Code section if applicable	(d) Amount of cash grant	(e) Amount of non-cash assistance	(f) Method of valuation (book, FMV , appraisal, other)	(g) Description of non-cash assistance	(h) Purpose of grant or assistance
MASSACHUSETTS GENERAL HOSPITAL BARTLETT 305 BOSTON,MA 021142605	04-1564655	EXEMPT	9,688,502				SPONSORED RESEARCH SUB- AWARD
DANA FARBER CANCER INSTITUTE44 BINNEY STREET DA-1230 BOSTON,MA 02115	04-2263040	EXEMPT	6,376,683				SPONSORED RESEARCH SUB- AWARD

Form 990,Schedule I, Part II, Grants and Other Assistance to Governments and Organizations in the United States

(a) Name and address of organization or government	(b) EIN	(c) IRC Code section if applicable	(d) Amount of cash grant	(e) Amount of non-cash assistance	(f) Method of valuation (book, FMV , appraisal, other)	(g) Description of non-cash assistance	(h) Purpose of grant or assistance
CHILDREN'S HOSPITAL CORPORATIONENDERS FIRST FLOOR BOSTON,MA 021155737	04-2774441	EXEMPT	5,943,620				SPONSORED RESEARCH SUB-AWARD
BETH ISRAEL DEACONESS MEDICAL CENTER330 BROOKLINE AVENUE BOSTON,MA 02215	04-2103881	EXEMPT	4,449,524				SPONSORED RESEARCH SUB-AWARD

Form 990,Schedule I, Part II, Grants and Other Assistance to Governments and Organizations in the United States

(a) Name and address of organization or government	(b) EIN	(c) IRC Code section if applicable	(d) Amount of cash grant	(e) Amount of non-cash assistance	(f) Method of valuation (book, FMV , appraisal, other)	(g) Description of non-cash assistance	(h) Purpose of grant or assistance
MASSACHUSETTS INSTITUTE OF TECHNOLOGYOFFICE OF SPONSORED PROGRAMS CAMBRIDGE,MA 021393794	04-2103594	EXEMPT	3,249,466				SPONSORED RESEARCH SUB-AWARD
NORTHWESTERN UNIVERSITY633 CLARK STREET EVANSTON,IL 602081110	36-2167817	EXEMPT	1,718,692				SPONSORED RESEARCH SUB-AWARD

Form 990,Schedule I, Part II, Grants and Other Assistance to Governments and Organizations in the United States

(a) Name and address of organization or government	(b) EIN	(c) IRC Code section if applicable	(d) Amount of cash grant	(e) Amount of non-cash assistance	(f) Method of valuation (book, FMV , appraisal, other)	(g) Description of non-cash assistance	(h) Purpose of grant or assistance
BOSTON UNIVERSITY25 BUICK STREET BOSTON,MA 02215	04-2103547	EXEMPT	1,522,469				SPONSORED RESEARCH SUB-AWARD
IMMUNE DISEASE INSTITUTE INC800 HUNTINGTON AVENUE BOSTON,MA 02115	04-2158520	EXEMPT	1,494,502				SPONSORED RESEARCH SUB-AWARD

Form 990,Schedule I, Part II, Grants and Other Assistance to Governments and Organizations in the United States

(a) Name and address of organization or government	(b) EIN	(c) IRC Code section if applicable	(d) Amount of cash grant	(e) Amount of non-cash assistance	(f) Method of valuation (book, FMV, appraisal, other)	(g) Description of non-cash assistance	(h) Purpose of grant or assistance
REGENTS OF THE UNIVERSITY OF CALIFORNIA - SAN DIEGO 9500 GILMAN DRIVE MAIL CODE 0934 LA JOLLA,CA 920930934	94-6002123	EXEMPT	1,371,931				SPONSORED RESEARCH SUB-AWARD
STANFORD UNIVERSITY THE CONTRACT OFFICE STANFORD,CA 943056114	94-1156365	EXEMPT	1,236,047				SPONSORED RESEARCH SUB-AWARD

Form 990,Schedule I, Part II, Grants and Other Assistance to Governments and Organizations in the United States

(a) Name and address of organization or government	(b) EIN	(c) IRC Code section if applicable	(d) Amount of cash grant	(e) Amount of non-cash assistance	(f) Method of valuation (book, FMV , appraisal, other)	(g) Description of non-cash assistance	(h) Purpose of grant or assistance
REGENTS OF THE UNIVERSITY OF MICHIGAN 4251 PLYMOUTH ROAD ANN ARBOR,MI 48113	38-6006309	EXEMPT	1,125,336				SPONSORED RESEARCH SUB-AWARD
INDIANA UNIVERSITY UNION BUILDING 618 INDIANAPOLIS,IN 462025167	35-6001673	EXEMPT	1,047,005				SPONSORED RESEARCH SUB-AWARD

Form 990,Schedule I, Part II, Grants and Other Assistance to Governments and Organizations in the United States

(a) Name and address of organization or government	(b) EIN	(c) IRC Code section if applicable	(d) Amount of cash grant	(e) Amount of non-cash assistance	(f) Method of valuation (book, FMV , appraisal, other)	(g) Description of non-cash assistance	(h) Purpose of grant or assistance
BRONX-LEBANON HOSPITAL CENTER1276 FULTON AVE BRONX,NY 10456	13-1974191	EXEMPT	1,004,892				SPONSORED RESEARCH SUB-AWARD
OREGON HEALTH AND SCIENCE UNIVERSITY 3181 SW SAM JACKSON PARK RD PORTLAND,OR 972393098	93-1176109	EXEMPT	986,238				SPONSORED RESEARCH SUB-AWARD

Form 990,Schedule I, Part II, Grants and Other Assistance to Governments and Organizations in the United States

(a) Name and address of organization or government	(b) EIN	(c) IRC Code section if applicable	(d) Amount of cash grant	(e) Amount of non-cash assistance	(f) Method of valuation (book, FMV , appraisal, other)	(g) Description of non-cash assistance	(h) Purpose of grant or assistance
UNIVERSITY OF MASSACHUSETTS MEDICAL SCHOOL55 LAKE AVENUE NORTH WORCESTER,MA 016550002	04-3167352	EXEMPT	931,422				SPONSORED RESEARCH SUB-AWARD
WESTAT CORPORATION 1650 RESEARCH BLVD ROCKVILLE,MD 20850	84-0529566	NOT EXEMPT	915,250				SPONSORED RESEARCH SUB-AWARD

Form 990,Schedule I, Part II, Grants and Other Assistance to Governments and Organizations in the United States

(a) Name and address of organization or government	(b) EIN	(c) IRC Code section if applicable	(d) Amount of cash grant	(e) Amount of non-cash assistance	(f) Method of valuation (book, FMV, appraisal, other)	(g) Description of non-cash assistance	(h) Purpose of grant or assistance
HALCYON MOLECULAR INC160 MONACO DRIVE REDWOOD CITY, CA 94065		NOT EXEMPT	907,380				SPONSORED RESEARCH SUB-AWARD
CHILDREN'S MEMORIAL HOSPITAL OF CHICAGO 2300 CHILDRENS PLAZA CHICAGO,IL 606143363	36-2170833	EXEMPT	905,838				SPONSORED RESEARCH SUB-AWARD

Form 990,Schedule I, Part II, Grants and Other Assistance to Governments and Organizations in the United States

(a) Name and address of organization or government	(b) EIN	(c) IRC Code section if applicable	(d) Amount of cash grant	(e) Amount of non-cash assistance	(f) Method of valuation (book, FMV , appraisal, other)	(g) Description of non-cash assistance	(h) Purpose of grant or assistance
UNIVERSITY OF COLORADO DENVER1380 LAWRENCE STREET DENVER,CO 80204		EXEMPT	805,128				SPONSORED RESEARCH SUB-AWARD
DIAGNOSTICS FOR ALL INC110 CYPRESS STREET SUITE 105 BROOKLINE,MA 02445	26-1638199	EXEMPT	779,024				SPONSORED RESEARCH SUB-AWARD

Form 990,Schedule I, Part II, Grants and Other Assistance to Governments and Organizations in the United States

(a) Name and address of organization or government	(b) EIN	(c) IRC Code section if applicable	(d) Amount of cash grant	(e) Amount of non-cash assistance	(f) Method of valuation (book, FMV , appraisal, other)	(g) Description of non-cash assistance	(h) Purpose of grant or assistance
BOARD OF REGENTS OF UNIVERSITY OF ARIZONA MAIN GATE CENTER TUCSON,AZ 85721	86-0196696	EXEMPT	767,661				SPONSORED RESEARCH SUB-AWARD
REGENTS OF THE UNIVERSITY OF MINNESOTA200 OAK STREET SE MINNEAPOLIS, MN 554552020	41-6007513	EXEMPT	762,328				SPONSORED RESEARCH SUB-AWARD

Form 990,Schedule I, Part II, Grants and Other Assistance to Governments and Organizations in the United States

(a) Name and address of organization or government	(b) EIN	(c) IRC Code section if applicable	(d) Amount of cash grant	(e) Amount of non-cash assistance	(f) Method of valuation (book, FMV , appraisal, other)	(g) Description of non-cash assistance	(h) Purpose of grant or assistance
TUFTS UNIVERSITY PACKARD HALL MEDFORD,MA 02155	04-3400617	EXEMPT	751,679				SPONSORED RESEARCH SUB-AWARD
TULANE UNIVERSITY OFFICE OF RESEARCH ADMINISTRATION NEW ORLEANS,LA 70118		EXEMPT	726,808				SPONSORED RESEARCH SUB-AWARD

Form 990,Schedule I, Part II, Grants and Other Assistance to Governments and Organizations in the United States

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BAYLOR COLLEGE OF MEDICINEONE BAYLOR PLAZA HOUSTON,TX 770303498	74-1613878	EXEMPT	714,868				SPONSORED RESEARCH SUB-AWARD
THE RESEARCH FOUNDATION OF STATE UNIVERSITY OF NEW YORK 80 MAIDEN LANE NEW YORK,NY 10038	14-1368361	EXEMPT	692,802				SPONSORED RESEARCH SUB-AWARD

Form 990,Schedule I, Part II, Grants and Other Assistance to Governments and Organizations in the United States

(a) Name and address of organization or government	(b) EIN	(c) IRC Code section if applicable	(d) Amount of cash grant	(e) Amount of non-cash assistance	(f) Method of valuation (book, FMV, appraisal, other)	(g) Description of non-cash assistance	(h) Purpose of grant or assistance
YALE UNIVERSITYSCHOOL OF MEDICINE NEW HAVEN,CT 065208047	91-1864328	EXEMPT	651,112				SPONSORED RESEARCH SUB-AWARD
BROWN UNIVERSITY164 ANGELL STREET BOX 1929 PROVIDENCE,RI 02912	13-7070437	EXEMPT	612,056				SPONSORED RESEARCH SUB-AWARD

Form 990,Schedule I, Part II, Grants and Other Assistance to Governments and Organizations in the United States

(a) Name and address of organization or government	(b) EIN	(c) IRC Code section if applicable	(d) Amount of cash grant	(e) Amount of non-cash assistance	(f) Method of valuation (book, FMV, appraisal, other)	(g) Description of non-cash assistance	(h) Purpose of grant or assistance
UNIVERSITY OF NORTH CAROLINA - CHAPEL HILL OFFICE OF CONTRACTS GRANTS CHAPEL HILL,NC 27599	56-6001393	EXEMPT	588,985				SPONSORED RESEARCH SUB-AWARD
UNIVERSITY OF MIAMI 1507 LEVANTE AVENUE CORAL GABLES,FL 33124	59-0624458	EXEMPT	584,961				SPONSORED RESEARCH SUB-AWARD

Form 990,Schedule I, Part II, Grants and Other Assistance to Governments and Organizations in the United States

(a) Name and address of organization or government	(b) EIN	(c) IRC Code section if applicable	(d) Amount of cash grant	(e) Amount of non-cash assistance	(f) Method of valuation (book, FMV , appraisal, other)	(g) Description of non-cash assistance	(h) Purpose of grant or assistance
NEW YORK UNIVERSITY 665 BROADWAY SUITE 801 NEW YORK,NY 100122331	13-5562308	EXEMPT	567,796				SPONSORED RESEARCH SUB-AWARD
REGENTS OF THE UNIVERSITY OF CALIFORNIA - SAN FRANCISCO DEPT OF EPIDEMIOLOGY SAN FRANCISCO,CA 94143		EXEMPT	521,598				SPONSORED RESEARCH SUB-AWARD

Form 990,Schedule I, Part II, Grants and Other Assistance to Governments and Organizations in the United States

(a) Name and address of organization or government	(b) EIN	(c) IRC Code section if applicable	(d) Amount of cash grant	(e) Amount of non-cash assistance	(f) Method of valuation (book, FMV, appraisal, other)	(g) Description of non-cash assistance	(h) Purpose of grant or assistance
JACKSON STATE UNIVERSITYPO BOX 17129 JACKSON,MS 39217	64-6000507	EXEMPT	488,555				SPONSORED RESEARCH SUB-AWARD
UNIVERSITY OF MEDICINE AND DENTISTRY OF NEW JERSEY185 SOUTH ORANGE AVE NEWARK,NJ 07103		EXEMPT	485,039				SPONSORED RESEARCH SUB-AWARD

Form 990,Schedule I, Part II, Grants and Other Assistance to Governments and Organizations in the United States

(a) Name and address of organization or government	(b) EIN	(c) IRC Code section if applicable	(d) Amount of cash grant	(e) Amount of non-cash assistance	(f) Method of valuation (book, FMV , appraisal, other)	(g) Description of non-cash assistance	(h) Purpose of grant or assistance
UNIVERSITY OF SOUTHERN CALIFORNIA NORRIS COMPREHENSIVE CANCER CENTER LOS ANGELES,CA 90033	95-1642394	EXEMPT	483,751				SPONSORED RESEARCH SUB-AWARD
CAMBRIDGE HEALTH ALLIANCE1493 CAMBRIDGE ST CAMBRIDGE,MA 02139	04-3320571	EXEMPT	483,554				SPONSORED RESEARCH SUB-AWARD

Form 990, Schedule I, Part II, Grants and Other Assistance to Governments and Organizations in the United States

(a) Name and address of organization or government	(b) EIN	(c) IRC Code section if applicable	(d) Amount of cash grant	(e) Amount of non-cash assistance	(f) Method of valuation (book, FMV, appraisal, other)	(g) Description of non-cash assistance	(h) Purpose of grant or assistance
JOSLIN DIABETES CENTER ONE JOSLIN PLACE BOSTON, MA 02215	04-2203836	EXEMPT	462,467				SPONSORED RESEARCH SUB-AWARD
UNIVERSITY OF PUERTO RICO PO BOX 363682 SAN JUAN, PR 00936	66-0433761	EXEMPT	450,273				SPONSORED RESEARCH SUB-AWARD

Form 990, Schedule I, Part II, Grants and Other Assistance to Governments and Organizations in the United States

(a) Name and address of organization or government	(b) EIN	(c) IRC Code section if applicable	(d) Amount of cash grant	(e) Amount of non-cash assistance	(f) Method of valuation (book, FMV, appraisal, other)	(g) Description of non-cash assistance	(h) Purpose of grant or assistance
VANDERBILT UNIVERSITY OFFICE OF CONTRACTS ADMINISTRATION NASHVILLE, TN 37232	62-0476822	EXEMPT	446,978				SPONSORED RESEARCH SUB- AWARD
UNIVERSITY OF FLORIDA 219 GRINTER HALL BOX 115500 GAINESVILLE, FL 326115500		EXEMPT	436,295				SPONSORED RESEARCH SUB- AWARD

Form 990,Schedule I, Part II, Grants and Other Assistance to Governments and Organizations in the United States

(a) Name and address of organization or government	(b) EIN	(c) IRC Code section if applicable	(d) Amount of cash grant	(e) Amount of non-cash assistance	(f) Method of valuation (book, FMV, appraisal, other)	(g) Description of non-cash assistance	(h) Purpose of grant or assistance
THE BROAD INSTITUTE 320 CHARLES STREET CAMBRIDGE,MA 02141	26-3428781	EXEMPT	426,463				SPONSORED RESEARCH SUB-AWARD
ST JUDE CHILDREN'S RESEARCH HOSPITAL262 DANNY THOMAS PLACE MEMPHIS,TN 38105	62-0646012	EXEMPT	419,781				SPONSORED RESEARCH SUB-AWARD

Form 990,Schedule I, Part II, Grants and Other Assistance to Governments and Organizations in the United States

(a) Name and address of organization or government	(b) EIN	(c) IRC Code section if applicable	(d) Amount of cash grant	(e) Amount of non-cash assistance	(f) Method of valuation (book, FMV, appraisal, other)	(g) Description of non-cash assistance	(h) Purpose of grant or assistance
REGENTS OF THE UNIVERSITY OF CALIFORNIA - SANTA BARBARA3227 CHEADLE HALL SANTA BARBARA, CA 931062050		EXEMPT	416,460				SPONSORED RESEARCH SUB-AWARD
JACOBI MEDICAL CENTERNORTH BRONX HEALTHCARE NETWORK 1400 PELHAM PARKWAY SOUTH BRONX,NY 10461		EXEMPT	411,055				SPONSORED RESEARCH SUB-AWARD

Form 990,Schedule I, Part II, Grants and Other Assistance to Governments and Organizations in the United States

(a) Name and address of organization or government	(b) EIN	(c) IRC Code section if applicable	(d) Amount of cash grant	(e) Amount of non-cash assistance	(f) Method of valuation (book, FMV , appraisal, other)	(g) Description of non-cash assistance	(h) Purpose of grant or assistance
UNIVERSITY OF CONNECTICUT263 FARMINGTON AVENUE FARMINGTON,MA 06030		EXEMPT	400,093				SPONSORED RESEARCH SUB-AWARD
UNIVERSITY OF WASHINGTON3917 UNIVERSITY WAY NE BOX 351122 SEATTLE,WA 981051122	91-6001537	EXEMPT	380,297				SPONSORED RESEARCH SUB-AWARD

Form 990,Schedule I, Part II, Grants and Other Assistance to Governments and Organizations in the United States

(a) Name and address of organization or government	(b) EIN	(c) IRC Code section if applicable	(d) Amount of cash grant	(e) Amount of non-cash assistance	(f) Method of valuation (book, FMV , appraisal, other)	(g) Description of non-cash assistance	(h) Purpose of grant or assistance
FRAMEWORKS INSTITUTE THE FRAMEWORKS INSTITUTE WASHINGTON,DC 20057	71-0891642	EXEMPT	367,000				SPONSORED RESEARCH SUB-AWARD
GEORGETOWN UNIVERSITYBOX 571168 37 AND O STREETS N W WASHINGTON,DC 200571168	53-0196603	EXEMPT	363,491				SPONSORED RESEARCH SUB-AWARD

Form 990,Schedule I, Part II, Grants and Other Assistance to Governments and Organizations in the United States

(a) Name and address of organization or government	(b) EIN	(c) IRC Code section if applicable	(d) Amount of cash grant	(e) Amount of non-cash assistance	(f) Method of valuation (book, FMV , appraisal, other)	(g) Description of non-cash assistance	(h) Purpose of grant or assistance
REGENTS OF THE UNIVERSITY OF CALIFORNIA - DAVIS402 MRAC OAK SHIELDS AVENUE DAVIS,CA 95616	94-6036494	EXEMPT	349,252				SPONSORED RESEARCH SUB-AWARD
DREXEL UNIVERSITY3141 CHESTNUT STREET PHILIDELPHIA,PA 19104	23-1352630	EXEMPT	349,159				SPONSORED RESEARCH SUB-AWARD

Form 990,Schedule I, Part II, Grants and Other Assistance to Governments and Organizations in the United States

(a) Name and address of organization or government	(b) EIN	(c) IRC Code section if applicable	(d) Amount of cash grant	(e) Amount of non-cash assistance	(f) Method of valuation (book, FMV , appraisal, other)	(g) Description of non-cash assistance	(h) Purpose of grant or assistance
PENNSYLVANIA STATE UNIVERSITYUNIVERSITY HOSPITAL HERSHEY,PA 17033		EXEMPT	331,273				SPONSORED RESEARCH SUB-AWARD
BOSTON MEDICAL CENTER ONE BOSTON MEDICAL CENTER PLACE BOSTON,MA 021182393	04-3314093	EXEMPT	328,913				SPONSORED RESEARCH SUB-AWARD

Form 990,Schedule I, Part II, Grants and Other Assistance to Governments and Organizations in the United States

(a) Name and address of organization or government	(b) EIN	(c) IRC Code section if applicable	(d) Amount of cash grant	(e) Amount of non-cash assistance	(f) Method of valuation (book, FMV, appraisal, other)	(g) Description of non-cash assistance	(h) Purpose of grant or assistance
BOARD OF TRUSTEES OF THE UNIVERSITY OF ILLINOISOFFICE OF BUSINESS AFFAIRS CHICAGO,IL 60680	37-6000511	EXEMPT	316,591				SPONSORED RESEARCH SUB-AWARD
BOARD OF REGENTS OF THE UNIVERSITY OF WISCONSIN - MADISON 750 UNIVERSITY AVENUE MADISON,WI 53706	39-6006492	EXEMPT	312,062				SPONSORED RESEARCH SUB-AWARD

Form 990, Schedule I, Part II, Grants and Other Assistance to Governments and Organizations in the United States

(a) Name and address of organization or government	(b) EIN	(c) IRC Code section if applicable	(d) Amount of cash grant	(e) Amount of non-cash assistance	(f) Method of valuation (book, FMV, appraisal, other)	(g) Description of non-cash assistance	(h) Purpose of grant or assistance
SAN JUAN CITY HOSPITAL PO BOX 70344 SAN JUAN 00936-8344 RQ		EXEMPT	302,776				SPONSORED RESEARCH SUB-AWARD
HARVARD PILGRIM HEALTH CARE INC126 BROOKLINE AVENUE BOSTON, MA 02215	04-2452600	EXEMPT	296,988				SPONSORED RESEARCH SUB-AWARD

Form 990, Schedule I, Part II, Grants and Other Assistance to Governments and Organizations in the United States

(a) Name and address of organization or government	(b) EIN	(c) IRC Code section if applicable	(d) Amount of cash grant	(e) Amount of non-cash assistance	(f) Method of valuation (book, FMV, appraisal, other)	(g) Description of non-cash assistance	(h) Purpose of grant or assistance
CHILDREN'S DIAGNOSTIC AND TREATMENT CENTER INC1401 S FEDERAL HWY FORT LAUDERDALE, FL 33316	65-1026739	EXEMPT	290,468				SPONSORED RESEARCH SUB-AWARD
UNIVERSITY OF HAWAII 2444 DOLE STREET HONOLULU, HI 96822		EXEMPT	283,936				SPONSORED RESEARCH SUB-AWARD

Form 990,Schedule I, Part II, Grants and Other Assistance to Governments and Organizations in the United States

(a) Name and address of organization or government	(b) EIN	(c) IRC Code section if applicable	(d) Amount of cash grant	(e) Amount of non-cash assistance	(f) Method of valuation (book, FMV, appraisal, other)	(g) Description of non-cash assistance	(h) Purpose of grant or assistance
THE FORSYTH INSTITUTE 140 THE FENWAY BOSTON,MA 021153799		EXEMPT	280,068				SPONSORED RESEARCH SUB-AWARD
UNIVERSITY OF NORTH CAROLINA DEPT OF HEALTH POLICY ADMINISTRATIO CHAPEL HILL,NC 275997400		EXEMPT	278,175				SPONSORED RESEARCH SUB-AWARD

Form 990,Schedule I, Part II, Grants and Other Assistance to Governments and Organizations in the United States

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COLUMBIA UNIVERSITY 1210 AMSTERDAM AVENUE MAIL CODE 2205 NEW YORK,NY 10027	13-5598093	EXEMPT	271,524				SPONSORED RESEARCH SUB-AWARD
UNIVERSITY OF ALASKA FAIRBANKS ADMINISTRATION SERVICES CENTER 105 FAIRBANKS,AK 99775	92-6000147	EXEMPT	266,778				SPONSORED RESEARCH SUB-AWARD

Form 990,Schedule I, Part II, Grants and Other Assistance to Governments and Organizations in the United States

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DARTMOUTH MEDICAL SCHOOLDARMOUTH MEDICAL SCHOOL HANOVER,NH 03656	10-2022211	EXEMPT	262,503				SPONSORED RESEARCH SUB-AWARD
MCLEAN HOSPITAL SERVICE BUILDING SECOND FLOOR BELMONT,MA 021789106	04-2697981	EXEMPT	253,584				SPONSORED RESEARCH SUB-AWARD

Form 990,Schedule I, Part II, Grants and Other Assistance to Governments and Organizations in the United States

(a) Name and address of organization or government	(b) EIN	(c) IRC Code section if applicable	(d) Amount of cash grant	(e) Amount of non-cash assistance	(f) Method of valuation (book, FMV , appraisal, other)	(g) Description of non-cash assistance	(h) Purpose of grant or assistance
JOHN F KENNEDY PRESIDENTIAL LIBRARY COLUMBIA POINT BOSTON,MA 02125		EXEMPT	250,000				SUPPORT FOR DIGITAL ARCHIVE PROJECT
FRED HUTCHINSON CANCER RESEARCH CENTER1100 FAIRVIEW AVENUE SEATTLE,WA 01024	23-7156071	EXEMPT	243,289				SPONSORED RESEARCH SUB-AWARD

Form 990,Schedule I, Part II, Grants and Other Assistance to Governments and Organizations in the United States

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UNIVERSITY OF HOUSTON 4800 CALHOUN ROAD HOUSTON,TX 77204		EXEMPT	241,923				SPONSORED RESEARCH SUB-AWARD
UNIVERSITY OF ILLINOIS AT CHICAGO UNIVERSITY OF ILLINOIS-CHICAGO CHICAGO,IL 606077059		EXEMPT	236,086				SPONSORED RESEARCH SUB-AWARD

Form 990, Schedule I, Part II, Grants and Other Assistance to Governments and Organizations in the United States

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THE STATE UNIVERSITY OF NEW YORK HEALTH SCIENCE CENTER AT BROOKLYN450 CLARKSON AVENUE BROOKLYN, NY 11203		GOVERNMENTAL UNIT	227,044				SPONSORED RESEARCH SUB-AWARD
EMORY UNIVERSITY1784 N DECATUR ROAD SUITE 510 ATLANTA, GA 30322	58-0566256	EXEMPT	224,712				SPONSORED RESEARCH SUB-AWARD

Form 990,Schedule I, Part II, Grants and Other Assistance to Governments and Organizations in the United States

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RAND CORPORATION1700 MAIN STREET SANTA MONICA,CA 904072138	95-1958142	EXEMPT	219,426				SPONSORED RESEARCH SUB-AWARD
UNIVERSITY OF MARYLAND BALTIMORE 3112 LEE BUILDING COLLEGE PARK,MD 207425141	52-6002033	EXEMPT	217,222				SPONSORED RESEARCH SUB-AWARD

Form 990,Schedule I, Part II, Grants and Other Assistance to Governments and Organizations in the United States

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RESEARCH TRIANGLE INSTITUTE INTERNATIONAL CORNWALLIS ROAD HANES BLDG RSCH TRIANGLE PARK, NC 277092194	05-6068633	EXEMPT	211,393				SPONSORED RESEARCH SUB-AWARD
STRATEGIC EDUCATION RESEARCH PARTNERSHIP 500 FIFTH STREET NW 1051 WASHINGTON,DC 20001		EXEMPT	210,048				SPONSORED RESEARCH SUB-AWARD

Form 990,Schedule I, Part II, Grants and Other Assistance to Governments and Organizations in the United States

(a) Name and address of organization or government	(b) EIN	(c) IRC Code section if applicable	(d) Amount of cash grant	(e) Amount of non-cash assistance	(f) Method of valuation (book, FMV , appraisal, other)	(g) Description of non-cash assistance	(h) Purpose of grant or assistance
MONTANA STATE UNIVERSITY211 MONTANA HALL BOZEMAN,MT 597172420	81-6010045	EXEMPT	207,851				SPONSORED RESEARCH SUB-AWARD
CHILDREN'S HOSPITAL OF PHILADELPHIA34TH STREET AND CIVIC CENTER BLVD PHILADEPHIA, PA 191044399	23-1352166	EXEMPT	203,998				SPONSORED RESEARCH SUB-AWARD

Form 990,Schedule I, Part II, Grants and Other Assistance to Governments and Organizations in the United States

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CELLECTA INC320 LOGUE AVE MOUNTAIN VIEW,CA 940434040		NOT EXEMPT	201,497				SPONSORED RESEARCH SUB-AWARD
ECONOMIC DEVELOPMENT AND INDUSTRIAL CORPORATION OF BOSTONLYNN CITY HALL LYNN,MA 01901		NOT EXEMPT	200,000				COMMUNITY GIFTS AND CHARITABLE CONTRIBUTIONS

Form 990,Schedule I, Part II, Grants and Other Assistance to Governments and Organizations in the United States

(a) Name and address of organization or government	(b) EIN	(c) IRC Code section if applicable	(d) Amount of cash grant	(e) Amount of non-cash assistance	(f) Method of valuation (book, FMV , appraisal, other)	(g) Description of non-cash assistance	(h) Purpose of grant or assistance
DIMAGI INC529 MAIN ST SUITE 606 CHARLESTOWN,MA 02129		NOT EXEMPT	196,935				SPONSORED RESEARCH SUB-AWARD
NORTHERN CALIFORNIA CANCER CENTER32960 ALVARDO-NILES ROAD UNION CITY,CA 94587	23-7427232	EXEMPT	196,680				SPONSORED RESEARCH SUB-AWARD

Form 990,Schedule I, Part II, Grants and Other Assistance to Governments and Organizations in the United States

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COMMUNITIES IN SCHOOLS OF NORTH CAROLINA222 NORTH PERSON STREET RALEIGH,NC 27601		EXEMPT	191,990				SPONSORED RESEARCH SUB-AWARD
PENNINGTON BIOMEDICAL RESEARCH CENTER6400 PERKINS ROAD BATON ROUGE,LA 708084124		EXEMPT	186,425				SPONSORED RESEARCH SUB-AWARD

Form 990,Schedule I, Part II, Grants and Other Assistance to Governments and Organizations in the United States

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UNIVERSITY OF TEXAS HEALTH SCIENCE CENTER AT HOUSTON6431 FANNIN STREET HOUSTON,TX 77030		EXEMPT	184,231				SPONSORED RESEARCH SUB-AWARD
BOARD OF TRUSTEES OF THE UNIVERSITY OF ALABAMA-BIRMINGHAM 1530 3RD AVENUE SOUTH BIRMINGHAM,AL 352940111	63-6001138	EXEMPT	182,211				SPONSORED RESEARCH SUB-AWARD

Form 990,Schedule I, Part II, Grants and Other Assistance to Governments and Organizations in the United States

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REGENTS OF THE UNIVERSITY OF CALIFORNIA - LOS ANGELES405 HILGARD AVENUE P O BOX 951361 LOS ANGELES, CA 900951361		EXEMPT	180,362				SPONSORED RESEARCH SUB-AWARD
NEW ENGLAND RESEARCH INSTITUTES INC9 GALEN STREET WATERTOWN,MA 02472	04-2919509	EXEMPT	174,108				SPONSORED RESEARCH SUB-AWARD

Form 990,Schedule I, Part II, Grants and Other Assistance to Governments and Organizations in the United States

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REGENTS OF THE UNIVERSITY OF NEW MEXICO SCHOLLS HALL 102 ALBUQUERQUE,NM 871316003		EXEMPT	171,093				SPONSORED RESEARCH SUB-AWARD
MARINE BIOLOGICAL LABORATORY 7 MBL STREEET WOODS HOLE,MA 025431015	04-2104690	EXEMPT	169,865				SPONSORED RESEARCH SUB-AWARD

Form 990,Schedule I, Part II, Grants and Other Assistance to Governments and Organizations in the United States

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MUSEUM OF SCIENCE SCIENCE PARK BOSTON,MA 021141198	04-2103916	EXEMPT	165,551				SPONSORED RESEARCH SUB-AWARD
URBAN INSTITUTE2100 M STREET NW WASHINGTON,DC 20037	52-0880375	EXEMPT	159,241				SPONSORED RESEARCH SUB-AWARD

Form 990,Schedule I, Part II, Grants and Other Assistance to Governments and Organizations in the United States

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GEORGIA INSTITUTE OF TECHNOLOGYGEORGIA TECH RESEARCH CORPOR CENTENNIAL RESEARCH BUILDING ROOM 246 ATLANTA,GA 303320420	58-6002023	EXEMPT	150,890				SPONSORED RESEARCH SUB-AWARD
CALIFORNIA INSTITUTE OF TECHNOLOGY1200 EAST CALIFORNIA BOULEVARD PASADENA,CA 91125	95-1643307	EXEMPT	150,263				SPONSORED RESEARCH SUB-AWARD

Form 990,Schedule I, Part II, Grants and Other Assistance to Governments and Organizations in the United States

(a) Name and address of organization or government	(b) EIN	(c) IRC Code section if applicable	(d) Amount of cash grant	(e) Amount of non-cash assistance	(f) Method of valuation (book, FMV, appraisal, other)	(g) Description of non-cash assistance	(h) Purpose of grant or assistance
UNIVERSITY OF MARYLAND COLLEGE PARK 2100 LEE BUILDING COLLEGE PARK, MD 20742	52-1630673	EXEMPT	146,827				SPONSORED RESEARCH SUB-AWARD
NEW YORK CITY CENTER FOR CHARTER SCHOOL EXCELLENCE111 BROADWAY SUITE 604 NEW YORK CITY, NY 10006	20-0759687	EXEMPT	133,000				SPONSORED RESEARCH SUB-AWARD

Form 990,Schedule I, Part II, Grants and Other Assistance to Governments and Organizations in the United States

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UNIVERSITY OF ROCHESTER515 HYLAN BUILDING R C BOX 270140 ROCHESTER,NY 14627	16-0743209	EXEMPT	129,867				SPONSORED RESEARCH SUB-AWARD
UNIVERSITY OF GEORGIA CONTROLLERS OFFICE ATHENS,GA 306024212		EXEMPT	125,839				SPONSORED RESEARCH SUB-AWARD

Form 990,Schedule I, Part II, Grants and Other Assistance to Governments and Organizations in the United States

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FUND FOR PARKS AND RECREATION IN BOSTON 1010 MASSACHUSETTS AVENUE FLOOR 3 BOSTON,MA 021182393	04-2784811	EXEMPT	125,830				COMMUNITY GIFTS AND CHARITABLE CONTRIBUTIONS
DARTMOUTH COLLEGE11 ROPE FERRY ROAD 6210 HANOVER,NH 037553580	04-3391559	EXEMPT	125,422				SPONSORED RESEARCH SUB-AWARD

Form 990,Schedule I, Part II, Grants and Other Assistance to Governments and Organizations in the United States

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RESULTS FOR DEVELOPMENT INSTITUTE 1875 CONNECTICUT AVE NW SUITE 120 WASHINGTON,DC 20009		EXEMPT	125,011				SPONSORED RESEARCH SUB-AWARD
TEXAS A&M UNIVERSITY 3000 BRIARCREST DRIVE SUITE 101 BRYAN,TX 77802		EXEMPT	124,724				SPONSORED RESEARCH SUB-AWARD

Form 990,Schedule I, Part II, Grants and Other Assistance to Governments and Organizations in the United States

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UNIVERSITY OF NOTRE DAME804 GRACE HALL NOTRE DAME,IN 46556	35-0868188	EXEMPT	124,631				SPONSORED RESEARCH SUB-AWARD
ALBUQUERQUE PUBLIC SCHOOLS6400 UPTOWN BLVD NE ALBUQUERQUE,NM 87110		GOVERNMENTAL UNIT	119,192				SPONSORED RESEARCH SUB-AWARD

Form 990,Schedule I, Part II, Grants and Other Assistance to Governments and Organizations in the United States

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CARNEGIE MELLON UNIVERSITYCARNEGIE MELLON UNIVERSITY PITTSBURGH, PA 152133890	25-0969449	EXEMPT	118,471				SPONSORED RESEARCH SUB-AWARD
TEXAS ENGINEERING EXPERIMENT STATION TEES HEADQUARTERS COLLEGE STATION, TX 778433577	74-1974733	EXEMPT	117,483				SPONSORED RESEARCH SUB-AWARD

Form 990,Schedule I, Part II, Grants and Other Assistance to Governments and Organizations in the United States

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JOHNS HOPKINS UNIVERSITY615 NORTH WOLFE ST BALTIMORE,MD 21205	52-0595110	EXEMPT	117,341				SPONSORED RESEARCH SUB-AWARD
TUFTS MEDICAL CENTER 750 WASHINGTON STREET BOSTON,MA 02111	04-2374071	EXEMPT	116,213				SPONSORED RESEARCH SUB-AWARD

Form 990,Schedule I, Part II, Grants and Other Assistance to Governments and Organizations in the United States

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SOCIAL SCIENCE RESEARCH SOLUTIONS53 WEST BALTIMORE PIKE MEDIA,PA 19063		NOT EXEMPT	112,000				SPONSORED RESEARCH SUB-AWARD
EDUCATIONAL TESTING SERVICEROSEDALE RD PRINCETON,NJ 08541	21-0634479	EXEMPT	110,817				SPONSORED RESEARCH SUB-AWARD

Form 990,Schedule I, Part II, Grants and Other Assistance to Governments and Organizations in the United States

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CENTER FOR COMMUNITY HEALTH EDUCATION RESEARCH AND SERVICE INC716 COLUMBUS AVENUE BOSTON,MA 02120		EXEMPT	106,605				SPONSORED RESEARCH SUB-AWARD
BOSTON VA RESEARCH INSTITUTE INC150 SOUTH HUNTINGTON AVE BOSTON,MA 02130	04-3081524	EXEMPT	106,086				SPONSORED RESEARCH SUB-AWARD

Form 990,Schedule I, Part II, Grants and Other Assistance to Governments and Organizations in the United States

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VANDERBILT MEDICAL CENTER1211 MEDICAL CENTER DRIVE NASHVILLE,TN 37232	16-2047682	EXEMPT	105,996				SPONSORED RESEARCH SUB-AWARD
PRINCETON UNIVERSITY4 NEW SOUTH BUILDING P O BOX 36 PRINCETON,NJ 08544	21-0634501	EXEMPT	102,303				SPONSORED RESEARCH SUB-AWARD

Form 990,Schedule I, Part II, Grants and Other Assistance to Governments and Organizations in the United States

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UNIVERSITY OF WISCONSIN-MILWAUKEE 3210 N CRAMER STREET MILWAUKEE,WI 53211		EXEMPT	101,110				SPONSORED RESEARCH SUB-AWARD
REGENTS OF THE UNIVERSITY OF CALIFORNIA3333 CALIFORNIA STREET SUITE 11 SAN FRANCISCO,CA 941430962		EXEMPT	100,038				SPONSORED RESEARCH SUB-AWARD

Form 990,Schedule I, Part II, Grants and Other Assistance to Governments and Organizations in the United States

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MATH SOLUTIONS PROFESSIONAL DEVELOPMENT150 GATE 5 ROAD SAUSALITO,CA 94965		NOT EXEMPT	100,000				SPONSORED RESEARCH SUB-AWARD
BOSTON REDEVELOPMENT AUTHORITY1 CITY HALL SQ 9 BOSTON,MA 02201		GOVERNMENTAL UNIT	100,000				COMMUNITY GIFTS AND CHARITABLE CONTRIBUTIONS

Form 990,Schedule I, Part II, Grants and Other Assistance to Governments and Organizations in the United States

(a) Name and address of organization or government	(b) EIN	(c) IRC Code section if applicable	(d) Amount of cash grant	(e) Amount of non-cash assistance	(f) Method of valuation (book, FMV , appraisal, other)	(g) Description of non-cash assistance	(h) Purpose of grant or assistance
TOWN OF WATERTOWN149 MAIN STREET WATERTOWN,MA 02472		GOVERNMENTAL UNIT	100,000				COMMUNITY GIFTS AND CHARITABLE CONTRIBUTIONS
WALTER REED ARMY INSTITUTE OF RESEARCH 503 ROBERT GRANT AVENUE SILVER SPRING, MD 209107500		GOVERNMENTAL UNIT	99,651				SPONSORED RESEARCH SUB-AWARD

Form 990,Schedule I, Part II, Grants and Other Assistance to Governments and Organizations in the United States

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KAISER PERMANENTE1800 HARRISON STREET 16TH FLOOR OAKLAND,CA 946123433	94-1265039	EXEMPT	98,487				SPONSORED RESEARCH SUB-AWARD
DC PUBLIC EDUCATION FUNDDC PUBLIC EDUCATION FUND WASHINGTON,DC 20005	26-1607955	EXEMPT	90,711				SPONSORED RESEARCH SUB-AWARD

Form 990,Schedule I, Part II, Grants and Other Assistance to Governments and Organizations in the United States

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TOPCODER INC95 GLASTONBURY BOULEVARD GLASTONBURY,CT 06033		EXEMPT	85,096				SPONSORED RESEARCH SUB-AWARD
UNIVERSITY OF CHICAGO THE UNIVERSITY OF CHICAGO CHICAGO,IL 60637		EXEMPT	85,044				SPONSORED RESEARCH SUB-AWARD

Form 990,Schedule I, Part II, Grants and Other Assistance to Governments and Organizations in the United States

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UNIVERSITY OF PENNSYLVANIA133 SOUTH 36TH STREET MEZZANINE PHILADELPHIA, PA 191043246	23-1352685	EXEMPT	83,753				SPONSORED RESEARCH SUB-AWARD
MOREHOUSE SCHOOL OF MEDICINE720 WESTVIEW DRIVE SW ATLANTA,GA 303101495	58-1438873	EXEMPT	82,575				SPONSORED RESEARCH SUB-AWARD

Form 990,Schedule I, Part II, Grants and Other Assistance to Governments and Organizations in the United States

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PARTNERS IN HEALTH641 HUNTINGTON AVE BOSTON,MA 02115	04-3000294	EXEMPT	81,629				SPONSORED RESEARCH SUB-AWARD
MONITOR GOVERNMENT VENTURE SERVICES LLC2 CANAL PARK CAMBRIDGE,MA 02141		NOT EXEMPT	80,794				SPONSORED RESEARCH SUB-AWARD

Form 990,Schedule I, Part II, Grants and Other Assistance to Governments and Organizations in the United States

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UNIVERSITY OF MASSACHUSETTS - BOSTONCENTER FOR TEACHING AND LEARNING BOSTON,MA 02125	04-3167352	EXEMPT	80,574				SPONSORED RESEARCH SUB-AWARD
SMITHSONIAN ASTROPHYSICAL OBSERVATORY60 GARDEN STREET MS23 CAMBRIDGE,MA 02138		EXEMPT	80,405				SPONSORED RESEARCH SUB-AWARD

Form 990,Schedule I, Part II, Grants and Other Assistance to Governments and Organizations in the United States

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LOS ALAMOS NATIONAL LABORATORYLOS ALAMOS NATIONAL LABORATORY LOS ALAMOS,NM 87545		EXEMPT	76,491				SPONSORED RESEARCH SUB-AWARD
UNIVERSITY OF PITTSBURGH350 THACKERAY HALL PITTSBURGH, PA 15260	25-0965591	EXEMPT	76,390				SPONSORED RESEARCH SUB-AWARD

Form 990, Schedule I, Part II, Grants and Other Assistance to Governments and Organizations in the United States

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CITY OF CAMBRIDGE795 MASSACHUSETTS AVENUE CAMBRIDGE, MA 02139		GOVERNMENTAL UNIT	75,000				COMMUNITY GIFTS AND CHARITABLE CONTRIBUTIONS
BATTELLE MEMORIAL INSTITUTE505 KING AVENUE COLUMBUS, OH 432012693	01-1340391	EXEMPT	74,598				SPONSORED RESEARCH SUB-AWARD

Form 990, Schedule I, Part II, Grants and Other Assistance to Governments and Organizations in the United States

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CITY OF BOSTON1 CITY HALL SQUARE BOSTON, MA 02201		GOVERNMENTAL UNIT	74,000				COMMUNITY GIFTS AND CHARITABLE CONTRIBUTIONS
DUKE UNIVERSITY02 ALLEN BUILDING DURHAM, NC 277080077	56-0532129	EXEMPT	71,030				SPONSORED RESEARCH SUB-AWARD

Form 990,Schedule I, Part II, Grants and Other Assistance to Governments and Organizations in the United States

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WAYNE STATE UNIVERSITY WAYNE STATE UNIVERSITY DETROIT, MI 48202	38-6028429	EXEMPT	70,275				SPONSORED RESEARCH SUB-AWARD
LOVELACE RESPIRATORY RESEARCH INSTITUTE LOVELACE RESPIRATORY RESEARCH INSTITUTE ALBUQUERQUE, NM 871085127	85-0110669	EXEMPT	68,667				SPONSORED RESEARCH SUB-AWARD

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UNIVERSITY OF MASSACHUSETTS AT AMHERSTGOODELL BUILDING ROOM 408 AMHERST,MA 010033258		EXEMPT	66,505				SPONSORED RESEARCH SUB-AWARD
LOCAL ENVIRONMENTAL ACTION DEMANDED AGENCY19257 S 4403 DRIVE VINITA,OK 74301	73-1592485	EXEMPT	66,208				SPONSORED RESEARCH SUB-AWARD

Form 990,Schedule I, Part II, Grants and Other Assistance to Governments and Organizations in the United States

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ST LUKE'S ROOSEVELT HOSPITAL CENTER NY 1000 TENTH AVENUE NEW YORK,NY 10019		EXEMPT	66,078				SPONSORED RESEARCH SUB-AWARD
UNIVERSITY OF ILLINOIS AT URBANA - CHAMPAIGN 1110 WEST GREEN STREET URBANA,IL 61801		EXEMPT	64,763				SPONSORED RESEARCH SUB-AWARD

Form 990,Schedule I, Part II, Grants and Other Assistance to Governments and Organizations in the United States

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WGBH EDUCATIONAL FOUNDATION125 WESTERN AVENUE BOSTON,MA 02134	04-2104397	EXEMPT	64,663				SPONSORED RESEARCH SUB-AWARD
UNIVERSITY OF OKLAHOMAPO BOX 26901 OKLAHOMA CITY,OK 731901046		EXEMPT	64,070				SPONSORED RESEARCH SUB-AWARD

Form 990,Schedule I, Part II, Grants and Other Assistance to Governments and Organizations in the United States

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REGENTS OF THE UNIVERSITY OF CALIFORNIA - BERKELEY UNIVERSITY OF CALIFORNIA BERKELEY BERKELEY, CA 947205940	94-6002123	EXEMPT	63,829				SPONSORED RESEARCH SUB-AWARD
SIMMONS COLLEGE SIMMONS COLLEGE BOSTON,MA 02115	04-2103629	EXEMPT	63,675				SPONSORED RESEARCH SUB-AWARD

Form 990,Schedule I, Part II, Grants and Other Assistance to Governments and Organizations in the United States

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CENTEYE INC4905 RENO ROAD N W WASHINGTON,DC 20008		NOT EXEMPT	63,263				SPONSORED RESEARCH SUB-AWARD
KNOWLEDGE NETWORKS 1360 WILLOW RD SUITE 101 MENLO PARK,CA 940251516		NOT EXEMPT	60,500				SPONSORED RESEARCH SUB-AWARD

Form 990, Schedule I, Part II, Grants and Other Assistance to Governments and Organizations in the United States

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FENWAY COMMUNITY HEALTH CENTER7 HAVILAND STREET BOSTON, MA 02115	04-2510564	EXEMPT	59,379				SPONSORED RESEARCH SUB-AWARD
UNIVERSITY OF NEW HAMPSHIRE51 COLLEGE ROAD DURHAM, NH 03824		EXEMPT	55,032				SPONSORED RESEARCH SUB-AWARD

Form 990,Schedule I, Part II, Grants and Other Assistance to Governments and Organizations in the United States

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WEILL MEDICAL COLLEGE OF CORNELL UNIVERSITY WEILL MEDICAL COLLEGE OF CORNELL UNIVERSITY NEW YORK, NY 10021		EXEMPT	51,776				SPONSORED RESEARCH SUB-AWARD
REGENTS OF THE UNIVERSITY OF CALIFORNIA - IRVINE UNIVERSITY OF CALIFORNIA AT IRVINE IRVINE, CA 92697		EXEMPT	51,762				SPONSORED RESEARCH SUB-AWARD

Form 990, Schedule I, Part II, Grants and Other Assistance to Governments and Organizations in the United States

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AMERICAN COUNCIL OF LEARNED SOCIETIES633 THIRD AVENUE 8TH FLOOR NEW YORK, NY 10017	13-1851145	EXEMPT	50,000				COMMUNITY GIFTS AND CHARITABLE CONTRIBUTIONS
UNIVERSITY OF WISCONSINWISCONSIN CENTER FOR EDUCATIONAL RESEARCH MADISON, WI 53706		EXEMPT	49,930				SPONSORED RESEARCH SUB-AWARD

Form 990,Schedule I, Part II, Grants and Other Assistance to Governments and Organizations in the United States

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DISTRICT OF COLUMBIA PUBLIC SCHOOLS825 NO CAPITOL STREET NE 9TH FLR WASHINGTON, DC 200021994		EXEMPT	48,829				SPONSORED RESEARCH SUB- AWARD
UNIVERSITY OF UTAH DEPARTMENT OF BIOLOGY SALT LAKE CITY, UT 84112	87-6000525	EXEMPT	45,639				SPONSORED RESEARCH SUB- AWARD

Form 990,Schedule I, Part II, Grants and Other Assistance to Governments and Organizations in the United States

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MYOMICS INC135 PROSPECT ST PROVIDENCE,RI 02906		NOT EXEMPT	45,561				SPONSORED RESEARCH SUB-AWARD
CENTER FOR THE STUDY OF SERVICES1625 K STREET NW 8TH FLOOR WASHINGTON,DC 20006		EXEMPT	44,640				SPONSORED RESEARCH SUB-AWARD

Form 990,Schedule I, Part II, Grants and Other Assistance to Governments and Organizations in the United States

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BOSTON PUBLIC SCHOOLS BOSTON PUBLIC SCHOOLS BOSTON,MA 02108		GOVERNMENTAL UNIT	41,789				SPONSORED RESEARCH SUB-AWARD
UNIVERSITY OF ALABAMA UNIVERSITY OF ALABAMA TUSCALOOSA,AL 35487	63-6001138	EXEMPT	41,344				SPONSORED RESEARCH SUB-AWARD

Form 990,Schedule I, Part II, Grants and Other Assistance to Governments and Organizations in the United States

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SRI INTERNATIONAL333 RAVENSWOOD AVENUE MENLO PARK,CA 94025	94-1160950	EXEMPT	41,083				SPONSORED RESEARCH SUB-AWARD
INTEGRATED BIOTHERAPEUTICS INC FREDERICK INNOVATIVE TECHNOLOGY CENTER FREDERICK,MD 21704		NOT EXEMPT	39,487				SPONSORED RESEARCH SUB-AWARD

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CREIGHTON UNIVERSITY SCHOOL OF DENTISTRY 2500 CALIFORNIA PLAZA OMAHA,NE 68164		EXEMPT	39,254				SPONSORED RESEARCH SUB-AWARD
TEMPLE UNIVERSITY1801 NORTH BROAD STREET PHILADELPHIA,PA 19122	23-1365971	EXEMPT	39,119				SPONSORED RESEARCH SUB-AWARD

Form 990,Schedule I, Part II, Grants and Other Assistance to Governments and Organizations in the United States

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POMONA COLLEGE333 N COLLEGE WAY CLAREMONT,CA 91711	95-1164112	EXEMPT	38,448				SPONSORED RESEARCH SUB-AWARD
MAYO CLINIC4500 SAN PABLO ROAD JACKSONVILLE,FL 32224		EXEMPT	37,156				SPONSORED RESEARCH SUB-AWARD

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STONY BROOK UNIVERSITY (STATE UNIVERSITY OF NEW YORK)W5510 MELVILLE LIBRARY STONY BROOK,NY 117943362		EXEMPT	36,089				SPONSORED RESEARCH SUB-AWARD
FBREAGENTS199 AUBURN STREET CAMBRIDGE,MA 02138		NOT EXEMPT	36,000				SPONSORED RESEARCH SUB-AWARD

Form 990, Schedule I, Part II, Grants and Other Assistance to Governments and Organizations in the United States

(a) Name and address of organization or government	(b) EIN	(c) IRC Code section if applicable	(d) Amount of cash grant	(e) Amount of non-cash assistance	(f) Method of valuation (book, FMV, appraisal, other)	(g) Description of non-cash assistance	(h) Purpose of grant or assistance
NORFOLK PUBLIC SCHOOLS800 E CITY HALL AVENUE NORFOLK,VA 23510		EXEMPT	35,650				SPONSORED RESEARCH SUB-AWARD
TOWN OF SOUTHBOROUGH17 COMMON STREET SOUTHBOROUGH,MA 01772		GOVERNMENTAL UNIT	33,332				COMMUNITY GIFTS AND CHARITABLE CONTRIBUTIONS

Form 990,Schedule I, Part II, Grants and Other Assistance to Governments and Organizations in the United States

(a) Name and address of organization or government	(b) EIN	(c) IRC Code section if applicable	(d) Amount of cash grant	(e) Amount of non-cash assistance	(f) Method of valuation (book, FMV , appraisal, other)	(g) Description of non-cash assistance	(h) Purpose of grant or assistance
COMMITTEE FOR BOSTON PUBLIC HOUSING COMMITTEE FOR BOSTON PUBLIC HOUSING BOSTON,MA 02120		EXEMPT	33,120				SPONSORED RESEARCH SUB-AWARD
MASSACHUSETTS COLLEGE OF PHARMACY AND HEALTH SCIENCES 179 LONGWOOD AVENUE BOSTON,MA 02115	04-2104700	EXEMPT	31,277				SPONSORED RESEARCH SUB-AWARD

Form 990,Schedule I, Part II, Grants and Other Assistance to Governments and Organizations in the United States

(a) Name and address of organization or government	(b) EIN	(c) IRC Code section if applicable	(d) Amount of cash grant	(e) Amount of non-cash assistance	(f) Method of valuation (book, FMV , appraisal, other)	(g) Description of non-cash assistance	(h) Purpose of grant or assistance
LOUISIANA STATE UNIVERSITY HEALTH SCIENCES CENTER533 BOLIVAR STREET NEW ORLEANS,LA 70112		GOVERNMENTAL UNIT	29,598				SPONSORED RESEARCH SUB-AWARD
BRANDEIS UNIVERSITY 415 SOUTH STREET MS 116 WALTHAM, MA 024549110	04-2103552	EXEMPT	29,145				SPONSORED RESEARCH SUB-AWARD

Form 990,Schedule I, Part II, Grants and Other Assistance to Governments and Organizations in the United States

(a) Name and address of organization or government	(b) EIN	(c) IRC Code section if applicable	(d) Amount of cash grant	(e) Amount of non-cash assistance	(f) Method of valuation (book, FMV, appraisal, other)	(g) Description of non-cash assistance	(h) Purpose of grant or assistance
OREGON STATE UNIVERSITYOREGON STATE UNIVERSITY CORVALLIS, OR 973315704		EXEMPT	28,061				SPONSORED RESEARCH SUB-AWARD
THE CITY COLLEGE OF CUNYCONVENT AVENUE AT 138TH STREET NEW YORK, NY 10031		EXEMPT	26,194				SPONSORED RESEARCH SUB-AWARD

Form 990,Schedule I, Part II, Grants and Other Assistance to Governments and Organizations in the United States

(a) Name and address of organization or government	(b) EIN	(c) IRC Code section if applicable	(d) Amount of cash grant	(e) Amount of non-cash assistance	(f) Method of valuation (book, FMV , appraisal, other)	(g) Description of non-cash assistance	(h) Purpose of grant or assistance
FLORIDA INTERNATIONAL UNIVERSITY11200 SW 8TH STREET MIAMI,FL 33199	65-0177616	EXEMPT	25,964				SPONSORED RESEARCH SUB-AWARD
CHARLOTTE MECKLENBURG SCHOOLS 701 EAST MARTIN LUTHER KING JR BLVD BLVD CHARLOTTE,NC 28202		EXEMPT	25,709				SPONSORED RESEARCH SUB-AWARD

Form 990,Schedule I, Part II, Grants and Other Assistance to Governments and Organizations in the United States

(a) Name and address of organization or government	(b) EIN	(c) IRC Code section if applicable	(d) Amount of cash grant	(e) Amount of non-cash assistance	(f) Method of valuation (book, FMV, appraisal, other)	(g) Description of non-cash assistance	(h) Purpose of grant or assistance
CHILDREN'S HOSPITAL OF ALABAMA1600 7TH AVENUE SOUTH BIRMINGHAM,AL 35233	63-0307306	EXEMPT	24,030				SPONSORED RESEARCH SUB-AWARD
ILLINOIS INSTITUTE OF TECHNOLOGY3300 SOUTH FEDERAL STREET CHICAGO,IL 606163793	36-2170136	EXEMPT	23,024				SPONSORED RESEARCH SUB-AWARD

Form 990, Schedule I, Part II, Grants and Other Assistance to Governments and Organizations in the United States

(a) Name and address of organization or government	(b) EIN	(c) IRC Code section if applicable	(d) Amount of cash grant	(e) Amount of non-cash assistance	(f) Method of valuation (book, FMV, appraisal, other)	(g) Description of non-cash assistance	(h) Purpose of grant or assistance
HEBREW SENIORLIFE1200 CENTRE STREET ROSLINDALE, MA 02131		EXEMPT	22,784				SPONSORED RESEARCH SUB-AWARD
INNOVATIONS FOR POVERTY ACTION101 WHITNEY AVENUE NEW HAVEN, CT 06510	06-1660068	EXEMPT	21,760				SPONSORED RESEARCH SUB-AWARD

Form 990,Schedule I, Part II, Grants and Other Assistance to Governments and Organizations in the United States

(a) Name and address of organization or government	(b) EIN	(c) IRC Code section if applicable	(d) Amount of cash grant	(e) Amount of non-cash assistance	(f) Method of valuation (book, FMV, appraisal, other)	(g) Description of non-cash assistance	(h) Purpose of grant or assistance
BRIGHAM YOUNG UNIVERSITYPO BOX 21231 PROVO,UT 846021231	87-0533795	EXEMPT	21,106				SPONSORED RESEARCH SUB-AWARD
INSTITUTE FOR HEALTHCARE IMPROVEMENT20 UNIVERSITY ROAD CAMBRIDGE,MA 02138	38-3017223	EXEMPT	19,880				SPONSORED RESEARCH SUB-AWARD

Form 990,Schedule I, Part II, Grants and Other Assistance to Governments and Organizations in the United States

(a) Name and address of organization or government	(b) EIN	(c) IRC Code section if applicable	(d) Amount of cash grant	(e) Amount of non-cash assistance	(f) Method of valuation (book, FMV , appraisal, other)	(g) Description of non-cash assistance	(h) Purpose of grant or assistance
BOSTON CHILDREN'S MUSEUM300 CONGRESS ST BOSTON,MA 02210	04-2103993	EXEMPT	17,813				SPONSORED RESEARCH SUB-AWARD
UNIVERSITY OF NEBRASKA AT LINCOLN303 CANFIELD ADMINISTRATION BUILDING LINCOLN,NE 685880430	51-6097329	EXEMPT	17,500				SPONSORED RESEARCH SUB-AWARD

Form 990,Schedule I, Part II, Grants and Other Assistance to Governments and Organizations in the United States

(a) Name and address of organization or government	(b) EIN	(c) IRC Code section if applicable	(d) Amount of cash grant	(e) Amount of non-cash assistance	(f) Method of valuation (book, FMV , appraisal, other)	(g) Description of non-cash assistance	(h) Purpose of grant or assistance
BOSTON HOUSING AUTHORITYBOSTON HOUSING AUTHORITY BOSTON,MA 02111		GOVERNMENTAL UNIT	16,876				SPONSORED RESEARCH SUB-AWARD
SMITH COLLEGESMITH COLLEGE NORTHAMPTON,MA 01063	04-1843040	EXEMPT	16,673				SPONSORED RESEARCH SUB-AWARD

Form 990,Schedule I, Part II, Grants and Other Assistance to Governments and Organizations in the United States

(a) Name and address of organization or government	(b) EIN	(c) IRC Code section if applicable	(d) Amount of cash grant	(e) Amount of non-cash assistance	(f) Method of valuation (book, FMV, appraisal, other)	(g) Description of non-cash assistance	(h) Purpose of grant or assistance
MULTICULTURAL AIDS COALITION31 HEATH STREET JAMAICA PLAIN,MA 02130		EXEMPT	16,492				SPONSORED RESEARCH SUB-AWARD
LOS GATOS RESEARCH67 EAST EVELYN AVENUE SUITE 3 MOUNTAIN VIEW,CA 94041		NOT EXEMPT	16,227				SPONSORED RESEARCH SUB-AWARD

Form 990,Schedule I, Part II, Grants and Other Assistance to Governments and Organizations in the United States

(a) Name and address of organization or government	(b) EIN	(c) IRC Code section if applicable	(d) Amount of cash grant	(e) Amount of non-cash assistance	(f) Method of valuation (book, FMV, appraisal, other)	(g) Description of non-cash assistance	(h) Purpose of grant or assistance
LAWRENCE BERKELEY NATIONAL LAB1 CYCLOTRON ROAD MAILSTOP 90-3058 BERKELEY,CA 94720		EXEMPT	15,729				SPONSORED RESEARCH SUB-AWARD
UNIVERSITY OF MISSOURI-COLUMBIA310 JESSE HALL COLUMBIA,MO 65211		EXEMPT	15,580				SPONSORED RESEARCH SUB-AWARD

Form 990,Schedule I, Part II, Grants and Other Assistance to Governments and Organizations in the United States

(a) Name and address of organization or government	(b) EIN	(c) IRC Code section if applicable	(d) Amount of cash grant	(e) Amount of non-cash assistance	(f) Method of valuation (book, FMV, appraisal, other)	(g) Description of non-cash assistance	(h) Purpose of grant or assistance
ALLSTON BRIGHTON COMMUNITY DEVELOPMENT CORPORATION20 LINDEN STREET ALLSTON,MA 02134		EXEMPT	15,000				COMMUNITY GIFTS AND CHARITABLE CONTRIBUTIONS
UNIVERSITY OF COLORADO AT BOULDER UNIV OF COLORADO/ OFFICE OF CONTRACTS AND GRANTS BOULDER,CO 803090572		EXEMPT	14,775				SPONSORED RESEARCH SUB-AWARD

Form 990,Schedule I, Part II, Grants and Other Assistance to Governments and Organizations in the United States

(a) Name and address of organization or government	(b) EIN	(c) IRC Code section if applicable	(d) Amount of cash grant	(e) Amount of non-cash assistance	(f) Method of valuation (book, FMV, appraisal, other)	(g) Description of non-cash assistance	(h) Purpose of grant or assistance
CODMAN SQUARE HEALTH CENTER637 WASHINGTON STREET BOSTON,MA 02124	04-2678774	EXEMPT	14,661				SPONSORED RESEARCH SUB-AWARD
LABORERS' HEALTH AND SAFETY FUND OF NORTH AMERICA905 16TH STREET NW WASHINGTON,DC 20006		EXEMPT	14,365				SPONSORED RESEARCH SUB-AWARD

Form 990,Schedule I, Part II, Grants and Other Assistance to Governments and Organizations in the United States

(a) Name and address of organization or government	(b) EIN	(c) IRC Code section if applicable	(d) Amount of cash grant	(e) Amount of non-cash assistance	(f) Method of valuation (book, FMV, appraisal, other)	(g) Description of non-cash assistance	(h) Purpose of grant or assistance
MATHEMATICA POLICY RESEARCH INC600 MARYLAND AVENUE SW WASHINGTON,DC 200242512		NOT EXEMPT	14,234				SPONSORED RESEARCH SUB-AWARD
OREGON BUSINESS COUNCIL1100 SW SIXTH AVENUE PORTLAND,OR 97204		EXEMPT	14,063				SPONSORED RESEARCH SUB-AWARD

Form 990,Schedule I, Part II, Grants and Other Assistance to Governments and Organizations in the United States

(a) Name and address of organization or government	(b) EIN	(c) IRC Code section if applicable	(d) Amount of cash grant	(e) Amount of non-cash assistance	(f) Method of valuation (book, FMV, appraisal, other)	(g) Description of non-cash assistance	(h) Purpose of grant or assistance
NATIONAL DEVELOPMENT AND RESEARCH INSTITUTE INCNATIONAL DEVELOPMENT AND RESEARCH INSTITUTE INC NEW YORK,NY 10048	23-7009089	EXEMPT	13,551				SPONSORED RESEARCH SUB-AWARD
OAK SQUARE YMCA615 WASHINGTON STREET BRIGHTON,MA 02135		EXEMPT	13,500				COMMUNITY GIFTS AND CHARITABLE CONTRIBUTIONS

Form 990,Schedule I, Part II, Grants and Other Assistance to Governments and Organizations in the United States

(a) Name and address of organization or government	(b) EIN	(c) IRC Code section if applicable	(d) Amount of cash grant	(e) Amount of non-cash assistance	(f) Method of valuation (book, FMV , appraisal, other)	(g) Description of non-cash assistance	(h) Purpose of grant or assistance
WEST END HOUSE INC105 ALLSTON STREET ALLSTON,MA 02134	04-2105825	EXEMPT	13,500				COMMUNITY GIFTS AND CHARITABLE CONTRIBUTIONS
CAMBRIDGE MEDICAL CARE FOUNDATION1493 CAMBRIDGE STREET CAMBRIDGE,MA 02139	04-2752962	EXEMPT	13,287				SPONSORED RESEARCH SUB-AWARD

Form 990,Schedule I, Part II, Grants and Other Assistance to Governments and Organizations in the United States

(a) Name and address of organization or government	(b) EIN	(c) IRC Code section if applicable	(d) Amount of cash grant	(e) Amount of non-cash assistance	(f) Method of valuation (book, FMV, appraisal, other)	(g) Description of non-cash assistance	(h) Purpose of grant or assistance
WILLIAM E RUSSELL ELEMENTARY SCHOOL750 COLUMBIA ROAD DORCHESTER,MA 02125		GOVERNMENTAL UNIT	13,158				COMMUNITY GIFTS AND CHARITABLE CONTRIBUTIONS
JOSEPH M SMITH COMMUNITY HEALTH CENTER INC287 WESTERN AVE ALLSTON,MA 02134		EXEMPT	12,500				COMMUNITY GIFTS AND CHARITABLE CONTRIBUTIONS

Form 990,Schedule I, Part II, Grants and Other Assistance to Governments and Organizations in the United States

(a) Name and address of organization or government	(b) EIN	(c) IRC Code section if applicable	(d) Amount of cash grant	(e) Amount of non-cash assistance	(f) Method of valuation (book, FMV , appraisal, other)	(g) Description of non-cash assistance	(h) Purpose of grant or assistance
ATMOSPHERIC & ENVIRONMENTAL RESEARCH INC840 MEMORIAL DRIVE CAMBRIDGE, MA 021393794		NOT EXEMPT	12,067				SPONSORED RESEARCH SUB-AWARD
NATIONAL BUREAU OF ECONOMIC RESEARCH 1050 MASSACHUSETTS AVE CAMBRIDGE, MA 021385398	13-1641075	EXEMPT	11,214				SPONSORED RESEARCH SUB-AWARD

Form 990,Schedule I, Part II, Grants and Other Assistance to Governments and Organizations in the United States

(a) Name and address of organization or government	(b) EIN	(c) IRC Code section if applicable	(d) Amount of cash grant	(e) Amount of non-cash assistance	(f) Method of valuation (book, FMV, appraisal, other)	(g) Description of non-cash assistance	(h) Purpose of grant or assistance
LEHIGH UNIVERSITY526 BROADHEAD AVENUE BETHLEHEM,PA 18015	15-6002122	EXEMPT	10,953				SPONSORED RESEARCH SUB-AWARD
AMERICAN CANCER SOCIETY1599 CLIFTON ROAD NE ATLANTA,GA 303294251	13-1788491	EXEMPT	10,952				SPONSORED RESEARCH SUB-AWARD

Form 990,Schedule I, Part II, Grants and Other Assistance to Governments and Organizations in the United States

(a) Name and address of organization or government	(b) EIN	(c) IRC Code section if applicable	(d) Amount of cash grant	(e) Amount of non-cash assistance	(f) Method of valuation (book, FMV, appraisal, other)	(g) Description of non-cash assistance	(h) Purpose of grant or assistance
VERONICA SMITH MULTI SERVICE SENIOR CENTER 20 CHESTNUT HILL AVENUE BOSTON,MA 02135		GOVERNMENTAL UNIT	10,405				COMMUNITY GIFTS AND CHARITABLE CONTRIBUTIONS
FOUNDATION FOR BIOMEDICAL RESEARCH 818 CONNECTICUT AVENUE WASHINGTON,DC 20006		EXEMPT	10,000				COMMUNITY GIFTS AND CHARITABLE CONTRIBUTIONS

Form 990,Schedule I, Part II, Grants and Other Assistance to Governments and Organizations in the United States

(a) Name and address of organization or government	(b) EIN	(c) IRC Code section if applicable	(d) Amount of cash grant	(e) Amount of non-cash assistance	(f) Method of valuation (book, FMV , appraisal, other)	(g) Description of non-cash assistance	(h) Purpose of grant or assistance
MIT MUSEUM265 MASSACHUSETTS AVENUE CAMBRIDGE,MA 02139		EXEMPT	10,000				COMMUNITY GIFTS AND CHARITABLE CONTRIBUTIONS
HARVARD SQUARE HOMELESS SHELTER CORP 66 WINTHROP STREET CAMBRIDGE,MA 02138		EXEMPT	9,686				COMMUNITY GIFTS AND CHARITABLE CONTRIBUTIONS

Form 990,Schedule I, Part II, Grants and Other Assistance to Governments and Organizations in the United States

(a) Name and address of organization or government	(b) EIN	(c) IRC Code section if applicable	(d) Amount of cash grant	(e) Amount of non-cash assistance	(f) Method of valuation (book, FMV, appraisal, other)	(g) Description of non-cash assistance	(h) Purpose of grant or assistance
DUFFY HEALTH CENTER INC105 PARK STREET HYANNIS,MA 02601	04-3373741	EXEMPT	8,770				SPONSORED RESEARCH SUB- AWARD
LOUIS AGASSIZ ELEMENTARY SCHOOL20 CHILD STREET BOSTON,MA 02130		GOVERNMENTAL UNIT	8,550				COMMUNITY GIFTS AND CHARITABLE CONTRIBUTIONS

Form 990,Schedule I, Part II, Grants and Other Assistance to Governments and Organizations in the United States

(a) Name and address of organization or government	(b) EIN	(c) IRC Code section if applicable	(d) Amount of cash grant	(e) Amount of non-cash assistance	(f) Method of valuation (book, FMV , appraisal, other)	(g) Description of non-cash assistance	(h) Purpose of grant or assistance
NATIONAL OPINION RESEARCH CENTER NATIONAL OPINION RESEARCH CENTER CHICAGO,IL 60637	36-2167808	EXEMPT	7,560				SPONSORED RESEARCH SUB-AWARD
MISSION HILL YOUTH COLLABORATIVE31 LENOX ST BOSTON,MA 02118		EXEMPT	7,500				COMMUNITY GIFTS AND CHARITABLE CONTRIBUTIONS

Form 990,Schedule I, Part II, Grants and Other Assistance to Governments and Organizations in the United States

(a) Name and address of organization or government	(b) EIN	(c) IRC Code section if applicable	(d) Amount of cash grant	(e) Amount of non-cash assistance	(f) Method of valuation (book, FMV , appraisal, other)	(g) Description of non-cash assistance	(h) Purpose of grant or assistance
MARGARET FULLER NEIGHBORHOOD HOUSE71 CHERRY STREET BRIGHTON,MA 02134		EXEMPT	7,000				COMMUNITY GIFTS AND CHARITABLE CONTRIBUTIONS
PRIMARY SOURCE INC101 WALNUT ST WATERTOWN,MA 02472		EXEMPT	6,250				SPONSORED RESEARCH SUB-AWARD

Form 990,Schedule I, Part II, Grants and Other Assistance to Governments and Organizations in the United States

(a) Name and address of organization or government	(b) EIN	(c) IRC Code section if applicable	(d) Amount of cash grant	(e) Amount of non-cash assistance	(f) Method of valuation (book, FMV, appraisal, other)	(g) Description of non-cash assistance	(h) Purpose of grant or assistance
BOSTON MUNICIPAL RESEARCH BUREAU333 WASHINGTON STREET BOSTON,MA 02108		EXEMPT	6,000				COMMUNITY GIFTS AND CHARITABLE CONTRIBUTIONS
CENTERPLATE2187 ATLANTIC STREET STAMFORD,CT 06902		NOT EXEMPT	5,766				COMMUNITY GIFTS AND CHARITABLE CONTRIBUTIONS

Form 990,Schedule I, Part II, Grants and Other Assistance to Governments and Organizations in the United States

(a) Name and address of organization or government	(b) EIN	(c) IRC Code section if applicable	(d) Amount of cash grant	(e) Amount of non-cash assistance	(f) Method of valuation (book, FMV , appraisal, other)	(g) Description of non-cash assistance	(h) Purpose of grant or assistance
BIOMEDICAL SCIENCE CAREERS PROGRAM164 LONGWOOD AVENUE BOSTON,MA 02115		EXEMPT	5,700				COMMUNITY GIFTS AND CHARITABLE CONTRIBUTIONS
OUTDOOR CHURCH OF CAMBRIDGE INC39 BROWN ROAD HARVARD,MA 01451		EXEMPT	5,295				COMMUNITY GIFTS AND CHARITABLE CONTRIBUTIONS

Form 990,Schedule I, Part II, Grants and Other Assistance to Governments and Organizations in the United States

(a) Name and address of organization or government	(b) EIN	(c) IRC Code section if applicable	(d) Amount of cash grant	(e) Amount of non-cash assistance	(f) Method of valuation (book, FMV , appraisal, other)	(g) Description of non-cash assistance	(h) Purpose of grant or assistance
WASHINGTON UNIVERSITY660 SOUTH EUCLID - CAMPUS BOX 8027 ST LOUIS,MO 631101093	43-0653611	EXEMPT	5,201				SPONSORED RESEARCH SUB-AWARD
CAMBRIDGE COMMUNITY CENTER5 CALLENDAR STREET CAMBRIDGE,MA 02139		EXEMPT	5,100				COMMUNITY GIFTS AND CHARITABLE CONTRIBUTIONS

Form 990,Schedule I, Part II, Grants and Other Assistance to Governments and Organizations in the United States

(a) Name and address of organization or government	(b) EIN	(c) IRC Code section if applicable	(d) Amount of cash grant	(e) Amount of non-cash assistance	(f) Method of valuation (book, FMV, appraisal, other)	(g) Description of non-cash assistance	(h) Purpose of grant or assistance
AMOUNTS 5000 OR LESS VARIOUS CAMBRIDGE,MA 02135			256,791				COMMUNITY GIFTS AND CHARITABLE CONTRIBUTIONS

Form 990, Schedule I, Part III, Grants and Other Assistance to Individuals in the United States

(a)Type of grant or assistance	(b)Number of recipients	(c)Amount of cash grant	(d)Amount of non-cash assistance	(e)Method of valuation (book, FMV, appraisal, other)	(f)Description of non-cash assistance
GRADUATE STUDENT STIPEND GRANTS	4627	66,235,571			
GRADUATE STUDENT TUITION AND FEES GRANTS	9197	177,532,564			
GRANTS AND AWARDS TO NON-HARVARD STUDENTS	1195	7,441,931			
OTHER UNDERGRADUATE GRANTS, PRIZES AND AWARDS	1174	3,854,980			
STUDENT PRIZES AND AWARDS	3636	9,272,621			
STIPENDS FOR POST-DOCTORAL STUDENTS AND FELLOWS	1090	27,014,912			
TRAINING GRANTS	30	314,580			
UNDERGRADUATE TUITION, FEES, AND STIPEND GRANTS	4385	154,091,636			
STUDENT LOAN REPAYMENT PROGRAMS AND FORGIVEN LOANS	513	3,746,820			

Schedule J  
(Form 990)

Compensation Information

OMB No 1545-0047

2010

Open to Public Inspection

For certain Officers, Directors, Trustees, Key Employees, and Highest Compensated Employees

▶ Complete if the organization answered "Yes" to Form 990, Part IV, question 23.

▶ Attach to Form 990. ▶ See separate instructions.

Name of the organization  
PRESIDENT AND FELLOWS OF HARVARD COLLEGE

Employer identification number  
04-2103580

Part I

Questions Regarding Compensation

		Yes	No
1a	Check the appropriate box(es) if the organization provided any of the following to or for a person listed in Form 990, Part VII, Section A, line 1a Complete Part III to provide any relevant information regarding these items		
	<div><div><input checked="" type="checkbox"/> First-class or charter travel</div><div><input checked="" type="checkbox"/> Housing allowance or residence for personal use</div></div>		
	<div><div><input checked="" type="checkbox"/> Travel for companions</div><div><input type="checkbox"/> Payments for business use of personal residence</div></div>		
	<div><div><input checked="" type="checkbox"/> Tax idemnification and gross-up payments</div><div><input checked="" type="checkbox"/> Health or social club dues or initiation fees</div></div>		
	<div><div><input type="checkbox"/> Discretionary spending account</div><div><input checked="" type="checkbox"/> Personal services (e g , maid, chauffeur, chef)</div></div>		
b	If any of the boxes in line 1a are checked, did the organization follow a written policy regarding payment or reimbursement or provision of all the expenses described above? If "No," complete Part III to explain	1b	Yes
2	Did the organization require substantiation prior to reimbursing or allowing expenses incurred by all officers, directors, trustees, and the CEO/Executive Director, regarding the items checked in line 1a?	2	Yes
3	Indicate which, if any, of the following the organization uses to establish the compensation of the organization's CEO/Executive Director Check all that apply		
	<div><div><input checked="" type="checkbox"/> Compensation committee</div><div><input type="checkbox"/> Written employment contract</div></div>		
	<div><div><input checked="" type="checkbox"/> Independent compensation consultant</div><div><input checked="" type="checkbox"/> Compensation survey or study</div></div>		
	<div><div><input checked="" type="checkbox"/> Form 990 of other organizations</div><div><input checked="" type="checkbox"/> Approval by the board or compensation committee</div></div>		
4	During the year, did any person listed in Form 990, Part VII, Section A, line 1a with respect to the filing organization or a related organization		
a	Receive a severance payment or change-of-control payment from the organization or a related organization?	4a	No
b	Participate in, or receive payment from, a supplemental nonqualified retirement plan?	4b	Yes
c	Participate in, or receive payment from, an equity-based compensation arrangement?	4c	No
	If "Yes" to any of lines 4a-c, list the persons and provide the applicable amounts for each item in Part III		
	Only 501(c)(3) and 501(c)(4) organizations only must complete lines 5-9.		
5	For persons listed in form 990, Part VII, Section A, line 1a, did the organization pay or accrue any compensation contingent on the revenues of		
a	The organization?	5a	No
b	Any related organization?	5b	No
	If "Yes," to line 5a or 5b, describe in Part III		
6	For persons listed in form 990, Part VII, Section A, line 1a, did the organization pay or accrue any compensation contingent on the net earnings of		
a	The organization?	6a	No
b	Any related organization?	6b	No
	If "Yes," to line 6a or 6b, describe in Part III		
7	For persons listed in Form 990, Part VII, Section A, line 1a, did the organization provide any non-fixed payments not described in lines 5 and 6? If "Yes," describe in Part III	7	Yes
8	Were any amounts reported in Form 990, Part VII, paid or accrued pursuant to a contract that was subject to the initial contract exception described in Regs section 53 4958-4(a)(3)? If "Yes," describe in Part III	8	No
9	If "Yes" to line 8, did the organization also follow the rebuttable presumption procedure described in Regulations section 53 4958-6(c)?	9	

**Part II Officers, Directors, Trustees, Key Employees, and Highest Compensated Employees.** Use duplicate copies if additional space is needed.

For each individual whose compensation must be reported in Schedule J, report compensation from the organization on row (i) and from related organizations, described in the instructions on row (ii) Do not list any individuals that are not listed on Form 990, Part VII

**Note.** The sum of columns (B)(i)-(iii) must equal the applicable column (D) or column (E) amounts on Form 990, Part VII, line 1a

(A) Name		(B) Breakdown of W-2 and/or 1099-MISC compensation			(C) Retirement and other deferred compensation	(D) Nontaxable benefits	(E) Total of columns (B)(i)-(D)	(F) Compensation reported in prior Form 990 or Form 990-EZ
		(i) Base compensation	(ii) Bonus & incentive compensation	(iii) Other reportable compensation				
See Additional Data Table								
( 2 )								
( 3 )								
( 4 )								
( 5 )								
( 6 )								
( 7 )								
( 8 )								
( 9 )								
( 10 )								
( 11 )								
( 12 )								
( 13 )								
( 14 )								
( 15 )								
( 16 )								

**Part III Supplemental Information**

Complete this part to provide the information, explanation, or descriptions required for Part I, lines 1a, 1b, 4c, 5a, 5b, 6a, 6b, 7, and 8. Also complete this part for any additional information.

Identifier	Return Reference	Explanation
	PART I, LINE 1A	FIRST CLASS OR CHARTER TRAVEL UNIVERSITY TRAVEL POLICY ALLOWS FOR FIRST CLASS TRAVEL FOR UNIVERSITY BUSINESS PURPOSES IN LIMITED CIRCUMSTANCES. IN ACCORDANCE WITH THIS POLICY, CERTAIN REPORTED EMPLOYEES TRAVELED FIRST CLASS ON A SMALL NUMBER OF TRIPS DURING THE YEAR. TRAVEL EXPENSES ARE INCURRED FOR UNIVERSITY PURPOSES AND THEREFORE ARE NOT TREATED AS TAXABLE COMPENSATION. PART I, LINE 1A TRAVEL FOR COMPANIONS UNIVERSITY TRAVEL POLICY ALLOWS REIMBURSEMENT FOR COMPANION TRAVELERS WHEN THE COMPANION'S ATTENDANCE AT A PROFESSIONAL FUNCTION OR INVOLVEMENT IN FUNDRAISING ACTIVITIES SERVES A LEGITIMATE BUSINESS PURPOSE. IN ACCORDANCE WITH THIS POLICY, THE UNIVERSITY REIMBURSED CERTAIN EMPLOYEES FOR COMPANION TRAVEL DURING THE YEAR. IN THESE CIRCUMSTANCES, THE REIMBURSEMENT OF COMPANION AND FAMILY MEMBER TRAVEL EXPENSES WAS A LEGITIMATE BUSINESS EXPENSE FOR THE UNIVERSITY AND THEREFORE IT WAS NOT REPORTED IN THE EMPLOYEES' TAXABLE COMPENSATION. PART I, LINE 1A TAX INDEMNIFICATION AND GROSS-UP PAYMENTS DURING THE CALENDAR YEAR ENDED DECEMBER 31, 2010, THE UNIVERSITY ELECTED TO PAY THE TAX OBLIGATIONS THAT AROSE FROM CERTAIN COMPENSATION TRANSACTIONS AND REIMBURSEMENTS. TWO REPORTED EMPLOYEES WERE REIMBURSED FOR TAXES THAT AROSE FROM MOVING EXPENSE REIMBURSEMENTS AND HOUSING ALLOWANCES. A THIRD REPORTED EMPLOYEE RECEIVED TAX REIMBURSEMENTS RELATING TO PENSION ARRANGEMENT PAYMENTS. A FOURTH REPORTED EMPLOYEE RECEIVED TAX REIMBURSEMENTS AS PART OF THE STANDARD SCHOOL-BASED FITNESS SUBSIDY PLAN. THESE TAX REIMBURSEMENTS ARE REPORTED TO EACH INDIVIDUAL AS TAXABLE COMPENSATION. PART I, LINE 1A PART I, LINE 1A HOUSING ALLOWANCE/PERSONAL SERVICES THE UNIVERSITY PROVIDES PRESIDENT FAUST WITH A HOME IN CAMBRIDGE AND REQUIRES ITS USE AS CONDITION OF EMPLOYMENT FOR THE CONVENIENCE OF THE UNIVERSITY. THE TOTAL ESTIMATED VALUE OF THE ANNUAL USE OF THE RESIDENCE IS \$180,000, OF WHICH \$120,901 IS ESTIMATED TO BE THE VALUE OF THE PERSONAL USE AND IS REPORTED AS A NONTAXABLE BENEFIT IN PART VII, LINE 1A AND SCHEDULE J, PART II. DURING THE PERFORMANCE OF REGULAR UNIVERSITY DUTIES, A UNIVERSITY EMPLOYEE MAY, ON OCCASION, PERFORM INCIDENTAL PERSONAL SERVICES FOR THE PRESIDENT (E.G., PURCHASING OF SMALL HOUSEHOLD ITEMS, WITH THE COST OF SUCH ITEMS REIMBURSED IN FULL BY THE PRESIDENT). THE UNIVERSITY REGARDS SUCH SERVICES AS A NONTAXABLE "DE MINIMIS" FRINGE BENEFIT. HARVARD BUSINESS SCHOOL (HBS) PROVIDES DEAN NOHRIA WITH A HOME IN ALLSTON AND REQUIRES ITS USE AS CONDITION OF EMPLOYMENT FOR THE CONVENIENCE OF HBS. THE DEAN MOVED INTO THE RESIDENCE IN OCTOBER 2010. THE TOTAL ESTIMATED VALUE OF THE ANNUAL USE OF THE RESIDENCE IS \$144,000, OF WHICH \$25,596 IS ESTIMATED TO BE THE VALUE OF THE CALENDAR 2010 PERSONAL USE AND IS REPORTED AS A NONTAXABLE BENEFIT IN PART VII, LINE 1A AND SCHEDULE J, PART II. ONE REPORTED EMPLOYEE RECEIVED A MORTGAGE SUBSIDY. TWO OTHER REPORTED EMPLOYEES RECEIVED HOUSING ALLOWANCES. THESE AMOUNTS ARE INCLUDED IN EACH EMPLOYEE'S TAXABLE COMPENSATION. PART 1, LINE 1A HEALTH OR SOCIAL CLUB DUES OR INITIATION FEES THE SCHOOL OF PUBLIC HEALTH OFFERS A FITNESS SUBSIDY TO ALL OF ITS EMPLOYEES, WHEREBY SPH EMPLOYEES MAY BE REIMBURSED FOR HEALTH CLUB MEMBERSHIP DUES AND THE TAXES ARISING FROM THIS BENEFIT. A REPORTED EMPLOYEE PARTICIPATED IN THIS SUBSIDY PLAN DURING CALENDAR YEAR 2010. PART I, LINES 1B AND 3 COMPENSATION POLICIES AND COMPENSATION REVIEW PROCESS LINE 1B THE UNIVERSITY FOLLOWS WRITTEN POLICIES REGARDING FIRST CLASS TRAVEL AND TRAVEL FOR COMPANIONS. THE MAJORITY OF TAX GROSS-UP PAYMENTS ARISE FROM RELOCATION EXPENSES, ON WHICH UNIVERSITY HUMAN RESOURCES SETS FORTH DIRECTION IN WRITTEN GUIDELINES. THE UNIVERSITY ALSO FOLLOWS WRITTEN GUIDELINES ON HOUSING ALLOWANCES, WHICH ARE OFFERED ON A LIMITED BASIS TO SENIOR FACULTY AND SENIOR ADMINISTRATORS. LINE 3 SEE SCHEDULE O "COMPENSATION REVIEW PROCESS" FOR A DISCUSSION OF THE METHODS USED TO CALCULATE THE PRESIDENT'S COMPENSATION.
	PART I, LINE 4B	PROFESSOR KIRSCHNER'S COLUMN B(III) OTHER REPORTABLE COMPENSATION INCLUDES \$1,138,524 IN SUPPLEMENTAL RETIREMENT PAYMENTS.
	PART I, LINE 7	BONUS AND INCENTIVE PAYMENTS THE UNIVERSITY OFFERS INCENTIVE COMPENSATION FOR OUTSTANDING PERFORMANCE. BONUS AND INCENTIVE PAYMENTS FOR OFFICERS, KEY EMPLOYEES, AND HIGHEST COMPENSATED EMPLOYEES ARE LISTED IN PART II.
SUPPLEMENTAL INFORMATION	PART III	PART II SUPPLEMENTAL INFORMATION MR. JOHNSON BEGAN HIS SERVICE AS VICE PRESIDENT FOR CAPITAL PLANNING AND PROJECT MANAGEMENT ON 11/15/2010. THE TOTAL COMPENSATION REPORTED FOR MR. JOHNSON ON PART VII AND SCHEDULE J ALSO INCLUDES AMOUNTS PAID TO HIM FROM 1/1/2010 - 11/14/2010 FOR HIS ROLE AS DIRECTOR OF MAJOR CAPITAL PROJECTS AND PHYSICAL PLANNING AT HARVARD LAW SCHOOL. DEAN JAY LIGHT'S COLUMN B(III) OTHER REPORTABLE COMPENSATION INCLUDES \$1,000,000 OF HARVARD BUSINESS SCHOOL RETIREMENT INCENTIVE PLAN PAYMENTS. PROFESSOR BHABHA'S COLUMN B(III) OTHER REPORTABLE COMPENSATION INCLUDES A ONE-TIME LUMPING OF INCOME RELATING TO ADDITIONAL SERVICES PERFORMED. PROFESSOR MERTON'S COLUMN B(III) OTHER REPORTABLE COMPENSATION INCLUDES \$734,000 OF HARVARD BUSINESS SCHOOL RETIREMENT INCENTIVE PLAN PAYMENTS.

Software ID:

Software Version:

EIN: 04-2103580

Name: PRESIDENT AND FELLOWS OF HARVARD COLLEGE

Form 990, Schedule J, Part II - Officers, Directors, Trustees, Key Employees, and Highest Compensated Employees

(A) Name		(B) Breakdown of W-2 and/or 1099-MISC compensation			(C) Deferred compensation	(D) Nontaxable benefits	(E) Total of columns (B)(i)-(D)	(F) Compensation reported in prior Form 990 or Form 990-EZ
		(i) Base Compensation	(ii) Bonus & incentive compensation	(iii) Other compensation				
DREW GILPIN FAUST	(i) (ii)	705,714 0	0 0	8,280 0	31,410 0	129,927 0	875,331 0	0 0
KATHERINE N LAPP	(i) (ii)	545,607 0	0 0	17,542 0	31,410 0	9,133 0	603,692 0	0 0
MARC L GOODHEART	(i) (ii)	274,828 0	0 0	257 0	31,410 0	23,928 0	330,423 0	0 0
STEVEN E HYMAN	(i) (ii)	532,678 0	0 0	4,410 0	31,410 0	3,978 0	572,476 0	0 0
MARILYN M HAUSAMMANN	(i) (ii)	324,826 0	0 0	593 0	31,410 0	18,460 0	375,289 0	0 0
CHRISTINE M HEENAN	(i) (ii)	368,882 0	0 0	733 0	31,410 0	18,674 0	419,699 0	0 0
LISA HOGARTY	(i) (ii)	181,874 0	0 0	25,795 0	21,920 0	5,710 0	235,299 0	0 0
ROBERT WIULIANO	(i) (ii)	422,140 0	0 0	9,297 0	31,410 0	20,416 0	483,263 0	0 0
MARK R JOHNSON	(i) (ii)	185,620 0	15,000 0	57 0	25,777 0	6,967 0	233,421 0	0 0
TAMARA E ROGERS	(i) (ii)	338,596 0	0 0	3,914 0	31,410 0	18,460 0	392,380 0	0 0
DANIEL S SHORE	(i) (ii)	301,150 0	0 0	758 0	31,410 0	24,637 0	357,955 0	0 0
A CLAYTON SPENCER	(i) (ii)	310,117 0	0 0	3,838 0	31,410 0	8,894 0	354,259 0	0 0
JEFFREY S FLIER	(i) (ii)	550,858 0	0 0	9,141 0	31,410 0	18,460 0	609,869 0	0 0
MICHAEL D SMITH	(i) (ii)	378,606 0	0 0	5,354 0	31,410 0	17,620 0	432,990 0	0 0
NITIN NOHRIA	(i) (ii)	413,874 0	0 0	40,136 0	31,410 0	34,614 0	520,034 0	0 0
JAY O LIGHT	(i) (ii)	238,654 0	0 0	1,003,976 0	31,110 0	10,623 0	1,284,363 0	0 0
JULIO FRENK	(i) (ii)	497,096 0	0 0	47,884 0	31,410 0	20,460 0	596,850 0	0 0
HOMI K BHABHA	(i) (ii)	251,656 0	0 0	340,079 0	31,410 0	1,434 0	624,579 0	0 0
WILLIAM W CHIN	(i) (ii)	291,905 0	323,371 0	3,739 0	31,410 0	16,454 0	666,879 0	0 0
ROBERT C MERTON	(i) (ii)	178,155 0	0 0	743,164 0	22,185 0	11,623 0	955,127 0	0 0
MARC W KIRSCHNER	(i) (ii)	412,427 0	0 0	1,158,746 0	31,410 0	4,490 0	1,607,073 0	0 0
THOMAS E VAUTIN	(i) (ii)	172,130 0	0 0	36,785 0	21,132 0	10,629 0	240,676 0	0 0
NANCY S ZECKHAUSER	(i) (ii)	180,951 0	0 0	62,660 0	22,383 0	6,621 0	272,615 0	0 0
ROBERT B CASHION	(i) (ii)	263,188 0	10,005 0	234 0	31,410 0	19,768 0	324,605 0	0 0

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DLN: 93493132028712

Schedule K  
(Form 990)

Supplemental Information on Tax Exempt Bonds

▶ Complete if the organization answered "Yes" to Form 990, Part IV, line 24a. Provide descriptions, explanations, and any additional information in Schedule O (Form 990).  
▶ Attach to Form 990. ▶ See separate instructions.

OMB No 1545-0047

2010

Open to Public Inspection

Department of the Treasury  
Internal Revenue Service

Name of the organization  
PRESIDENT AND FELLOWS OF HARVARD COLLEGE

Employer identification number  
04-2103580

Part I

Bond Issues

(a) Issuer Name	(b) Issuer EIN	(c) CUSIP #	(d) Date Issued	(e) Issue Price	(f) Description of Purpose	(g) Defeased		(h) On Behalf of Issuer		(i) Pool financing	
						Yes	No	Yes	No	Yes	No
A MASSACHUSETTS DEVELOPMENT FINANCE AGENCY	04-3431814	57585KGP7	01-15-2004	103,670,000	SERIES R 1-5 (SEE PART V)		X		X		X
B MASSACHUSETTS DEVELOPMENT FINANCE AGENCY	04-3431814	57585KGP7	04-14-2005	13,490,000	SERIES R 6 (SEE PART V)		X		X		X
C MASSACHUSETTS DEVELOPMENT FINANCE AGENCY	04-3431814	57585KGP7	04-03-2006	14,040,000	SERIES R 7 (SEE PART V)		X		X		X
D MASSACHUSETTS DEVELOPMENT FINANCE AGENCY	04-3431814	57586CFV2	05-18-2005	199,814,639	SERIES 2005A/B (SEE PART V)		X		X		X

Part II

Proceeds

				A		B		C		D	
1	Amount of bonds retired										
2	Amount of bonds legally defeased										
3	Total proceeds of issue			103,670,000		13,491,079		14,043,650		200,761,080	
4	Gross proceeds in reserve funds										
5	Capitalized interest from proceeds										
6	Proceeds in refunding escrow										
7	Issuance costs from proceeds			1,059,385						1,059,385	
8	Credit enhancement from proceeds										
9	Working capital expenditures from proceeds										
10	Capital expenditures from proceeds			6,740,000						6,740,000	
11	Other spent proceeds			103,670,000		13,491,079		14,043,650		192,961,696	
12	Other unspent proceeds										
13	Year of substantial completion			2007		2007		2007		2007	
14	Were the bonds issued as part of a current refunding issue?			Yes	No	Yes	No	Yes	No	Yes	No
				X		X		X		X	
15	Were the bonds issued as part of an advance refunding issue?				X		X		X		X
16	Has the final allocation of proceeds been made?			X		X		X		X	
17	Does the organization maintain adequate books and records to support the final allocation of proceeds?			X		X		X		X	

Part III

Private Business Use

				A		B		C		D	
				Yes	No	Yes	No	Yes	No	Yes	No
1	Was the organization a partner in a partnership, or a member of an LLC, which owned property financed by tax-exempt bonds?				X						
2	Are there any lease arrangements that may result in private business use of bond-financed property?			X							

Schedule K (Form 990)	<div>Supplemental Information on Tax Exempt Bonds</div> <div>▶ Complete if the organization answered "Yes" to Form 990, Part IV, line 24a. Provide descriptions, explanations, and any additional information in Schedule O (Form 990). ▶ Attach to Form 990. ▶ See separate instructions.</div>	OMB No 1545-0047
		2010
		Open to Public Inspection

Name of the organization PRESIDENT AND FELLOWS OF HARVARD COLLEGE	Employer identification number 04-2103580
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Part I

Bond Issues

(a) Issuer Name	(b) Issuer EIN	(c) CUSIP #	(d) Date Issued	(e) Issue Price	(f) Description of Purpose	(g) Defeased		(h) On Behalf of Issuer		(i) Pool financing	
						Yes	No	Yes	No	Yes	No
A MASSACHUSETTS DEVELOPMENT FINANCE AGENCY	04-3431814	57586CNN1	12-15-2005	130,469,345	SERIES 2005C (SEE PART V)		X		X		X
B MASSACHUSETTS DEVELOPMENT FINANCE AGENCY	04-3431814	MULTIPLES	12-21-2007	1,000,000,000	SERIES 2007EE (SEE PART V)		X		X		X
C MASSACHUSETTS DEVELOPMENT FINANCE AGENCY	04-3431814	57586C6U4	06-10-2008	216,886,431	SERIES 2008B (SEE PART V)		X		X		X
D MASSACHUSETTS DEVELOPMENT FINANCE AGENCY	04-3431814	57586EDD0	01-07-2009	987,282,950	SERIES 2009A (SEE PART V)		X		X		X

Part II

Proceeds

		A		B		C		D	
1	Amount of bonds retired	346,560,996		346,560,996					
2	Amount of bonds legally defeased								
3	Total proceeds of issue	131,725,452		243,713,312		216,895,190		987,678,695	
4	Gross proceeds in reserve funds								
5	Capitalized interest from proceeds								
6	Proceeds in refunding escrow								
7	Issuance costs from proceeds	793,845						5,861,589	
8	Credit enhancement from proceeds								
9	Working capital expenditures from proceeds								
10	Capital expenditures from proceeds	243,713,312		243,713,312					
11	Other spent proceeds	130,931,608				216,895,190		981,817,105	
12	Other unspent proceeds								
13	Year of substantial completion	2007							
		Yes	No						
14	Were the bonds issued as part of a current refunding issue?	X			X	X		X	
15	Were the bonds issued as part of an advance refunding issue?		X		X		X		X
16	Has the final allocation of proceeds been made?	X			X	X			X
17	Does the organization maintain adequate books and records to support the final allocation of proceeds?	X		X		X		X	

Part III

Private Business Use

				A		B		C		D	
				Yes	No	Yes	No	Yes	No	Yes	No
1	Was the organization a partner in a partnership, or a member of an LLC, which owned property financed by tax-exempt bonds?				X		X		X		X
2	Are there any lease arrangements that may result in private business use of bond-financed property?			X			X	X		X	

Part III

Private Business Use (Continued)

		A		B		C		D	
		Yes	No	Yes	No	Yes	No	Yes	No
3a	Are there any management or service contracts that may result in private business use?	X		X		X		X	
b	Are there any research agreements that may result in private business use of bond-financed property?	X		X		X		X	
c	Does the organization routinely engage bond counsel or other outside counsel to review any management or service contracts or research agreements relating to the financed property?	X		X		X		X	
4	Enter the percentage of financed property used in a private business use by entities other than a section 501(c)(3) organization or a state or local government	0 100 %		0 %		0 %		0 %	
5	Enter the percentage of financed property used in a private business use as a result of unrelated trade or business activity carried on by your organization, another section 501(c)(3) organization, or a state or local government	0 %		0 %		0 %		0 %	
6	Total of lines 4 and 5	0 100 %		0 %		0 %		0 %	
7	Has the organization adopted management practices and procedures to ensure the post-issuance compliance of its tax-exempt bond liabilities?	X		X		X		X	

Part IV

Arbitrage

		A		B		C		D	
		Yes	No	Yes	No	Yes	No	Yes	No
1	Has a Form 8038-T, Arbitrage Rebate, Yield Reduction and Penalty in Lieu of Arbitrage Rebate, been filed with respect to the bond issue?		X		X		X		X
2	Is the bond issue a variable rate issue?		X	X			X		X
3a	Has the organization or the governmental issuer entered into a hedge with respect to the bond issue?		X		X		X		X
b	Name of provider								
c	Term of hedge								
d	Was the hedge superintegrated?								
e	Was a hedge terminated?								
4a	Were gross proceeds invested in a GIC?		X		X		X		X
b	Name of provider								
c	Term of GIC								
d	Was the regulatory safe harbor for establishing the fair market value of the GIC satisfied?								
5	Were any gross proceeds invested beyond an available temporary period?		X		X		X	X	
6	Did the bond issue qualify for an exception to rebate?	X		X		X		X	

Part V

Supplemental Information

Complete this part to provide additional information for responses to questions on Schedule K (see instructions)

Identifier	Return Reference	Explanation

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As Filed Data -

DLN: 93493132028712

Schedule K  
(Form 990)

Department of the Treasury  
Internal Revenue Service

Supplemental Information on Tax Exempt Bonds

▶ Complete if the organization answered "Yes" to Form 990, Part IV, line 24a. Provide descriptions, explanations, and any additional information in Schedule O (Form 990).  
▶ Attach to Form 990. ▶ See separate instructions.

OMB No 1545-0047

2010

Open to Public Inspection

Name of the organization  
PRESIDENT AND FELLOWS OF HARVARD COLLEGE

Employer identification number  
04-2103580

Part I

Bond Issues

(a) Issuer Name	(b) Issuer EIN	(c) CUSIP #	(d) Date Issued	(e) Issue Price	(f) Description of Purpose	(g) Defeased		(h) On Behalf of Issuer		(i) Pool financing	
						Yes	No	Yes	No	Yes	No
A MASSACHUSETTS DEVELOPMENT FINANCE AGENCY	04-3431814	MULTIPLES	07-22-2009	1,000,000,000	SERIES 2009EE (SEE PART V)		X		X		X
B MASSACHUSETTS DEVELOPMENT FINANCE AGENCY	04-3431814	57586EQE4	01-20-2010	531,814,469	SERIES 2010A (SEE PART V)		X		X		X
C MASSACHUSETTS DEVELOPMENT FINANCE AGENCY	04-3431814	57583R5Q4	11-17-2010	663,862,239	SERIES 2010B (SEE PART V)		X		X		X
D MASSACHUSETTS DEVELOPMENT FINANCE AGENCY	04-3431814	MULTIPLES	02-08-2011	1,000,000,000	SERIES 2011EE (SEE PART V)		X		X		X

Part II

Proceeds

		A		B		C		D	
1	Amount of bonds retired	87,309,301							
2	Amount of bonds legally defeased								
3	Total proceeds of issue	73,045,699		533,064,816		664,259,953		3,000,000	
4	Gross proceeds in reserve funds								
5	Capitalized interest from proceeds								
6	Proceeds in refunding escrow	56,460,090		56,460,090		38,700,215			
7	Issuance costs from proceeds	2,755,155		2,755,155		2,437,073			
8	Credit enhancement from proceeds								
9	Working capital expenditures from proceeds								
10	Capital expenditures from proceeds	73,045,699		122,065,998		10,354,817		3,000,000	
11	Other spent proceeds	255,127,305		255,127,305		477,743,137			
12	Other unspent proceeds	96,656,267		96,656,267		135,024,711			
13	Year of substantial completion								
		Yes	No	Yes	No	Yes	No	Yes	No
14	Were the bonds issued as part of a current refunding issue?		X	X		X			X
15	Were the bonds issued as part of an advance refunding issue?		X	X		X			X
16	Has the final allocation of proceeds been made?		X		X		X		X
17	Does the organization maintain adequate books and records to support the final allocation of proceeds?	X		X		X		X	

Part III

Private Business Use

			A		B		C		D	
			Yes	No	Yes	No	Yes	No	Yes	No
1	Was the organization a partner in a partnership, or a member of an LLC, which owned property financed by tax-exempt bonds?			X		X		X		X
2	Are there any lease arrangements that may result in private business use of bond-financed property?		X		X		X			X

Part III

Private Business Use (Continued)

		A		B		C		D	
		Yes	No	Yes	No	Yes	No	Yes	No
3a	Are there any management or service contracts that may result in private business use?	X		X		X			X
b	Are there any research agreements that may result in private business use of bond-financed property?	X		X		X			X
c	Does the organization routinely engage bond counsel or other outside counsel to review any management or service contracts or research agreements relating to the financed property?	X		X		X		X	
4	Enter the percentage of financed property used in a private business use by entities other than a section 501(c)(3) organization or a state or local government	0 %		0 900 %		1 100 %		0 %	
5	Enter the percentage of financed property used in a private business use as a result of unrelated trade or business activity carried on by your organization, another section 501(c)(3) organization, or a state or local government	0 %		0 %		0 %		0 %	
6	Total of lines 4 and 5	0 %		0 900 %		1 100 %		0 %	
7	Has the organization adopted management practices and procedures to ensure the post-issuance compliance of its tax-exempt bond liabilities?	X		X		X			X

Part IV

Arbitrage

		A		B		C		D	
		Yes	No	Yes	No	Yes	No	Yes	No
1	Has a Form 8038-T, Arbitrage Rebate, Yield Reduction and Penalty in Lieu of Arbitrage Rebate, been filed with respect to the bond issue?		X		X		X		X
2	Is the bond issue a variable rate issue?	X			X		X	X	
3a	Has the organization or the governmental issuer entered into a hedge with respect to the bond issue?		X		X		X		X
b	Name of provider								
c	Term of hedge								
d	Was the hedge superintegrated?								
e	Was a hedge terminated?								
4a	Were gross proceeds invested in a GIC?		X		X		X		X
b	Name of provider								
c	Term of GIC								
d	Was the regulatory safe harbor for establishing the fair market value of the GIC satisfied?								
5	Were any gross proceeds invested beyond an available temporary period?		X	X					X
6	Did the bond issue qualify for an exception to rebate?	X			X		X	X	

Part V

Supplemental Information

Complete this part to provide additional information for responses to questions on Schedule K (see instructions)

Identifier	Return Reference	Explanation

Schedule L  
(Form 990 or 990-EZ)

Transactions with Interested Persons

OMB No 1545-0047

2010

Open to Public Inspection

Name of the organization  
PRESIDENT AND FELLOWS OF HARVARD COLLEGE

Employer identification number  
04-2103580

Part I

Excess Benefit Transactions (section 501(c)(3) and section 501 (c)(4) organizations only).

Complete if the organization answered "Yes" on Form 990, Part IV, line 25a or 25b, or Form 990-EZ, Part V, line 40b

1	(a) Name of disqualified person	(b) Description of transaction	(c) Corrected?	
			Yes	No

2 Enter the amount of tax imposed on the organization managers or disqualified persons during the year under section 4958 . . . . . ▶ \$

3 Enter the amount of tax, if any, on line 2, above, reimbursed by the organization . . . . . ▶ \$

Part II

Loans to and/or From Interested Persons.

Complete if the organization answered "Yes" on Form 990, Part IV, line 26, or Form 990-EZ, Part V, line 38a

(a) Name of interested person and purpose	(b) Loan to or from the organization?		(c)Original principal amount	(d)Balance due	(e) In default?		(f) Approved by board or committee?		(g)Written agreement?	
	To	From			Yes	No	Yes	No	Yes	No
(1) JEFFREY FLIER DEPENDENT'S EDUCATION		X	47,000	34,000		No	Yes		Yes	
(2) JULIO FRENK PURCHASE OF HOME		X	1,163,000	1,163,000		No	Yes		Yes	
(3) JULIO FRENK DEPENDENT'S EDUCATION		X	51,000	32,000		No	Yes		Yes	
(4) STEVEN HYMAN PURCHASE OF HOME		X	750,000	750,000		No	Yes		Yes	
(5) HOMI BHABHA PURCHASE OF HOME		X	375,000	326,000		No	Yes		Yes	
(6) HOMI BHABHA DEPENDENT'S EDUCATION		X	552,000	318,000		No	Yes		Yes	
(7) MARC KIRSCHNER DEPENDENT'S EDUCATION		X	347,000	56,000		No	Yes		Yes	
(8) ROBERT MERTON DEPENDENT'S EDUCATION		X	353,923	30,000		No	Yes		Yes	
(9) CHARLES ROSENBERG DEPENDENT'S EDUCATION		X	61,000	8,000		No	Yes		Yes	
(10) RICHARD ZECKHAUSER DEPENDENT'S EDUCATION		X	203,000	80,000		No	Yes		Yes	
Total . . . . . ▶ \$ 2,797,000										

Part III

Grants or Assistance Benefitting Interested Persons.

Complete if the organization answered "Yes" on Form 990, Part IV, line 27.

(a) Name of interested person	(b)Relationship between interested person and the organization	(c)Amount of grant or type of assistance

**Part IV**

**Business Transactions Involving Interested Persons.**  
Complete if the organization answered "Yes" on Form 990, Part IV, line 28a, 28b, or 28c.

(a) Name of interested person	(b) Relationship between interested person and the organization	(c) Amount of transaction	(d) Description of transaction	(e) Sharing of organization's revenues?	
				Yes	No
(1) PROF CHARLES ROSENBERG	EMPLOYEE/FAMILY MEMBER OF CURRENT OFFICER	232,268	COMPENSATION		No
(2) PROF RICHARD ZECKHAUSER	EMPLOYEE/FAMILY MEMBER OF FORMER OFFICER	333,629	COMPENSATION		No
(3) WILMERHALE	EMPLOYER OF DIRECTOR	1,591,418	LEGAL SERVICES		No
(4) DR THOMAS H LEE JR	EMPLOYEE/FAMILY MEMBER OF DIRECTOR	73,950	COMPENSATION		No
(5) DR RICHARD T LEE	EMPLOYEE/FAMILY MEMBER OF DIRECTOR	12,600	NONEMPLOYEE COMPENSATION		No
(6) SUGARMAN ROGERS BARSHAK AND COHEN PC	EMPLOYER OF FAMILY MEMBER	452,425	LEGAL SERVICES		No

**Part V**

**Supplemental Information**  
Complete this part to provide additional information for responses to questions on Schedule L (see instructions)

Identifier	Return Reference	Explanation
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Additional Data

Software ID:

Software Version:

EIN: 04-2103580

Name: PRESIDENT AND FELLOWS OF HARVARD COLLEGE

Form 990, Schedule L, Part II - Loans to and from Interested Persons

(a) Name of interested person and purpose	(b) Loan to or from the organization?		(c)Original principal amount \$	(d)Balance due \$	(e) In default?		(f) Approved by board or committee?		(g)Written agreement?	
	To	From			Yes	No	Yes	No	Yes	No
JEFFREY FLIER DEPENDENT'S EDUCATION		X	47,000	34,000		No	Yes		Yes	
JULIO FRENK PURCHASE OF HOME		X	1,163,000	1,163,000		No	Yes		Yes	
JULIO FRENK DEPENDENT'S EDUCATION		X	51,000	32,000		No	Yes		Yes	
STEVEN HYMAN PURCHASE OF HOME		X	750,000	750,000		No	Yes		Yes	
HOMI BHABHA PURCHASE OF HOME		X	375,000	326,000		No	Yes		Yes	
HOMI BHABHA DEPENDENT'S EDUCATION		X	552,000	318,000		No	Yes		Yes	
MARC KIRSCHNER DEPENDENT'S EDUCATION		X	347,000	56,000		No	Yes		Yes	
ROBERT MERTON DEPENDENT'S EDUCATION		X	353,923	30,000		No	Yes		Yes	
CHARLES ROSENBERG DEPENDENT'S EDUCATION		X	61,000	8,000		No	Yes		Yes	
RICHARD ZECKHAUSER DEPENDENT'S EDUCATION		X	203,000	80,000		No	Yes		Yes	

SCHEDULE M  
(Form 990)

NonCash Contributions

OMB No 1545-0047

2010

Open to Public Inspection

►Complete if the organization answered "Yes" on Form 990, Part IV, lines 29 or 30.  
► Attach to Form 990.

Name of the organization  
PRESIDENT AND FELLOWS OF HARVARD COLLEGE

Employer identification number  
04-2103580

Part I

Types of Property

	(a) Check if applicable	(b) Number of Contributions or items contributed	(c) Noncash contribution amounts reported on Form 990, Part VIII, line 1g	(d) Method of determining oncash contribution amounts
1 Art—Works of art . . . .	X	46	0	
2 Art—Historical treasures				
3 Art—Fractional interests				
4 Books and publications				
5 Clothing and household goods . . . . .				
6 Cars and other vehicles .				
7 Boats and planes . . . .				
8 Intellectual property . .				
9 Securities—Publicly traded	X	1,133	53,717,408	MEAN MKT VALUE
10 Securities—Closely held stock . . . . .	X	1	4,731,175	APPRAISED VALUE/FMV
11 Securities—Partnership, LLC, or trust interests .				
12 Securities—Miscellaneous				
13 Qualified conservation contribution—Historic structures . . . . .				
14 Qualified conservation contribution—Other . .				
15 Real estate—Residential .	X	2	830,796	APPRAISED VALUE/FMV
16 Real estate—Commercial				
17 Real estate—Other . .				
18 Collectibles . . . . .	X	4	0	
19 Food inventory . . . . .				
20 Drugs and medical supplies				
21 Taxidermy . . . . .				
22 Historical artifacts . .				
23 Scientific specimens . .	X	6	0	
24 Archeological artifacts .				
25 Other ► ( AUCTION )	X	16		
26 Other ► ( EQUIPMENT )	X	5		
ARCHIVAL				
27 Other ► ( RECORDS/BOOKS )	X	8		
VARIOUS				
28 Other ► ( OTHER )	X	4		

29 Number of Forms 8283 received by the organization during the tax year for contributions for which the organization completed Form 8283, Part IV, Donee Acknowledgement . . . .

29

30

	Yes	No
30a During the year, did the organization receive by contribution any property reported in Part I, lines 1-28 that it must hold for at least three years from the date of the initial contribution, and which is not required to be used for exempt purposes for the entire holding period? . . . . .		No
b If "Yes," describe the arrangement in Part II		
31 Does the organization have a gift acceptance policy that requires the review of any non-standard contributions?	Yes	
32a Does the organization hire or use third parties or related organizations to solicit, process, or sell non-cash contributions? . . . . .	Yes	
b If "Yes," describe in Part II		
33 If the organization did not report revenues in column (c) for a type of property for which column (a) is checked, describe in Part II		

Part III

**Supplemental Information.** Complete this part to provide the information required by Part I, lines 30b, 32b, and 33. Also complete this part for any additional information.

Identifier	Return Reference	Explanation
THIRD PARTY USE	PART I, LINE 32B	SCHEDULE M, LINE 32B THIRD PARTIES, SUCH AS AUCTION HOUSES OR BROKERS, MAY BE USED TO SELL NON-CASH CONTRIBUTIONS FOR THE UNIVERSITY, BUT NOT TO PROCESS OR SOLICIT ANY CONTRIBUTIONS FOR THE UNIVERSITY
NON REPORTING OF REVENUE	PART I, LINE 33	SCHEDULE M, LINE 33 SFAS 116 PROVIDES THAT CONTRIBUTIONS OF WORKS OF ART, HISTORICAL TREASURES, AND SIMILAR ASSETS NEED NOT BE RECOGNIZED AS REVENUES AND CAPITALIZED IF THE DONATED ITEMS ARE ADDED TO COLLECTIONS THAT ARE HELD FOR PUBLIC EXHIBITION, EDUCATION, OR RESEARCH IN FURTHERANCE OF PUBLIC SERVICE RATHER THAN FINANCIAL GAIN THE UNIVERSITY DOES NOT REPORT REVENUES FOR GIFTS-IN-KIND INTENDED FOR DISPLAY OR IMMATERIAL AMOUNTS THE FOLLOWING IS THE TEXT OF THE FOOTNOTE DESCRIBING COLLECTIONS FROM THE UNIVERSITY'S FINANCIAL STATEMENTS "THE UNIVERSITY'S VAST ARRAY OF MUSEUMS AND LIBRARIES HOUSES PRICELESS WORKS OF ART, HISTORICAL TREASURES, LITERARY WORKS, AND ARTIFACTS THESE COLLECTIONS ARE PROTECTED AND PRESERVED FOR PUBLIC EXHIBITION, EDUCATION, RESEARCH, AND THE FURTHERANCE OF PUBLIC SERVICES THEY ARE NEITHER DISPOSED OF FOR FINANCIAL GAIN NOR ENCUMBERED IN ANY MANNER ACCORDINGLY, SUCH COLLECTIONS ARE NOT RECORDED FOR FINANCIAL STATEMENT PURPOSES " NOT ALL GIFTS ARE ART GIVEN WITH THE INTENTION OF BEING DISPLAYED THERE MAY BE INSTANCES WHERE A GIFT OF ART IS MADE WITH THE PURPOSE OF BEING SOLD AND THE PROCEEDS BENEFITING A SPECIFIC PURPOSE OR UNIT AT THE UNIVERSITY

SCHEDULE O

(Form 990 or 990-EZ)

Department of the Treasury  
Internal Revenue Service

Supplemental Information to Form 990 or 990-EZ

Complete to provide information for responses to specific questions on  
Form 990 or to provide any additional information.  
▶ Attach to Form 990 or 990-EZ.

OMB No 1545-0047

2010

Open to Public  
Inspection

<b>Name of the organization</b> PRESIDENT AND FELLOWS OF HARVARD COLLEGE	<b>Employer identification number</b> 04-2103580
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Identifier	Return Reference	Explanation
VOLUNTEERS	PART 1, LINE 6	HARVARD IS FORTUNATE TO BENEFIT FROM THE SERVICES OF VOLUNTEERS ACROSS ITS NUMEROUS SCHOOLS, DEPARTMENTS, AND PROGRAMS WHILE HARVARD DOES NOT TRACK OF ELSEWHERE REPORT THE NUMBER OF ITS VOLUNTEERS, THE UNIVERSITY ESTIMATES THAT THIS FIGURE EXCEEDS 23,000

Identifier	Return Reference	Explanation
FORM 990, PART VI, SECTION A, LINE 4		IN DECEMBER 2010, HARVARD'S TWO GOVERNING BOARDS ADOPTED A NUMBER OF CHANGES TO THE COMPOSITION, STRUCTURE, AND PRACTICES OF THE HARVARD CORPORATION, THE GOVERNING BOARD FORMALLY KNOWN AS THE PRESIDENT AND FELLOWS OF HARVARD COLLEGE. THE CHANGES GREW OUT OF AN INTENSIVE GOVERNANCE REVIEW LAUNCHED IN THE FALL OF 2009 AND INTENDED TO REINFORCE THE CORPORATION'S STRATEGIC FOCUS AND ENLARGE ITS COLLECTIVE CAPACITY. THE CHANGES INCLUDE A DOUBLING OF THE NUMBER OF CORPORATION MEMBERS OTHER THAN THE PRESIDENT, FROM SIX TO TWELVE, TO EXPAND THE CORPORATION'S COLLECTIVE CAPACITY AND BREADTH OF EXPERTISE. THIS EXPANSION BEGAN WITH THE ADDITION OF THREE NEW MEMBERS, AS OF JULY 2011, AND IS ANTICIPATED TO CONTINUE OVER THE NEXT FEW YEARS. THEY ALSO INCLUDE PRESCRIBED PERIODS OF SERVICE FOR THE CORPORATION'S FELLOWS, TO ASSURE A BALANCE OF CONTINUITY AND FRESH PERSPECTIVE, AS WELL AS A MORE DEFINED LEADERSHIP ROLE FOR THE CORPORATION'S SENIOR FELLOW. THE CORPORATION CREATED THREE NEW STANDING COMMITTEES TO ASSURE IN-DEPTH FOCUS ON KEY AREAS OF CORE FIDUCIARY CONCERN: FINANCE, FACILITIES AND CAPITAL PLANNING, AND GOVERNANCE. IN ADDITION, THE TWO GOVERNING BOARDS HAVE LAUNCHED A JOINT COMMITTEE ON ALUMNI AFFAIRS AND DEVELOPMENT, AS HARVARD PREPARES FOR A UNIVERSITY-WIDE CAMPAIGN AND AIMS TO INTEGRATE THE BOARDS' WORK IN THIS DOMAIN. THESE FOUR COMMITTEES BEGAN THEIR WORK IN THE FALL OF 2011.

Identifier	Return Reference	Explanation
FORM 990, PART VI, SECTION A, LINE 7B		CERTAIN ACTIONS OF THE HARVARD CORPORATION, SUCH AS THE ELECTION OF NEW CORPORATION MEMBERS, THE CONFERRAL OF DEGREES, AND AMENDMENTS TO THE UNIVERSITY STATUTES, ARE SUBJECT TO THE CONSENT OF THE UNIVERSITY'S BOARD OF OVERSEERS

Identifier	Return Reference	Explanation
FORM 990, PART VI, SECTION B, LINE 11		THE FORM 990 WAS REVIEWED BY THE UNIVERSITY'S TAX RETURN REVIEW COMMITTEES, COMPRISING SENIOR FINANCE STAFF AND INTERNAL AND EXTERNAL COUNSEL FORM 990 WAS ALSO REVIEWED BY THE UNIVERSITY'S JOINT COMMITTEE ON INSPECTION, CONSISTING OF MEMBERS OF THE UNIVERSITY'S GOVERNING BODIES, THE HARVARD CORPORATION AND THE BOARD OF OVERSEERS THE FINAL FORM 990 WAS PROVIDED TO THE ENTIRE EXECUTIVE GOVERNING BODY , THE HARVARD CORPORATION, BEFORE IT WAS FILED

Identifier	Return Reference	Explanation
	FORM 990, PART VI, SECTION B, LINE 12C	GOVERNANCE, MANAGEMENT AND DISCLOSURE ANNUALLY , THE UNIVERSITY'S OFFICE OF THE GENERAL COUNSEL DISTRIBUTES A COPY OF THE HARVARD UNIVERSITY POLICY ON CONFLICTS OF INTEREST AND COMMITMENT FOR SENIOR OFFICERS AND SENIOR ADMINISTRATORS, AND AN ANNUAL DISCLOSURE FORM, TO THE INDIVIDUALS SUBJECT TO THE POLICY THE COMPLETED FORMS ARE REVIEWED BY THE OFFICE OF THE GENERAL COUNSEL A PARALLEL PROCESS IS CARRIED OUT ANNUALLY BY THE OFFICE OF THE GOVERNING BOARDS FOR THE UNIVERSITY'S GOVERNING BODY THE COMPLETED DISCLOSURE FORMS OF MEMBERS OF THE GOVERNING BODY ARE REVIEWED BY BOTH THE OFFICE OF THE GENERAL COUNSEL AND THE SECRETARY OF THE UNIVERSITY

Identifier	Return Reference	Explanation
	FORM 990, PART VI, SECTION B, LINE 15	<p>FORM 990, PART VI, SECTION B, LINE 15A-B AND SCHEDULE J, PART I, LINE 3 COMPENSATION REVIEW PROCESS</p> <p>THE FOLLOWING IS A DESCRIPTION OF THE ANNUAL COMPENSATION REVIEW PROCESS THE MOST RECENT REVIEW CONDUCTED PRIOR TO THE CLOSE OF FY 11 WAS APRIL 30, 2011 THE OFFICE OF HUMAN RESOURCES INITIATES AN ANNUAL REVIEW PROCESS TIMED SO THAT A FINAL REVIEW CAN BE CONDUCTED BY THE HARVARD CORPORATION DURING ITS APRIL/MAY MEETING ALL INTERNAL REVIEWS AND NEW SALARY RECOMMENDATIONS ARE CONDUCTED IN ADVANCE OF THE CORPORATION MEETING, GENERALLY INCLUDING APPROVAL BY THE PRESIDENT OF COMPENSATION OTHER THAN THE PRESIDENT'S OWN THE PROVOST AND THE EXECUTIVE VICE PRESIDENT ADDITIONALLY PROVIDE RECOMMENDATIONS ON THOSE INDIVIDUALS FOR WHOM THEY HAVE ORGANIZATIONAL RESPONSIBILITY, SUBJECT TO THE APPROVAL OF THE PRESIDENT DURING THE MEETING, THE CORPORATION, WHICH IN FULL SERVES AS THE COMPENSATION COMMITTEE, REVIEWS EACH OF THE PRESIDENT'S PROPOSALS FOR FINAL APPROVAL THE PRESIDENT DOES NOT PARTICIPATE IN THE DELIBERATIONS OR THE VOTE ON THE PRESIDENT'S OWN COMPENSATION ALL VOTES ARE MEMORIALIZED IN MINUTES AND PRESERVED, TOGETHER WITH ALL BACKGROUND DATA AND MATERIALS PROVIDED BY THE OFFICE OF HUMAN RESOURCES THIS ANNUAL REVIEW PROCESS INCLUDES THE COMPILATION OF APPROPRIATE COMPETITIVE COMPENSATION DATA FOR EACH POSITION INCLUDED IN THE REVIEW FOR THIS PURPOSE, THE PRINCIPAL SOURCE OF SUCH DATA IS AN ANNUAL REPORT PROVIDED BY AN OUTSIDE CONSULTANT ADDITIONAL COMPARABILITY DATA FOR REVIEW OF THE PRESIDENT'S COMPENSATION HAS BEEN DRAWN FROM A SECOND EXTERNAL SOURCE THAT IS COMPILED ANNUALLY AND FROM PUBLICLY AVAILABLE FORM 990 INFORMATION THE INDIVIDUALS TO WHOM THE PROCESS IS APPLIED ARE THE FOLLOWING 1 THE OFFICERS OF THE UNIVERSITY, INCLUDING THE PRESIDENT, PROVOST, SECRETARY, EXECUTIVE VICE PRESIDENT, AND ALL VICE PRESIDENTS, 2 THE DEANS OF THE FACULTIES, 3 CERTAIN OTHER SENIOR UNIVERSITY PERSONNEL</p>

Identifier	Return Reference	Explanation
	FORM 990, PART VI, SECTION C, LINE 19	PART VI, GOVERNANCE, MANAGEMENT AND DISCLOSURE HARVARD UNIVERSITY MAKES ITS ANNUAL FINANCIAL STATEMENTS AVAILABLE ON ITS WEBSITE. HARVARD'S CONFLICT OF INTEREST POLICY IS AVAILABLE ON HARVARD'S INTRANET, ACCESSIBLE TO MEMBERS OF THE HARVARD COMMUNITY. HARVARD'S PUBLIC CHARTER IS AVAILABLE UPON REQUEST.

Identifier	Return Reference	Explanation
AVERAGE HOURS PER WEEK	PART VII, COLUMN (B)	PART VII, COLUMN (B) AVERAGE HOURS PER WEEK THE UNIVERSITY DOES NOT TRACK HOURS WORKED BY TRUSTEES, OFFICERS, KEY EMPLOYEES, AND HIGHEST COMPENSATED EMPLOYEES THE AVERAGE HOURS WORKED REPORTED ON PART VII, COLUMN (B) ARE ESTIMATES, WITH 60 HOURS PER WEEK AS AN APPROXIMATION FOR FULL-TIME EMPLOYMENT

Identifier	Return Reference	Explanation
CALCULATION OF GROSS RENTS AND RENTAL EXPENSES	PART VIII, LINE 6A,B,C	IN FY11 HARVARD REFINED ITS METHOD FOR CALCULATING GROSS RENTS AND ASSOCIATED RENTAL EXPENSES AS SHOWN ON LINE 6 AS A RESULT, NET RENTAL INCOME REPORTED IN LINE 6C IS HIGHER THAN THAT OF PRIOR YEARS THIS HIGHER NET INCOME IS THE RESULT OF THE CHANGE IN PRESENTATION AND DOES NOT REFLECT A CHANGE TO THE UNDERLYING STRUCTURE OF RENTAL AGREEMENTS AT THE UNIVERSITY

Identifier	Return Reference	Explanation
CHANGES IN NET ASSETS OR FUND BALANCES	FORM 990, PART XI, LINE 5	NET UNREALIZED GAINS ON INVESTMENTS 3,942,777,948 OTHER CHANGES IN NET ASSETS 231,386,457 NON-CONTROLLING INTERESTS IN REAL ASSET INVESTMENTS 832,339,000 TRANSFERS FROM AFFILIATED ORGANIZATIONS 18,153,154 CHANGE IN PRESENTATION OF AFFILIATES REPORTED SEPARATELY -120,797,512 TOTAL TO FORM 990, PART XI, LINE 5 4,903,859,047

Identifier	Return Reference	Explanation
TOTAL NUMBER OF INDIVIDUALS EMPLOYED	FORM 990, PART I, LINE 5	AS REQUIRED BY THE FORM 990 INSTRUCTIONS, THE NUMBER REPORTED ON PART I, LINE 5 REPRESENTS THE TOTAL NUMBER OF FORMS W-2 PRODUCED BY THE UNIVERSITY DURING CALENDAR YEAR 2010 THIS INCLUDES PAYMENTS FOR WORK STUDY AND CERTAIN TEACHING FELLOWS, AS WELL AS SHORT-TERM EMPLOYMENT THE TOTAL HEAD COUNT FOR FACULTY AND STAFF AS REPORTED ON THE HARVARD UNIVERSITY FACT BOOK FOR OCTOBER 31, 2010 WAS 16,505

Identifier	Return Reference	Explanation
NET ASSETS	FORM 990, PART X, LINE 33	AS REPORTED IN THE UNIVERSITY'S FY 11 FINANCIAL STATEMENTS, THE UNIVERSITY HAS CONSOLIDATED CERTAIN NON-CONTROLLING INTERESTS RELATING TO ITS INVESTMENTS IN REAL ASSETS UNDER ASU 2010-7 THESE NON-CONTROLLING INTERESTS REPRESENT THE PORTION OF THE REAL ASSETS NOT CONTROLLED BY THE UNIVERSITY, BUT REQUIRED TO BE PRESENTED ON THE UNIVERSITY'S BALANCE SHEET UNDER GENERALLY ACCEPTED ACCOUNTING PRINCIPLES THESE INTERESTS WERE \$832.3 MILLION AS OF JUNE 30, 2011

SCHEDULE R  
(Form 990)

Related Organizations and Unrelated Partnerships

▶ Complete if the organization answered "Yes" to Form 990, Part IV, line 33, 34, 35, 36, or 37.  
▶ Attach to Form 990. ▶ See separate instructions.

OMB No 1545-0047

2010

Open to Public Inspection

Department of the Treasury  
Internal Revenue Service

Name of the organization  
PRESIDENT AND FELLOWS OF HARVARD COLLEGE

Employer identification number  
04-2103580

Part I Identification of Disregarded Entities (Complete if the organization answered "Yes" on Form 990, Part IV, line 33.)

(a) Name, address, and EIN of disregarded entity	(b) Primary activity	(c) Legal domicile (state or foreign country)	(d) Total income	(e) End-of-year assets	(f) Direct controlling entity
(1) BEAU GESTE XXV LLC C/O HRES 1350 MASS AVE CAMBRIDGE, MA 02138	REAL ESTATE	MA	20,412,325	69,019,460	PRESIDENT AND FELLOWS OF HARVARD COLLEGE
(2) HARVARD CHINA INTERNATIONAL LLC 1350 MASS AVE SUITE 980 CAMBRIDGE, MA 02138 30-0459737	INVESTMENT	MA	0	33,572	PRESIDENT AND FELLOWS OF HARVARD COLLEGE
(3) HARVARD UNIVERSITY BEACON YARDS LLC 1033 MASS AVE CAMBRIDGE, MA 02138 03-0517218	REAL ESTATE	MA	0	80,553,558	PRESIDENT AND FELLOWS OF HARVARD COLLEGE
(4) IXION INVESTMENT COMPANY C/O HMC 600 ATLANTIC AVE BOSTON, MA 02210	INVESTMENT	CJ	0	0	PRESIDENT AND FELLOWS OF HARVARD COLLEGE

Part II Identification of Related Tax-Exempt Organizations (Complete if the organization answered "Yes" on Form 990, Part IV, line 34 because it had one or more related tax-exempt organizations during the tax year.)

(a) Name, address, and EIN of related organization	(b) Primary activity	(c) Legal domicile (state or foreign country)	(d) Exempt Code section	(e) Public charity status (if section 501(c)(3))	(f) Direct controlling entity	(g) Section 512(b)(13) controlled organization	
						Yes	No
See Additional Data Table							

Part III

Identification of Related Organizations Taxable as a Partnership (Complete if the organization answered "Yes" on Form 990, Part IV, line 34 because it had one or more related organizations treated as a partnership during the tax year.)

(a) Name, address, and EIN of related organization	(b) Primary activity	(c) Legal domicile (state or foreign country)	(d) Direct controlling entity	(e) Predominant income (related, unrelated, excluded from tax under sections 512- 514)	(f) Share of total income	(g) Share of end-of-year assets	(h) Disproporionate allocations?		(i) Code V—UBI amount in box 20 of Schedule K-1 (Form 1065)	(j) General or managing partner?		(k) Percentage ownership
							Yes	No		Yes	No	
See Additional Data Table												

Part IV

Identification of Related Organizations Taxable as a Corporation or Trust (Complete if the organization answered "Yes" on Form 990, Part IV, line 34 because it had one or more related organizations treated as a corporation or trust during the tax year.)

(a) Name, address, and EIN of related organization	(b) Primary activity	(c) Legal domicile (state or foreign country)	(d) Direct controlling entity	(e) Type of entity (C corp, S corp, or trust)	(f) Share of total income	(g) Share of end-of-year assets	(h) Percentage ownership
See Additional Data Table							

Part V

Transactions With Related Organizations (Complete if the organization answered "Yes" on Form 990, Part IV, line 34, 35, 35A, or 36.)

Note. Complete line 1 if any entity is listed in Parts II, III or IV

1

During the tax year, did the organization engage in any of the following transactions with one or more related organizations listed in Parts II-IV?

a

Receipt of (i) interest (ii) annuities (iii) royalties (iv) rent from a controlled entity

b

Gift, grant, or capital contribution to other organization(s)

c

Gift, grant, or capital contribution from other organization(s)

d

Loans or loan guarantees to or for other organization(s)

e

Loans or loan guarantees by other organization(s)

f

Sale of assets to other organization(s)

g

Purchase of assets from other organization(s)

h

Exchange of assets

i

Lease of facilities, equipment, or other assets to other organization(s)

j

Lease of facilities, equipment, or other assets from other organization(s)

k

Performance of services or membership or fundraising solicitations for other organization(s)

l

Performance of services or membership or fundraising solicitations by other organization(s)

m

Sharing of facilities, equipment, mailing lists, or other assets

n

Sharing of paid employees

o

Reimbursement paid to other organization for expenses

p

Reimbursement paid by other organization for expenses

q

Other transfer of cash or property to other organization(s)

r

Other transfer of cash or property from other organization(s)

Yes

No

1a

Yes

1b

Yes

1c

Yes

1d

Yes

1e

No

1f

Yes

1g

Yes

1h

No

1i

Yes

1j

No

1k

Yes

1l

Yes

1m

Yes

1n

Yes

1o

Yes

1p

Yes

1q

Yes

1r

Yes

2

If the answer to any of the above is "Yes," see the instructions for information on who must complete this line, including covered relationships and transaction thresholds

(a) Name of other organization	(b) Transaction type(a-r)	(c) Amount involved	(d) Method of determining amount involved
(1)			
See Additional Data Table			
(2)			
(3)			
(4)			
(5)			
(6)			

Provide the following information for each entity taxed as a partnership through which the organization conducted more than five percent of its activities (measured by total assets or gross revenue) that was not a related organization. See instructions regarding exclusion for certain investment partnerships.

[illegible]

Part VII

Supplemental Information

Complete this part to provide additional information for responses to questions on Schedule R (see instructions)

Identifier	Return Reference	Explanation
SPLIT INTEREST TRUSTS	PART VII RELATED ORGANIZATIONS TAXABLE AS A TRUST	IN ORDER TO PRESERVE DONOR PRIVACY, AND IN ACCORDANCE WITH THE 2011 IRS INSTRUCTIONS FOR SCHEDULE R, THE PRESIDENT AND FELLOWS OF HARVARD COLLEGE HAVE REFRAINED FROM DISCLOSING THE DETAILS OF SPLIT INTEREST TRUSTS AND HAS INSTEAD REPORTED THE AGGREGATE NUMBER OF CHARITABLE REMAINDER TRUSTS, CHARITABLE LEAD TRUSTS AND POOLED INCOME FUNDS THE TRUSTS LISTED ARE DOMICILED IN MASSACHUSETTS, NEW YORK, AND WASHINGTON, D C

Software ID:

Software Version:

EIN: 04-2103580

Name: PRESIDENT AND FELLOWS OF HARVARD COLLEGE

Form 990, Schedule R, Part II - Identification of Related Tax-Exempt Organizations

(a) Name, address, and EIN of related organization	(b) Primary activity	(c) Legal domicile (state or foreign country)	(d) Exempt Code section	(e) Public charity status (if section 501(c)(3))	(f) Direct controlling entity	(g) Section 512 (b)(13) controlled organization	
						Yes	No
AMERICAN REPERTORY THEATRE COMPANY INC  62 BRATTLE STREET CAMBRIDGE, MA02138 04-2665867	PERFORMING ARTS	MA	501(C)(3)	33 1/3% SUPPORT ORG	PRESIDENT AND FELLOWS OF HARVARD COLLEGE	Yes	
ASSOC D ROCKEFELLER CTR DE UNIV DE HVD  AVENIDA PAULISTA 1337 17 ANDAR C SAO PAULO ,SAO PAULO BR	EDUCATION	BR	FOREIGN/EXEMPT ENTIT	N/A	PRESIDENT AND FELLOWS OF HARVARD COLLEGE	Yes	
BLUE MARBLE HOLDINGS CORPORATION  600 ATLANTIC AVENUE BOSTON, MA02210 23-7014581	INVESTMENT MANAGEMENT	MA	501(C)(3)	TYPE I	PRESIDENT AND FELLOWS OF HARVARD COLLEGE	Yes	
CENTRE RECHERCHE EUROPEEN DE LA HBS  62 RUE FRANCOIS 1ER PARIS 75008 PARIS FR	RESEARCH SUPPORT	FR	FOREIGN/EXEMPT ENTIT	N/A	PRESIDENT AND FELLOWS OF HARVARD COLLEGE	Yes	
DEMETER HOLDINGS CORPORATION  600 ATLANTIC AVENUE BOSTON, MA02210 04-3044742	INVESTMENT MANAGEMENT	MA	501(C)(3)	TYPE I	PRESIDENT AND FELLOWS OF HARVARD COLLEGE	Yes	
DUBAI HARVARD FND FOR MED RSCH INC  401 PARK DRIVE BOSTON, MA02215 52-2446955	EDUCATION AND RESEARCH	MA	501(C)(3)	TYPE I	PRESIDENT AND FELLOWS OF HARVARD COLLEGE	Yes	
ENDOWMENT FOR RESEARCH IN HUMAN BIOLOGY INC  25 SHATTUCK STREET BOSTON, MA02115 04-2702030	RESEARCH	MA	501(C)(3)	TYPE III-OTHER	PRESIDENT AND FELLOWS OF HARVARD COLLEGE	Yes	
FUNDACION CENTRO DE INVESTIGACION DE LA ESCUELA DE ADMINISTRACION DE EMPRES  CERRITO 1320 PISO 11 BUENOS AIRES AR	RESEARCH SUPPORT	AR	FOREIGN/EXEMPT ENTIT	N/A	PRESIDENT AND FELLOWS OF HARVARD COLLEGE	Yes	
GIOVANNI ARMENISE-HARVARD FOUNDATION FOR SCIENTIFIC RESEARCH INC  HMS C/O DEAN OF FACULTY OF MEDICINE BOSTON, MA02115 04-3293162	RESEARCH SUPPORT	MA	501(C)(3)	TYPE I	PRESIDENT AND FELLOWS OF HARVARD COLLEGE	Yes	
HARVARD BUSINESS SCHOOL INTERACTIVE INC  C/O HBS SOLDIERS FIELD ROAD BOSTON, MA02163 04-3395140	EXECUTIVE EDUCATION	MA	501(C)(3)	TYPE I	PRESIDENT AND FELLOWS OF HARVARD COLLEGE	Yes	
HARVARD BUSINESS SCHOOL PUBLISHING CORPORATION  300 NORTH BEACON STREET WATERTOWN, MA02474 04-3177990	PUBLISHING	MA	501(C)(3)	TYPE I	PRESIDENT AND FELLOWS OF HARVARD COLLEGE	Yes	
HARVARD DEDICATED ENERGY LIMITED  1033 MASS AVE CAMBRIDGE, MA02138 03-0425512	ELECTRICITY PURCHASING	MA	501(C)(3)	TYPE I	PRESIDENT AND FELLOWS OF HARVARD COLLEGE	Yes	

Form 990, Schedule R, Part II - Identification of Related Tax-Exempt Organizations

(a) Name, address, and EIN of related organization	(b) Primary activity	(c) Legal domicile (state or foreign country)	(d) Exempt Code section	(e) Public charity status (if section 501(c)(3))	(f) Direct controlling entity	(g) Section 512 (b)(13) controlled organization	
						Yes	No
HARVARD MAGAZINE INC  7 WARE STREET CAMBRIDGE, MA02138 04-6112308	PUBLISHING	MA	501(C)(3)	TYPE III - FUN INTE	PRESIDENT AND FELLOWS OF HARVARD COLLEGE	Yes	
HARVARD MANAGEMENT COMPANY  600 ATLANTIC AVENUE BOSTON, MA02210 23-7361259	MANAGEMENT COMPANY	MA	501(C)(3)	TYPE I	PRESIDENT AND FELLOWS OF HARVARD COLLEGE	Yes	
HARVARD MANAGEMENT PRIVATE EQUITY CORP  600 ATLANTIC AVENUE BOSTON, MA02210 04-3070522	INVESTMENT MANAGEMENT	MA	501(C)(3)	TYPE I	PRESIDENT AND FELLOWS OF HARVARD COLLEGE	Yes	
HARVARD NEURODISCOVERY CENTER INC  25 SHATTUCK STREET BOSTON, MA02115 31-1745145	RESEARCH SUPPORT	MA	501(C)(3)	TYPE I	PRESIDENT AND FELLOWS OF HARVARD COLLEGE	Yes	
HARVARD PRIVATE CAPITAL HOLDINGS INC  600 ATLANTIC AVENUE BOSTON, MA02210 04-3070519	INVESTMENT MANAGEMENT	MA	501(C)(3)	TYPE I	PRESIDENT AND FELLOWS OF HARVARD COLLEGE	Yes	
HARVARD PRIVATE CAPITAL REALTY INC  600 ATLANTIC AVENUE BOSTON, MA02210 22-3138409	INVESTMENT MANAGEMENT	MA	501(C)(3)	TYPE I	PRESIDENT AND FELLOWS OF HARVARD COLLEGE	Yes	
HARVARD REAL ESTATE - ALLSTON INC  1033 MASS AVE CAMBRIDGE, MA02138 04-3373410	TITLE HOLDING COMPANY	MA	501(C)(25)	N/A	PRESIDENT AND FELLOWS OF HARVARD COLLEGE	Yes	
HARVARD REAL ESTATE INC  1033 MASS AVE CAMBRIDGE, MA02138 04-2649303	REAL ESTATE BROKERAGE	MA	501(C)(3)	TYPE I	PRESIDENT AND FELLOWS OF HARVARD COLLEGE	Yes	
ION INC  C/O HARVARD UNIVERSITY 1350 MASS AV CAMBRIDGE, MA02138 22-3032677	RESEARCH	MA	501(C)(3)	TYPE I	PRESIDENT AND FELLOWS OF HARVARD COLLEGE	Yes	
MASSACHUSETTS GREEN HIGH PERFORMANCE COMPUTING CENTER INC  77 MASS AVE NE49-3142 CAMBRIDGE, MA02139 27-3014805	RESEARCH	MA	501(C)(3)	TYPE I	NOT APPLICABLE		No
MGHPCC HOLYOKE INC  77 MASS AVE NE49-3142 CAMBRIDGE, MA02139 45-2257442	RESEARCH	MA	501(C)(3)	TYPE I	NOT APPLICABLE		No
PHEMUS CORP  600 ATLANTIC AVENUE BOSTON, MA02210 04-2997367	INVESTMENT MANAGEMENT	MA	501(C)(3)	TYPE I	PRESIDENT AND FELLOWS OF HARVARD COLLEGE	Yes	

Form 990, Schedule R, Part II - Identification of Related Tax-Exempt Organizations

(a) Name, address, and EIN of related organization	(b) Primary activity	(c) Legal domicile (state or foreign country)	(d) Exempt Code section	(e) Public charity status (if section 501(c)(3))	(f) Direct controlling entity	(g) Section 512 (b)(13) controlled organization	
						Yes	No
PUBLIC HEALTH FOUNDATION FOR CANCER AND BLOOD PRESSURE RESEARCH INC  C/O HMC 600 ATLANTIC AVE BOSTON, MA02210 59-0909688	INVESTMENT	DE	501(C)(2)	N/A	PRESIDENT AND FELLOWS OF HARVARD COLLEGE	Yes	
PUTNAM SQUARE APARTMENTS INC  C/O HRES 1350 MASS AVE CAMBRIDGE, MA02138 04-6251287	REAL ESTATE	MA	501(C)(3)	33 1/3% SUPPORT ORG	PRESIDENT AND FELLOWS OF HARVARD COLLEGE	Yes	
RED TOP INC  1033 MASS AVE CAMBRIDGE, MA02138 51-0189788	ATHLETICS	CT	501(C)(3)	TYPE I	PRESIDENT AND FELLOWS OF HARVARD COLLEGE	Yes	
SHIPPING VENTURE CORP  600 ATLANTIC AVENUE BOSTON, MA02210 04-3263656	INVESTMENT MANAGEMENT	MA	501(C)(3)	TYPE I	PRESIDENT AND FELLOWS OF HARVARD COLLEGE	Yes	
STUDENT CLUBS OF HBS INC  SOLDIERS FIELD ROAD BOSTON, MA02163 57-1152691	STUDENT SUPPORT	MA	501(C)(3)	TYPE I	PRESIDENT AND FELLOWS OF HARVARD COLLEGE	Yes	
THE CARL J SHAPIRO INSTITUTE  330 BROOKLINE AVE BOSTON, MA02215 04-3326928	MEDICAL EDUCATION AND RESEARCH	MA	501(C)(3)	TYPE I	PRESIDENT AND FELLOWS OF HARVARD COLLEGE	Yes	
TRUSTEES FOR HARVARD UNIVERSITY  1033 MASS AVE CAMBRIDGE, MA02138 53-0199180	EDUCATION	DC	501(C)(3)	TYPE II	PRESIDENT AND FELLOWS OF HARVARD COLLEGE	Yes	

Form 990, Schedule R, Part III - Identification of Related Organizations Taxable as a Partnership

(a) Name, address, and EIN of related organization	(b) Primary activity	(c) Legal Domicile (State or Foreign Country)	(d) Direct Controlling Entity	(e) Predominant income (related, unrelated, excluded from tax under sections 512-514)	(f) Share of total income (\$)	(g) Share of end-of-year assets (\$)	(h) Disproportionate allocations?		(i) Code V-UBI amount on Box 20 of K-1 (\$)	(j) General or Managing Partner?		(k) Percentage ownership
							Yes	No		Yes	No	
ACP FLORIDA INVESTMENT FUND I LLC  3225 AVIATION AVENUE SUITE 601 MIAMI, FL33133 13-4250222	INVESTMENTS	FL	CHARLESBANK REALTY FUND V LP	UNRELATED	-2,264,708			No	-2,273,715		No	55 000 %
ADELAIDE-PETER DEVELOPMENTS  ANDREW HOFFMAN 1010-22 ST CHAIR A TORONTO CA	INVESTMENTS	CA	ATLANTIC TORONTO ADELAIDE-PETER LP INC	EXCLUDED		2,035,222		No			No	80 000 %
ALCION REAL ESTATE PARTNERS II LP  ONE POST OFFICE SQUARE SUITE 4100 BOSTON, MA02109 26-3400946	INVESTMENTS	DE	HARVARD PRIVATE CAPITAL REALTY INC	EXCLUDED	3,199,426	14,853,680		No	-1,032,609		No	100 000 %
ALCION REAL ESTATE PARTNERS LP  ONE POST OFFICE SQUARE SUITE 4100 BOSTON, MA02109 20-1973523	INVESTMENTS	DE	HARVARD PRIVATE CAPITAL REALTY INC	EXCLUDED	9,507,508	191,166,656		No	-5,458,721		No	94 000 %
ALCION REAL ESTATE PARTNERS MASTER FUND II LP  ONE POST OFFICE SQ STE 3520 BOSTON, MA02109 26-3401116	INVESTMENTS	DE	ALCION REAL ESTATE PARTNERS II LP	EXCLUDED	1,533,389	49,123,650		No			No	59 000 %
AMERRA AGRI OPPORTUNITY FUND LP  1185 AVENUE OF THE AMERICAS 18TH FL NEW YORK, NY10036 27-3310646	INVESTMENTS	DE	HARVARD MANAGEMENT PRIVATE EQUITY CORPORATION	EXCLUDED	2,438,747	42,020,420		No	-220,221		No	99 000 %
ATLANTIC TORONTO LP  C/O HARVARD MANGEMENT CO 600 ATLANT BOSTON, MA02210 35-2384789	INVESTMENTS	DE	HARVARD PRIVATE CAPITAL REALTY INC	EXCLUDED		10,949,923		No			No	100 000 %
BAYNORTH HPCH LLC  BAYNORTH CAPITAL LLC ONE FINANCIAL BOSTON, MA02210 20-5305576	INVESTMENTS	DE	HARVARD PRIVATE CAPITAL HOLDINGS INC	UNRELATED	-1,901,937	49,833,708		No	-1,515,330		No	100 000 %

Form 990, Schedule R, Part III - Identification of Related Organizations Taxable as a Partnership

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							Yes	No		Yes	No	
BPR CO-INVESTOR LLC  C/O WESTBROOK PARTNERS 645 MADISON NEW YORK, NY10022 20-8376342	INVESTMENTS	DE	HARVARD PRIVATE CAPITAL REALTY INC	EXCLUDED	387,565	13,657,360		No			No	100 000 %
CAPITAL PARTNERS (2) US TAX EXEMPT INVESTORS FUND LP  88 PHILLIP STREET SYDNEY AS 98-0542678	INVESTMENTS	DE	HARVARD PRIVATE CAPITAL REALTY INC	EXCLUDED	-19,322,320	11,172,124		No			No	100 000 %
CHARLESBANK EQUITY FUND IV LP  CHARLESBANK 200 CLARENDON ST 54TH F BOSTON, MA02116 04-3423448	INVESTMENTS	MA	HARVARD INVESTMENT ASSOCIATES	EXCLUDED	18,336,066	3,704,942		No			No	91 000 %
CHARLESBANK REALTY FUND IV LP  200 CLARENDON STREET 54TH FLOOR BOSTON, MA02116 04-3423446	INVESTMENTS	MA	HARVARD PRIVATE CAPITAL REALTY INC	EXCLUDED	784,808	11,687,781		No			No	84 000 %
CHARLESBANK REALTY FUND V LP  200 CLARENDON STREET 54TH FLOOR BOSTON, MA02116 04-3537051	INVESTMENTS	MA	HARVARD PRIVATE CAPITAL REALTY INC	EXCLUDED	30,773,163	67,046,829		No	-440		No	61 000 %
CHEROKEE INVESTMENT PARTNERS III PARALLEL FUND LP  702 OBERLIN ROAD SUITE 150 RALEIGH, NC27605 71-0890767	INVESTMENTS	DE	HPC CHEROKEE VENTURES LLC	EXCLUDED	-3,044,154	13,357,779		No			No	53 000 %
COMPOSITION CAPITAL ASIA FUND II CV  ZUIDPLEIN 126 TOWER H - 15TH FLOOR AMSTERDAM NL 98-0563996	INVESTMENTS	NL	COMPOSITION CAPITAL ASIA II FEEDER CV	EXCLUDED	5,522,217	10,973,634		No			No	58 000 %
COMTEL TELECOM ASSETS LP  C/O DENHAM CAPITAL MANAGEMENT 200 C BOSTON, MA02116 20-3237782	INVESTMENTS	DE	COMTEL ASSETS CORP	EXCLUDED	-8,288,342	16,646,467		No			No	79 000 %

Form 990, Schedule R, Part III - Identification of Related Organizations Taxable as a Partnership

(a) Name, address, and EIN of related organization	(b) Primary activity	(c) Legal Domicile (State or Foreign Country)	(d) Direct Controlling Entity	(e) Predominant income (related, unrelated, excluded from tax under sections 512-514)	(f) Share of total income (\$)	(g) Share of end-of-year assets (\$)	(h) Disproportionate allocations?		(i) Code V-UBI amount on Box 20 of K-1 (\$)	(j) General or Managing Partner?		(k) Percentage ownership
							Yes	No		Yes	No	
CORAL SENIOR HOUSING LLC  975 F STREET NW 9TH FLOOR WASHINGTON, DC20004 27-3934030	INVESTMENTS	DE	CORAL LIVING LLC	EXCLUDED	-25,545	2,143,472		No			No	100 000 %
CROSSPOINT TECHNOLOGY HOLDINGS LLC  C/O CROSSPOINT ASSOCIATES INC 217 W NATICK, MA01760 04-3520886	INVESTMENTS	DE	CHARLESBANK REALTY FUND IV LP	EXCLUDED	1,106,054	11,283,635		No			No	75 000 %
CTL HOLDING COMPANY LLC  1953 SPRINGHILL ROAD VIENNA, VA22182 83-0372944	INVESTMENTS	DE	HARVARD PRIVATE CAPITAL HOLDINGS INC	EXCLUDED	18,427			No			No	70 000 %
CYPRESS REALTY IV LIMITED PARTNERSHIP  301 CONGRESS AVE SUITE 500 AUSTIN, TX78701 74-3000106	INVESTMENTS	DE	HARVARD MANAGEMENT PRIVATE EQUITY CORPORATION	EXCLUDED	24,684	9,219,126		No			No	52 000 %
CYPRESS REALTY LIMITED PARTNERSHIP  301 CONGRESS AVE SUITE 500 AUSTIN, TX78701 76-0476922	INVESTMENTS	DE	PHEMUS CORPORATION	EXCLUDED	-17,736			No			No	56 000 %
DENHAM COMMODITY PARTNERS FUND II LP  200 CLARENDON STREET 25TH FLOOR BOSTON, MA02116 77-0644776	INVESTMENTS	DE	HARVARD PRIVATE CAPITAL HOLDINGS INC	EXCLUDED	62,501,706	164,248,518		No			No	82 000 %
DENHAM COMMODITY PARTNERS FUND III LP  200 CLARENDON STREET 25TH FLOOR BOSTON, MA02116 56-2502675	INVESTMENTS	DE	HARVARD PRIVATE CAPITAL HOLDINGS INC	EXCLUDED	13,545,177	123,840,647		No			No	91 000 %
DENHAM COMMODITY PARTNERS FUND LP  200 CLARENDON STREET 25TH FLOOR BOSTON, MA02116 20-1256865	INVESTMENTS	DE	PHEMUS CORPORATION	EXCLUDED	1,883,595	39,319,365		No			No	82 000 %

Form 990, Schedule R, Part III - Identification of Related Organizations Taxable as a Partnership

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							Yes	No		Yes	No	
DEVONCB LLC  2000 POWELL STREET SUITE 1240 EMERYVILLE, CA94608 73-1665198	INVESTMENTS	DE	CHARLESBANK REALTY FUND V LP	EXCLUDED	617,368	10,616,313		No			No	55 000 %
DEVONIAN LLC  C/O HARVARD MANGEMENT CO 600 ATLANT BOSTON, MA02110 90-0721046	INVESTMENTS	DE	MEDOWLARK LLC	UNRELATED	11,081	114,959,492		No	-543,134		No	100 000 %
EMBARCADERO CAPITAL INVESTORS LP  1301 SHOREWAY ROAD SUITE 250 BELMONT, CA94002 05-0556547	INVESTMENTS	DE	ATLANTIC PACIFIC REALTY INC	EXCLUDED	14,770,278	113,944,312		No			No	83 000 %
EMERGING COUNTRIES OPPORTUNITY MASTER FUND LP  68 FORT STREET PO BOX 705GT GRAND CAYMAN CJ 98-0548448	INVESTMENTS	CJ	EMERGING COUNTRIES OPPORTUNITY FUND LTD	EXCLUDED	3,070,099	24,456,295		No			No	94 000 %
FIDELIS CHARLESBANK HOLDINGS LLC  19 BRIAR HOLLOW SUITE 100 HOUSTON, TX77027 27-0073665	INVESTMENTS	TX	CHARLESBANK REALTY FUND V LP	EXCLUDED	570,443	23,711,793		No			No	58 000 %
GBE INVESTMENTS LP  PO BOX 309GT UGLAND HOUSE S CHURC GEORGE TOWN CJ	INVESTMENTS	CJ	BLUE MARBLE HOLDINGS CORP	EXCLUDED	-3,687,131	117,871,358		No			No	99 000 %
GREENFIELD BLR FINANCE PARTNERS LP  50 NORTH WATER STREET SOUTH NORWALK, CT06854 27-4267038	INVESTMENTS	DE	HARVARD MANAGEMENT PRIVATE EQUITY CORPORATION	EXCLUDED		79,497		No			No	69 000 %
GREENFIELD BLR PARTNERS LP  50 NORTH WATER STREET SOUTH NORWALK, CT06854 06-1632323	INVESTMENTS	DE	HARVARD MANAGEMENT PRIVATE EQUITY CORPORATION	UNRELATED	-686,257	34,698,839		No	-710,206		No	69 000 %

Form 990, Schedule R, Part III - Identification of Related Organizations Taxable as a Partnership

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							Yes	No		Yes	No	
HARVARD COMMINGLED ACCOUNT  C/O HARVARD MANGEMENT CO 600 ATLANT BOSTON, MA02210	INVESTMENTS	MA	PRESIDENT AND FELLOWS OF HARVARD COLLEGE	EXCLUDED	368,866,426	2,659,223,329		No			No	96 000 %
HARVARD CV LLC  1033 MASS AVE THIRD FLOOR CAMBRIDGE, MA02138	REAL ESTATE	MA	HARVARD REAL ESTATE CV INC	EXCLUDED		88,496,907		No			No	99 000 %
HARVARD INVESTMENT ASSOCIATES  C/O HARVARD MANGEMENT CO 600 ATLANT BOSTON, MA02110 04-3507407	INVESTMENTS	DE	HARVARD PRIVATE CAPITAL HOLDINGS INC	EXCLUDED	48,255,438	88,213,518		No	-40,831		No	100 000 %
HB INSTITUTIONAL LIMITED PARTNERSHIP  10 ST JAMES AVE STE 1700 BOSTON, MA02116 04-3425685	INVESTMENTS	MA	HARVARD PRIVATE CAPITAL HOLDINGS INC	EXCLUDED	130,330,805	2,318,126,554		No	-6,906,999		No	99 000 %
HELIOS ROYALTY PARTNERS I LP  5910 N CENTRAL EXPRESSWAY STE 1520 DALLAS, TX75225 20-0260138	INVESTMENTS	DE	HARVARD PRIVATE CAPITAL HOLDINGS INC	EXCLUDED	8,645	780,781		No			No	83 000 %
IEC ATLANTIC I LLC  970 EL CAMINO REAL SUITE 220 LOS ALTOS, CA94022 27-3609237	INVESTMENTS	DE	ATLANTIC MULTIFAMILY HOUSING LLC	EXCLUDED	-89,498	39,971,201		No			No	98 000 %
IRON POINT REAL ESTATE PARTNERS - TE (H) LP  201 MAIN STREET STE 2300 FORT WORTH, TX76102 26-0526961	INVESTMENTS	TX	HARVARD PRIVATE CAPITAL REALTY INC	EXCLUDED	4,280,054	67,951,085		No	-1,991,673		No	75 000 %
ISLA VISTA ACQUISITION GROUP LLC  111 SOUTH WACKER DRIVE SUITE 3300 CHICAGO, IL60606 27-2436234	INVESTMENTS	DE	ATLANTIC STUDENT HOUSING LLC	EXCLUDED		23,597,375		No			No	70 000 %

Form 990, Schedule R, Part III - Identification of Related Organizations Taxable as a Partnership

(a) Name, address, and EIN of related organization	(b) Primary activity	(c) Legal Domicile (State or Foreign Country)	(d) Direct Controlling Entity	(e) Predominant income (related, unrelated, excluded from tax under sections 512-514)	(f) Share of total income (\$)	(g) Share of end-of-year assets (\$)	(h) Disproportionate allocations?		(i) Code V-UBI amount on Box 20 of K-1 (\$)	(j) General or Managing Partner?		(k) Percentage ownership
							Yes	No		Yes	No	
JOSHUA TIMBERLANDS LLC  654 NORTH STATE STREET JACKSON, MS39201 64-0914686	INVESTMENTS	MS	PHEMUS CORPORATION	EXCLUDED	-3,650	210,242,242		No			No	100 000 %
KLEINER PERKINS CAUFIELD & BYERS VI LP  2750 SAND HILL ROAD MENLO PARK, CA94025 94-3157816	INVESTMENTS	CA	PHEMUS CORPORATION	EXCLUDED	26	3,281,308		No			No	70 000 %
LIFETIME CENTRECOURT GRENVILLE LIMITED PARTNERSHIP  1010-22 ST CHAIR AVE TORONTO CA	INVESTMENTS	CA	ATLANTIC TORONTO ADELAIDE-PETER LP INC	EXCLUDED		10,906,171		No			No	52 000 %
LIQUID REALTY PARTNERS IV (PF1) LP  44 MONTGOMERY ST SAN FRANCISCO, CA94104 26-0346359	INVESTMENTS	DE	HARVARD PRIVATE CAPITAL REALTY INC	UNRELATED	14,403	46,145,646		No	168,886		No	100 000 %
LIQUID REALTY PARTNERS IV INVESTMENT AIV (PF1) LP  44 MONTGOMERY ST SAN FRANCISCO, CA94104	INVESTMENTS	DE	LIQUID REALTY PARTNERS IV TAX EXEMPT (PF1) LIMITED	EXCLUDED				No			No	100 000 %
LIQUID REALTY PARTNERS IV INVESTMENTS II AIV (PF1) LP  44 MONTGOMERY ST SAN FRANCISCO, CA94104	INVESTMENTS	DE	LIQUID REALTY PARTNERS IV TAX EXEMPT (PF1) II LP	EXCLUDED				No			No	100 000 %
LIQUID REALTY PARTNERS IV TAX EXEMPT (PF1) LP  44 MONTGOMERY ST SAN FRANCISCO, CA94104 26-0489545	INVESTMENTS	CA	HARVARD PRIVATE CAPITAL REALTY INC	EXCLUDED	5	12,124,705		No			No	100 000 %
LUBERT ADLER CAPITAL REAL ESTATE OPPORTUNITY FUND LP  2929 ARCH STREET CIRA CENTRE PHILADELPHIA, PA19104 22-3526698	INVESTMENTS	DE	HARVARD PRIVATE CAPITAL REALTY INC	EXCLUDED	1,147,589	1,719,763		No			No	78 000 %

Form 990, Schedule R, Part III - Identification of Related Organizations Taxable as a Partnership

(a) Name, address, and EIN of related organization	(b) Primary activity	(c) Legal Domicile (State or Foreign Country)	(d) Direct Controlling Entity	(e) Predominant income (related, unrelated, excluded from tax under sections 512-514)	(f) Share of total income (\$)	(g) Share of end-of-year assets (\$)	(h) Disproportionate allocations?		(i) Code V-UBI amount on Box 20 of K-1 (\$)	(j) General or Managing Partner?		(k) Percentage ownership
							Yes	No		Yes	No	
LUBERT-ADLER CAPITAL REAL ESTATE FUND III LP  2929 ARCH STREET CIRA CENTRE PHILADELPHIA, PA19104 52-2279515	INVESTMENTS	DE	HARVARD PRIVATE CAPITAL REALTY INC	UNRELATED	-6,836,116	85,805,961		No	-6,869,592		No	78 000 %
MCRS LLC  152 WEST 57TH STREET 46TH FLOOR NEW YORK, NY10019 27-3637201	INVESTMENTS	MA	SAPPHIRE HOSPITALITY LLC	EXCLUDED		91,734,456		No			No	86 000 %
NCH CONDOR FUND LP  UGLAND HOUSE SOUTH CHURCH STREET GEORGE TOWN CJ 98-0198106	INVESTMENTS	CJ	HARVARD MANAGEMENT PRIVATE EQUITY CORPORATION	EXCLUDED	-775,533	35,101,445		No			No	51 000 %
OLD LANE HMA MASTER FUND LP  C/O MAPLES CALDER PO BOX 309 UGLAND HOUSE CJ 98-0487260	INVESTMENTS	CJ	OLD LANE HMAFF LP	EXCLUDED	-5,479,683	11,639,332		No			No	100 000 %
OXFORD HPC INVESTMENT COMPANY LLC  C/O OXFORD CAPITAL PARTNERS 350 WES CHICAGO, IL60610 36-4191828	INVESTMENTS	DE	HARVARD PRIVATE CAPITAL REALTY INC	EXCLUDED	-8,122	130,576		No			No	75 000 %
PACIFIC COMMUNITY HOLDINGS II LLC  11661 SAN VINCENTE BOULEVARD SUITE LOS ANGELES, CA90049 54-2064438	INVESTMENTS	CA	CHARLESBANK REALTY FUND V LP	EXCLUDED	15,004,473			No			No	55 000 %
PINO LLC  AVDA STA MARIA NO 6350 PISO 3 VITACURA CI 32-0302061	INVESTMENTS	CI	PHEMUS CORPORATION	EXCLUDED	-10,303	34,702,123		No			No	100 000 %
PUTNAM SQUARE APTS CO LP  C/O HRES 1350 MASS AVE CAMBRIDGE, MA02138 04-3183446	REAL ESTATE	MA	PRESIDENT AND FELLOWS OF HARVARD COLLEGE	EXCLUDED	519,136	2,537,348		No			No	99 000 %

Form 990, Schedule R, Part III - Identification of Related Organizations Taxable as a Partnership

(a) Name, address, and EIN of related organization	(b) Primary activity	(c) Legal Domicile (State or Foreign Country)	(d) Direct Controlling Entity	(e) Predominant income (related, unrelated, excluded from tax under sections 512-514)	(f) Share of total income (\$)	(g) Share of end-of-year assets (\$)	(h) Disproportionate allocations?		(i) Code V-UBI amount on Box 20 of K-1 (\$)	(j) General or Managing Partner?		(k) Percentage ownership
							Yes	No		Yes	No	
ROUND TABLE ASSET RECOVERY MASTER FUND LTD  WINDWARD I 2ND FLOOR REGATTA OFFI CJ 98-0550169	INVESTMENTS	CJ	ROUND TABLE ASSET RECOVERY FUND LTD	EXCLUDED	13,308,691	120,105,466		No			No	80 000 %
ROUND TABLE GLOBAL MACRO MASTER FUND LTD  WINDWARD I 2ND FLOOR REGATTA OFFI CJ 98-0645295	INVESTMENTS	CJ	ROUND TABLE GLOBAL MACRO FUND LTD	EXCLUDED	2,819,403	46,365,373		No			No	57 000 %
SOIL INNOVATIONS LLC  AV DR CARDOSO DE MELO 1340-11 AN SAO PAULO BR 90-0539481	INVESTMENTS	BR	PHEMUS CORPORATION	EXCLUDED	-18,117	214,049,990		No			No	100 000 %
STOLBERG MEEHAN & SCANO II-A LP  370 17TH STREET SUITE 3650 DENVER, CO80202 02-0537969	INVESTMENTS	DE	HARVARD MANAGEMENT PRIVATE EQUITY CORPORATION	EXCLUDED	118	7,691,381		No			No	67 000 %
TFO CO-INVESTOR LLC  C/O WESTBROOK PARTNERS 645 MADISON NEW YORK, NY10022 06-1762649	INVESTMENTS	DE	HARVARD PRIVATE CAPITAL REALTY INC	EXCLUDED	-2,713			No			No	100 000 %
THE BREITHORN FUND LP  PO BOX 1234 GT QUEENSGATE HOUSE S GEORGE TOWN CJ 98-0549446	INVESTMENTS	CJ	HARVARD MANAGEMENT PRIVATE EQUITY CORPORATION	EXCLUDED	7,687,190	75,053,239		No			No	57 000 %
THE ECO PRODUCTS FUND  400 MADISON AVE SUITE 14A NEW YORK, NY10017 26-1329990	INVESTMENTS	NY	PHEMUS CORPORATION	UNRELATED	-342,843	9,264,523		No	-478,352		No	57 000 %
THE TRITON FUND II NO 2 LP  22 GRENVILLE STREET ST HELIER JE	INVESTMENTS	JE	HARVARD MANAGEMENT PRIVATE EQUITY CORPORATION	EXCLUDED	4,591,240	106,779,323		No			No	100 000 %

Form 990, Schedule R, Part III - Identification of Related Organizations Taxable as a Partnership

(a) Name, address, and EIN of related organization	(b) Primary activity	(c) Legal Domicile (State or Foreign Country)	(d) Direct Controlling Entity	(e) Predominant income (related, unrelated, excluded from tax under sections 512-514)	(f) Share of total income (\$)	(g) Share of end-of-year assets (\$)	(h) Disproportionate allocations?		(i) Code V-UBI amount on Box 20 of K-1 (\$)	(j) General or Managing Partner?		(k) Percentage ownership
							Yes	No		Yes	No	
THE WILDHORN FUND LP  PO BOX 1234 GT QUEENSGATE HOUSE S GEORGE TOWN CJ 98-0527266	INVESTMENTS	CJ	HARVARD MANAGEMENT PRIVATE EQUITY CORPORATION	EXCLUDED	1,587,924	40,002,266		No			No	96 000 %
TRAVIS COAL RESTRUCTURED HOLDINGS LLC  C/O DENHAM CAPITAL MANAGEMENT 200 C BOSTON, MA02116 20-2595311	INVESTMENTS	DE	DENHAM COMMODITY PARTNERS FUND II LP	EXCLUDED	-13,513,582	184,011,284		No			No	85 000 %
VERBENA LLC DBA PURPLE VERBENA LLC  C/O RENEWABLE RESOURCES GROUP 5700 LOS ANGELES, CA90036 90-0708621	INVESTMENTS	DE	DEVONIAN LLC	EXCLUDED		116,235,710		No			No	89 000 %
WBH KIRBY HILL CO- INVESTMENT LLC  C/O WESTBROOK PARTNERS 645 MADISON NEW YORK, NY10022 14-1933484	INVESTMENTS	DE	HARVARD PRIVATE CAPITAL REALTY INC	EXCLUDED		304,494		No			No	100 000 %
WILLIAMSON ROYALTY VENTURES LLC  C/O DENHAM CAPITAL MANAGEMENT 200 C BOSTON, MA02116 56-2563228	INVESTMENTS	DE	DENHAM COMMODITY PARTNERS FUND III LP	EXCLUDED	36,021,855	57,410,831		No			No	63 000 %

Form 990, Schedule R, Part IV - Identification of Related Organizations Taxable as a Corporation or Trust

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AGRICOLA BRINZAL LIMITADA AVENIDA SANTA MARIA 6350 OFICINA 3 VITACURA CI	INVESTMENTS	CI	AGRICOLA E INVERSIONES PAMPA ALEGRE SA (DBA PAMPA ALEGRE SA)	C	515,744	8,099,525	99 990 %
AGRICOLA CRECER LIMITADA AVENIDA SANTA MARIA 6350 OFICINA 3 VITACURA CI	INVESTMENTS	CI	AGRICOLA E INVERSIONES PAMPA ALEGRE SA (DBA PAMPA ALEGRE SA)	C	127,191	1,032,113	99 990 %
AGRICOLA DURAMEN LIMITADA AVENIDA SANTA MARIA 6350 OFICINA 3 VITACURA CI	INVESTMENTS	CI	INVERSIONES TRES CUMBRES LTDA (DBA TRES CUMBRES LTDA)	C	271,828	2,285,893	100 000 %
AGRICOLA E INVERSIONES PAMPA ALEGRE SA AVENIDA SANTA MARIA 6350 OFICINA 3 VITACURA CI	INVESTMENTS	CI	INVERSIONES TRES CUMBRES LTDA (DBA TRES CUMBRES LTDA)	C	688,752	7,103,458	99 990 %
AGRICOLA FUNDO BUCALEMU LIMITADA C/O CLAG CHILE SPA DEL INCA NO LAS CONDES CI 98-0639220	INVESTMENTS	CI	CLAG (CHILE) SPA	C	-71,413	8,278,696	100 000 %
AGRICOLA RAPEL LIMITADA C/O CLAG CHILE SPA DEL INCA NO LAS CONDES CI 98-0639218	INVESTMENTS	CI	CLAG (CHILE) SPA	C	-75,122	3,760,749	100 000 %
AGRICOLA RETIRO LIMITADA C/O CLAG CHILE SPA DEL INCA NO LAS CONDES CI	INVESTMENTS	CI	CLAG (CHILE) SPA	C	-36,021	1,456,839	100 000 %
AGRICOLA RIBERA LIMITADA C/O CLAG CHILE SPA DEL INCA NO LAS CONDES CI	INVESTMENTS	CI	CLAG (CHILE) SPA	C	-94,516	3,318,619	100 000 %
ANAY Y ASOCIADOS SA VILLA FINTANA DEL CLUB TERRAZA 2 C MANAGUA NU	INVESTMENTS	NU	NICARAO LTD	C		1,800	100 000 %
AQUILA INC C/O WALKERS SPV WALKER HOUSE MARY GEORGETOWN CJ 98-0532782	INVESTMENTS	CJ	HARVARD MANAGEMENT PRIVATE EQUITY CORPORATION	C	33,921,575	220,354,546	100 000 %
ARA INC C/O WALKERS SPV WALKER HOUSE MARY GEORGETOWN CJ 98-0543813	INVESTMENTS	CJ	HARVARD MANAGEMENT PRIVATE EQUITY CORPORATION	C	7,254,227	18,363,764	100 000 %
ATLANTIC AVENUE REALTY LTD C/O WALKERS SPV WALKER HOUSE MARY GEORGETOWN CJ 98-0533323	INVESTMENTS	CJ	HARVARD PRIVATE CAPITAL REALTY INC	C	13,424,765	83,301,423	100 000 %
ATLANTIC EUROPE INVESTMENTS GP LIMITED C/O BURNES LLP 50 LOTHIAN ROAD FESTIVAL SQUARE UK	INVESTMENTS	UK	HARVARD PRIVATE CAPITAL REALTY INC	C			100 000 %
ATLANTIC EUROPE INVESTMENTS LP C/O BURNES LLP 50 LOTHIAN ROAD FESTIVAL SQUARE UK 98-0670648	INVESTMENTS	UK	HARVARD PRIVATE CAPITAL REALTY INC	C	-501,484	-501,484	100 000 %
ATLANTIC PACIFIC REALTY INC 1301 SHOREWAY ROAD SUITE 250 BELMONT, CA94002 13-4283871	INVESTMENTS	MD	HARVARD PRIVATE CAPITAL REALTY INC	C	14,703,017	24,816,840	100 000 %
ATLANTIC TORONTO ADELAIDE-PETER LP INC 355 BURRAD STREET STE 1900 VANCOUVER CA 98-0668178	INVESTMENTS	CA	ATLANTIC TORONTO LP	C		12,441,335	100 000 %
ATLANTIC TORONTO A-P GENERAL PARTNER INC 355 BURRAD STREET STE 1900 VANCOUVER CA 98-0668180	INVESTMENTS	CA	ATLANTIC TORONTO ADELAIDE-PETER LP INC	C		6	100 000 %
ATLANTIC TORONTO GRENVILLE GENERAL PARTNER INC 355 BURRAD STREET STE 1900 VANCOUVER CA	INVESTMENTS	CA	ATLANTIC TORONTO ADELAIDE-PETER LP INC	C	1	104	100 000 %
BLACK KITE PTY LTD C/O DLA PHILLIPS FOX LEVEL 38 201 SYDNEY AS	INVESTMENTS	AS	BLUE MARBLE HOLDINGS CORP	C			100 000 %
BLACK KITE TRUST C/O DLA PHILLIPS FOX LEVEL 38 201 SYDNEY AS 98-6063158	INVESTMENTS	AS	SWT LP	C	-73,836	14,166,508	100 000 %

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BRASIL TIMBER LIMITADA AVENIDA CANDIDO DE ABREU 776 SALA CANTRO CIVICO BR 98-0645399	INVESTMENTS	BR	DIVERSIFIED INTERNATIONAL TIMBER HOLDINGS LLC	C	-5,200,751	14,015,384	100 000 %
CAMPO GRANDE SA AVDA SANTA MARIA NO 6350 PISO 3 VITACURA CI	INVESTMENTS	CI	DIVERSIFIED INTERNATIONAL TIMBER HOLDINGS LLC	C	-1,323,206	27,753,159	100 000 %
CARACOL AGROPECUARIA LTDA RUA SETE DE SETEMBRO 730 11TH FLO CENTRO BR 98-0642730	INVESTMENTS	BR	GLOBAL FOREST INVESTMENTS LLC	C	4,679,218	43,635,412	100 000 %
CCA JAPAN INVESTMENT BV ZUIDPLEIN 126 AMSTERDAM NL	INVESTMENTS	NL	COMPOSITION CAPITAL ASIA FUND CV	C	85,401	5,612,179	58 980 %
CHENNAI 2007 IFS COURT 28 CYBERCITY CYBERCITY MP 98-0644770	INVESTMENTS	MP	PRESIDENT AND FELLOWS OF HARVARD COLLEGE	C	-1,083,310	7,872,370	100 000 %
CHEVAL SP PARTICIPACOES LTDA RUA DO FORUM S/N SALA B CENTRO GP	INVESTMENTS	GP	GBE INVESTMENTS LIMITED	C			98 520 %
CLAG (CHILE) SPA DEL INCA NO 4446 OFICINA 1007 LAS CONDES CI 98-0650099	INVESTMENTS	CI	CLAG LLC	C	1,848,715	26,212,211	100 000 %
COMPOSITION CAPITAL ASIA FUND CV ZUIDPLEIN 126 TOWER H - 15TH FLOOR AMSTERDAM NL 98-0469927	INVESTMENTS	NL	HARVARD PRIVATE CAPITAL REALTY INC	C	8,680,392	62,839,149	58 980 %
COMPOSITION CAPITAL ASIA II FEEDER CV ZUIDPLEIN 126 TOWER H - 15TH FLOOR AMSTERDAM NL 98-0563995	INVESTMENTS	NL	HARVARD PRIVATE CAPITAL REALTY INC	C	5,522,555	8,457,379	81 300 %
COMPOSITION CAPITAL EUROPE FUND CV ZUIDPLEIN 126 TOWER H - 15TH FLOOR AMSTERDAM NL 98-0459793	INVESTMENTS	NL	HARVARD PRIVATE CAPITAL REALTY INC	C	-536,923	48,579,578	58 250 %
COMPOSITION CAPITAL EUROPE II FEEDER CV ZUIDPLEIN 126 TOWER H - 15TH FLOOR AMSTERDAM NL 98-0569903	INVESTMENTS	NL	HARVARD PRIVATE CAPITAL REALTY INC	C	-3,082,709	13,123,754	71 750 %
COMPOSITION FEEDER GMBH BORSENSTRASSE 2-4 AMSTERDAM GM	INVESTMENTS	GM	COMPOSITION CAPITAL EUROPE FUND CV	C	-1,159,666	18,989,688	58 250 %
COMTEL ASSETS CORP 433 E LAS CALINAS IRVING, TX75039 20-3239161	INVESTMENTS	DE	DENHAM COMMODITY PARTNERS FUND III LP	C	6,487,448	22,130,548	90 670 %
COMTEL ASSETS INC 433 E LAS CALINAS IRVING, TX75039 20-3239269	INVESTMENTS	TX	DENHAM COMMODITY PARTNERS FUND III LP	C	76,219	241,773	79 830 %
COOPERATIE CC ASIA KOREA FEEDER UA ZUIDPLEIN 126 AMSTERDAM NL	INVESTMENTS	NL	COMPOSITION CAPITAL ASIA FUND CV	C	1,273,959	7,381,480	58 980 %
DAIRY FARMS PARTNERSHIP 113 RUTHERFORD RD PUKEKOHE E POB PUKEKOHE NZ 98-0594944	INVESTMENTS	NZ	DF1 LTD	C	4,191,812	44,437,378	100 000 %
ECO CEBACO SOCIEDAD ANONIMA C/O DURLING DURLING CALLE 52 Y E PM	INVESTMENTS	PM	NICATECA INC	C	-42,222	16,130,436	90 000 %
ECONOMIZA AGROPECUARIA LTDA ESTADA GERAL CONDOMINIO BOA ESPERAN GRANDE DO RIBEIRO BR	INVESTMENTS	BR	INSOLO AGROINDUSTRIAL SA	C		483,273	95 800 %
ECUADOR TIMBER LP C/O MAPLES CALDER PO BOX 309 UGLAND HOUSE CJ 98-0492706	INVESTMENTS	CJ	PHEMUS CORPORATION	C	529,063	31,173,589	80 000 %
EGRET INVESTMENTS LTD C/O MAPLES CALDER PO BOX 309 UGLAND HOUSE CJ 98-0650989	INVESTMENTS	CJ	HARVARD MANAGEMENT PRIVATE EQUITY CORPORATION	C	8,068,655	67,627,703	100 000 %

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EL MARIA SA VILLA FINTANA DEL CLUB TERRAZA 2 C MANAGUA NU	INVESTMENTS	NU	NICARAO LTD	C		1,046,839	100 000 %
EMBARCADERO CAPITAL INVESTORS II REIT INC 1301 SHOREWAY ROAD SUITE 250 AMSTERDAM, CA94002 37-1508503	INVESTMENTS	MD	HARVARD PRIVATE CAPITAL REALTY INC	C	-3,530,133	74,181,674	50 620 %
EMERALD CATASTROPHE FUND LTD SUITE 193 48 PAR-LA-VILLE ROAD HAMILTON BD	INVESTMENTS	BD	BLUE MARBLE HOLDINGS CORP	C	1,010,758	114,905,035	98 650 %
EMERGING COUNTRIES OPPORTUNITY FUND LTD C/O BUTTERFIELD FUND SERVICES 68 F GRAND CAYMAN CJ	INVESTMENTS	CJ	HARVARD MANAGEMENT PRIVATE EQUITY CORPORATION	C	2,999,862	24,211,959	98 000 %
EMPRESAS VERDES ARGENTINA SA CARLOS PELLEGRINI 1138 PISO 1 CORRIENTES AR	INVESTMENTS	AR	QUEBRADA HONDA SA	C	-162,035	26,148,338	100 000 %
ENKI HOLDINGS CORP C/O WALKERS SPV WALKER HOUSE MARY GEORGETOWN CJ 98-0540586	INVESTMENTS	CJ	HARVARD MANAGEMENT PRIVATE EQUITY CORPORATION	C	735,221	434,945	100 000 %
ESTANCIA CELINA SA C/O PAGBAM SUIPACHA 1111 -PIS BUENOS AIRES AR	INVESTMENTS	AR	LAS MISIONES SA	C	-35,665	1,797,687	100 000 %
FLORESTAS DO SUL AGROFLORESTAL LTDA RUA TAQUARY 335 DRISTAL PORTO ALEGRE BR 98-0493906	INVESTMENTS	BR	PHEMUS CORPORATION	C	11,450,554	121,194,820	100 000 %
FORESTAL BOSQUEPALM CIA LTDA AVENIDA PATRIA E4-41 Y AVENIDA AMAZ QUITO EC	INVESTMENTS	EC	ECUADOR TIMBER LP	C	-116,186	9,249,222	79 800 %
FORESTAL DEL RIO SA SUIPACHA 1111 - PISO 18 BUENOS AIRES AR	INVESTMENTS	AR	QUEBRADA HONDA SA	C			100 000 %
FORESTAL FORSEVERGAL CIA LTDA AVENIDA PATRIA E4-41 Y AVENIDA AMAZ QUITO EC	INVESTMENTS	EC	ECUADOR TIMBER LP	C		11,883,295	79 800 %
GALILEIA AGROINDUSTRIAL LTDA AV PEDROSO DE MORAES 1201 20 AN SAO PAULO BR	INVESTMENTS	BR	INSOLO AGROINDUSTRIAL SA	C	555,479	45,027,115	95 800 %
GATEWAY REAL ESTATE FUND III-TE LP CRICKET SQUARE HUTCHINS DRIVE PO AMSTERDAM CJ	INVESTMENTS	CJ	HARVARD PRIVATE CAPITAL REALTY INC	C	-118,597	2,385	64 930 %
GAVEA INVESTMENT FUND II B LP PO BOX 986 GARDENIA COURT SUITE 3 CAMANA BAY CJ 98-0537951	INVESTMENTS	CJ	HARVARD MANAGEMENT PRIVATE EQUITY CORPORATION	C	40,001,000	206,410,000	100 000 %
GBE DEVELOPMENT I LTD PO BOX 309GT UGLAND HOUSE S CHURC GEORGE TOWN CJ	INVESTMENTS	CJ	GBE INVESTMENTS LIMITED	C	-3,457	6,379,735	98 520 %
GBE DEVELOPMENT II LTD PO BOX 309GT UGLAND HOUSE S CHURC GEORGE TOWN CJ	INVESTMENTS	CJ	GBE INVESTMENTS LIMITED	C	-3,059	296,252	98 520 %
GBE DEVELOPMENT III LTD PO BOX 309GT UGLAND HOUSE S CHURC GEORGE TOWN CJ	INVESTMENTS	CJ	GBE INVESTMENTS LIMITED	C	-3,061	247,111	98 520 %
GBE DEVELOPMENT IV LTD PO BOX 309GT UGLAND HOUSE S CHURC GEORGE TOWN CJ	INVESTMENTS	CJ	GBE INVESTMENTS LIMITED	C	-3,095	3,777,938	98 520 %
GBE DEVELOPMENT V LTD PO BOX 309GT UGLAND HOUSE S CHURC GEORGE TOWN CJ	INVESTMENTS	CJ	GBE INVESTMENTS LIMITED	C	-4,727	8,843,354	98 520 %
GBE DEVELOPMENT VI LTD PO BOX 309GT UGLAND HOUSE S CHURC GEORGE TOWN CJ	INVESTMENTS	CJ	GBE INVESTMENTS LIMITED	C	-7,257		98 520 %

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GBE FAZENDAS LTDA AV DAS AMERICAS 700 BLOCO 5 CIDADE DO RIO DE JANEIRO BR	INVESTMENTS	BR	GBE INVESTMENTS LIMITED	C	110,244	11,009,029	98 520 %
GBE HOLDINGS LTD PO BOX 309GT UGLAND HOUSE S CHURC GEORGE TOWN CJ	INVESTMENTS	CJ	GBE INVESTMENTS LIMITED	C	-159,862	920	98 520 %
GBE INVESTMENTS LIMITED PO BOX 309GT UGLAND HOUSE S CHURC GEORGE TOWN CJ	INVESTMENTS	CJ	GBE INVESTMENTS LP	C	-3,446	116,350,040	98 520 %
GBE PROJETOS AGRICOLAS I LTDA AV DAS AMERICAS 700 BLOCO 5 CIDADE DO RIO DE JANEIRO BR	INVESTMENTS	BR	GBE INVESTMENTS LIMITED	C	-4,144,742	2,370,597	98 520 %
GBE PROJETOS AGRICOLAS II LTDA AV DAS AMERICAS 700 BLOCO 5 CIDADE DO RIO DE JANEIRO BR	INVESTMENTS	BR	GBE INVESTMENTS LIMITED	C	-153,275	149,233	98 520 %
GBE PROJETOS AGRICOLAS III LTDA AV DAS AMERICAS 700 BLOCO 5 CIDADE DO RIO DE JANEIRO BR	INVESTMENTS	BR	GBE INVESTMENTS LIMITED	C	-384,373	561,571	98 520 %
GBE PROJETOS AGRICOLAS IV LTDA FAZEN DA ESPLANADA RODOVIA ESTADUA NO MUNICIPIO DO PEIXE BR	INVESTMENTS	BR	GBE INVESTMENTS LIMITED	C	-629,282	4,089,057	98 520 %
GBE PROJETOS AGRICOLAS V LTDA AV DAS AMERICAS 700 BLOCO 5 CIDADE DO RIO DE JANEIRO BR	INVESTMENTS	BR	GBE INVESTMENTS LIMITED	C	-555,096	20,756,364	98 520 %
GBE PROJETOS AGRICOLAS VI LTDA AV DAS AMERICAS 700 BLOCO 5 CIDADE DO RIO DE JANEIRO BR	INVESTMENTS	BR	GBE INVESTMENTS LIMITED	C	-252,484	2,823,623	98 520 %
GBE PROPERTIES I LTD PO BOX 309GT UGLAND HOUSE S CHURC GEORGE TOWN CJ	INVESTMENTS	CJ	GBE INVESTMENTS LIMITED	C	-5,297	7,251,655	98 520 %
GBE PROPERTIES II LTD PO BOX 309GT UGLAND HOUSE S CHURC GEORGE TOWN CJ	INVESTMENTS	CJ	GBE INVESTMENTS LIMITED	C	-3,675	6,489,315	98 520 %
GBE PROPERTIES III LTD PO BOX 309GT UGLAND HOUSE S CHURC GEORGE TOWN CJ	INVESTMENTS	CJ	GBE INVESTMENTS LIMITED	C	-3,913	1,576,797	98 520 %
GBE PROPERTIES IV LTD PO BOX 309GT UGLAND HOUSE S CHURC GEORGE TOWN CJ	INVESTMENTS	CJ	GBE INVESTMENTS LIMITED	C	-3,263	10,270,238	98 520 %
GBE PROPERTIES V LTD PO BOX 309GT UGLAND HOUSE S CHURC GEORGE TOWN CJ	INVESTMENTS	CJ	GBE INVESTMENTS LIMITED	C	-4,852	9,557,006	98 520 %
GBE PROPERTIES VI LTD PO BOX 309GT UGLAND HOUSE S CHURC GEORGE TOWN CJ	INVESTMENTS	CJ	GBE INVESTMENTS LIMITED	C	-7,300		98 520 %
GBE PROPRIEDADES E EMPREENDIMENTOS IMOBILIARIOS I LTDA AV DAS AMERICAS 700 BLOCO 5 CIDADE DO RIO DE JANEIRO BR	INVESTMENTS	BR	GBE INVESTMENTS LIMITED	C	-135,514	9,562,792	98 520 %
GBE PROPRIEDADES E EMPREENDIMENTOS IMOBILIARIOS III LTDA AV DAS AMERICAS 700 BLOCO 5 CIDADE DO RIO DE JANEIRO BR	INVESTMENTS	BR	GBE INVESTMENTS LIMITED	C	-137,932	9,607,450	98 520 %
GBE PROPRIEDADES E EMPREENDIMENTOS IMOBILIARIOS IV LTDA AV DAS AMERICAS 700 BLOCO 5 CIDADE DO RIO DE JANEIRO BR	INVESTMENTS	BR	GBE INVESTMENTS LIMITED	C	-383,124	29,343,625	98 520 %
GBE PROPRIEDADES E EMPREENDIMENTOS IMOBILIARIOS V LTDA AV DAS AMERICAS 700 BLOCO 5 CIDADE DO RIO DE JANEIRO BR	INVESTMENTS	BR	GBE INVESTMENTS LIMITED	C	-488,267	21,258,803	98 520 %
GBE PROPRIEDADES E EMPREENDIMENTOS IMOBILIARIOS VI LTDA AV DAS AMERICAS 700 BLOCO 5 CIDADE DO RIO DE JANEIRO BR	INVESTMENTS	BR	GBE INVESTMENTS LIMITED	C	-6,257	10,070	98 520 %

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GLOBAL MARITIME INVESTMENTS LIMITED C/O WALKERS SPV WALKER HOUSE 87 M GEORGE TOWN CJ	INVESTMENTS	CJ	HARVARD MANAGEMENT PRIVATE EQUITY CORPORATION	C	5,501	140,148,874	57 000 %
GRANARY INVESTMENTS IFS COURT 28 CYBERCITY CYBERCITY MP 98-0607880	INVESTMENTS	MP	LUCY HOLDINGS	C	-6,887,314	77,701,898	100 000 %
GUANARE AARL JUNCAL 1327 FLOOR 21 MONTEVIDEO UY 98-0641951	INVESTMENTS	UY	PHEMUS CORPORATION	C	143,777	55,597,506	100 000 %
GUANARE SA JUNCAL 1327 FLOOR 21 MONTEVIDEO UY	INVESTMENTS	UY	PHEMUS CORPORATION	C	419,369	64,601,054	100 000 %
GULF ATLANTIC OPERATIONS LLC C/O DENHAM CAPITAL MANAGEMENT 200 C BOSTON, MA02116 20-2386722	INVESTMENTS	MA	BOYLSTON HOLDINGS LLC	C	-452,820	995,353	90 670 %
HARVARD BUSINESS SCHOOL PUBLISHING EUROPE LIMITED 23 SICILIAN AVE LONDON UK	SALES SUPPORT	UK	HARVARD BUS SCHOOL PUBLISHING CORP	C	1,171,231	398,012	99 990 %
HARVARD BUSINESS SCHOOL PUBLISHING INDIA PRIVATE LTD UNIT 423 GRAND HYATT MUMBAI MUMBAI IN	PUBLISHING SUPPORT	IN	HARVARD BUS SCHOOL PUBLISHING CORP	C	2,657,208	1,635,674	99 990 %
HARVARD CENTER SHANGHAI CO LTD 5TH FL HSBC BLDG INTL FIN CTR NO 8 SHANGHAI CH	RESEARCH SUPPORT	CH	HARVARD CHINA INTERNATIONAL LLC	C	-149,647	5,203,769	100 000 %
HARVARD MASTER TRUST 1033 MASS AVE CAMBRIDGE, MA02138 04-2636388	INVESTMENTS	MA	PRESIDENT AND FELLOWS OF HARVARD COLLEGE	C	60,161,693	738,343,129	100 000 %
HARVARD PRIVATE CAPITAL PROPERTIES II INC C/O HARVARD MANGEMENT CO 600 ATLANT BOSTON, MA02210 04-3140558	INVESTMENTS	DE	HARVARD MANAGEMENT PRIVATE EQUITY CORPORATION	C	313,768	1,086,516	100 000 %
HARVARD PRIVATE CAPITAL PROPERTIES III INC 600 ATLANTIC AVE BOSTON, MA02210 76-0254935	INVESTMENTS	DE	PHEMUS CORPORATION	C		1,561,413	100 000 %
HARVARD REAL ESTATE CV INC 1033 MASS AVE THIRD FLOOR CAMBRIDGE, MA02138	REAL ESTATE	MA	PRESIDENT AND FELLOWS OF HARVARD COLLEGE	C		30,894,227	100 000 %
HARVARD UNIVERSITY PRESS LTD VERNON HOUSE 23 SICILIAN AVENUE LONDON UK	BOOK DISTRIBUTION	UK	PRESIDENT AND FELLOWS OF HARVARD COLLEGE	C	3,056,308	1,246,381	100 000 %
HARVARD UNIVERSITY PRESS OF NEW YORK C/O HU PRESS 79 GARDEN ST CAMBRIDGE, MA02138 13-3784301	PUBLISHING	NY	PRESIDENT AND FELLOWS OF HARVARD COLLEGE	C			100 000 %
HB CAYMAN LIMITED PO BOX 309GT UGLAND HOUSE S CHURC GEORGE TOWN CJ	INVESTMENTS	CJ	HB INSTITUTIONAL LP	C	3,981,706	231,589,168	98 980 %
HMC ADAGE MANAGER INC 600 ATLANTIC AVE BOSTON, MA02210 04-3567988	INVESTMENTS	DE	PHEMUS CORPORATION	S	-656	200	100 000 %
HPC PATRON SCOTLAND LP C/O PATRON CAPITAL SCOTLAND GP LIMI FESTIVAL SQUARE UK 98-0438748	INVESTMENTS	UK	HARVARD PRIVATE CAPITAL REALTY INC	C	4,444,739	51,265,739	100 000 %
INDIA CAPITAL OPPORTUNITIES 1 LIMITED IFS COURT 28 CYBERCITY CYBERCITY MP	INVESTMENTS	IN	HARVARD MANAGEMENT PRIVATE EQUITY CORPORATION	C	3,739,151	53,040,751	64 350 %
INSOLO AGROINDUSTRIAL SA AV PEDROSO DE MORAES 1201 20 AN SAO PAULO BR	INVESTMENTS	BR	IPA	C	-6,204,980	225,135,574	95 800 %
INVERSIONES BRASIL SA VILLA FINTANA DEL CLUB TERRAZA 2 C MANAGUA NU	INVESTMENTS	NU	NICARAO LTD	C		1,800	100 000 %

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INVERSIONES CATIVAL SA VILLA FINTANA DEL CLUB TERRAZA 2 C MANAGUA NU	INVESTMENTS	NU	NICARAO LTD	C		402,911	100 000 %
INVERSIONES CORAL SA VILLA FINTANA DEL CLUB TERRAZA 2 C MANAGUA NU	INVESTMENTS	NU	NICARAO LTD	C		1,800	100 000 %
INVERSIONES SANTA RITA SA VILLA FINTANA DEL CLUB TERRAZA 2 C MANAGUA NU	INVESTMENTS	NU	NICARAO LTD	C		1,805,018	100 000 %
INVERSIONES TRES CUMBRES LTDA (DBA TRES CUMBRES LTDA) ROGER DE FLOR 2736 DP 8 COMUNA LAS CONDES CI 98-0446986	INVESTMENTS	CI	PHEMUS CORPORATION	C	686,478	11,237,544	100 000 %
INVERSIONES TUNUYAN SA VILLA FINTANA DEL CLUB TERRAZA 2 C MANAGUA NU	INVESTMENTS	NU	NICARAO LTD	C		7,411,239	100 000 %
IPE AGROINDUSTRIAL LTDA AV PEDROSO DE MORAES 1201 20 AN SAO PAULO BR	INVESTMENTS	BR	INSOLO AGROINDUSTRIAL SA	C	748,303	205,074,819	95 800 %
KAINGAROA TIMBERLANDS RENEWABLE RESOURCES GROUND FLOOR ROTORUA NZ 98-0412394	INVESTMENTS	NZ	KT1 CO	C	289,123,800	1,159,368,600	60 000 %
KTR LIMITED C/O MAPLES CALDER PO BOX 309 UGLAND HOUSE CJ	INVESTMENTS	CJ	PHEMUS CORPORATION	C			100 000 %
KUPE SHIPPING LIMITED C/O DLA PHILIPS FOX PO BOX 160 20 AUCKLAND NZ	INVESTMENTS	NZ	KAINGAROA TIMBERLANDS	C	-57,000	211,000	60 000 %
LA ARENOSA SA VILLA FINTANA DEL CLUB TERRAZA 2 C MANAGUA NU	INVESTMENTS	NU	NICARAO LTD	C		1,800	100 000 %
LA JACARANDA SA VILLA FINTANA DEL CLUB TERRAZA 2 C MANAGUA NU	INVESTMENTS	NU	NICARAO LTD	C		330,772	100 000 %
LA MORA SA VILLA FINTANA DEL CLUB TERRAZA 2 C MANAGUA NU	INVESTMENTS	NU	NICARAO LTD	C		1,164,486	100 000 %
LA ZARZA SA VILLA FINTANA DEL CLUB TERRAZA 2 C MANAGUA NU	INVESTMENTS	NU	NICARAO LTD	C		4,426,011	100 000 %
LABELLE SP PARTICIPACOES LTDA RUA DO FORUM S/N SALA B CENTRO GP	INVESTMENTS	GP	GBE INVESTMENTS LIMITED	C			98 520 %
LAS ACACIAS SA VILLA FINTANA DEL CLUB TERRAZA 2 C MANAGUA NU	INVESTMENTS	NU	NICARAO LTD	C		87,065	100 000 %
LAS MISIONES SA C/O PAGBAM SUIPACHA 1111 -PIS BUENOS AIRES AR	INVESTMENTS	AR	CAMPO GRANDE SA	C	-320,990	27,605,079	100 000 %
LASALLE ASIA OPPORTUNITY CAYMAN I LTD C/O WALKERS SPV LIMITED WALKER HOU GEORGE TOWN CJ 98-0447511	INVESTMENTS	CJ	HARVARD PRIVATE CAPITAL REALTY INC	C	22,875,274	115,235,176	100 000 %
LONGSTOCKING INVESTMENT CORPORATION 600 ATLANTIC AVE BOSTON, MA02210 52-2116455	INVESTMENTS	DE	PRESIDENT AND FELLOWS OF HARVARD COLLEGE	S	-456	25,000	100 000 %
LONGTERM FOREST PARTNERS CIA LTDA AVENIDA PATRIA E4-41 Y AVENIDA AMAZ QUITO EC	INVESTMENTS	EC	ECUADOR TIMBER LP	C		10,516,262	79 800 %
LOS ALMENDROS SA VILLA FINTANA DEL CLUB TERRAZA 2 C MANAGUA NU	INVESTMENTS	NU	NICARAO LTD	C		1,800	100 000 %

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LOS AROMOS SA VILLA FINTANA DEL CLUB TERRAZA 2 C MANAGUA NU	INVESTMENTS	NU	NICARAO LTD	C		1,800	100 000 %
LOS ARRAYANES SA VILLA FINTANA DEL CLUB TERRAZA 2 C MANAGUA NU	INVESTMENTS	NU	NICARAO LTD	C		420,731	100 000 %
LOS BOLDOS SA AVDA SANTA MARIA NO 6350 PISO 3 VITACURA CI	INVESTMENTS	CI	PINO LLC	C	-131,793	2,545,867	100 000 %
LOS LAURELES SA AVDA SANTA MARIA NO 6350 PISO 3 VITACURA CI	INVESTMENTS	CI	DIVERSIFIED INTERNATIONAL TIMBER HOLDINGS LLC	C	-148,117	2,552,305	100 000 %
LOS LAURELES SA VILLA FINTANA DEL CLUB TERRAZA 2 C MANAGUA NU	INVESTMENTS	NU	NICARAO LTD	C		681,562	100 000 %
LRP IV TAX EXEMPT (PF1) II LP 44 MONTGOMERY ST SAN FRANCISCO, CA94104 98-0560775	INVESTMENTS	JE	LIQUID REALTY PARTNERS IV TAX EXEMPT (PF1) LP	C	26,575	789,000	100 000 %
LRP IV TAX EXEMPT (PF1) LIMITED 44 MONTGOMERY ST SAN FRANCISCO, CA94104 98-0555927	INVESTMENTS	JE	LIQUID REALTY PARTNERS IV TAX EXEMPT (PF1) LP	C	1,850,885	11,323,816	100 000 %
NAZARE AGROINDUSTRIAL LTDA AV PEDROSO DE MORAES 1201 2O AN SAO PAULO BR	INVESTMENTS	BR	INSOLO AGROINDUSTRIAL SA	C	-436,308	26,559,580	95 800 %
NCH AGRIBUSINESS INVESTORS CORP UGLAND HOUSE SOUTH CHURCH STREET GEORGE TOWN CJ 98-0559097	INVESTMENTS	CJ	HARVARD PRIVATE CAPITAL REALTY INC	C	-6,629,189	96,904,754	59 110 %
NEANDERTHAL INVESTMENTS IFS COURT 28 CYBERCITY CYBERCITY MP 98-0607884	INVESTMENTS	MP	LUCY HOLDINGS	C	406,710	15,864,210	100 000 %
NEW VERNON INDIA (CAYMAN) FUND LP C/O NEW VERNON CAPITAL 2330 PLAZA F JERSEY CITY, NJ07311 20-1577934	INVESTMENTS	CJ	HARVARD MANAGEMENT PRIVATE EQUITY CORPORATION	C	18,737,063	269,175,971	99 990 %
NGL HOLDINGS INC C/O DENHAM CAPITAL MANAGEMENT 600 T HOUSTON, TX77002 33-1101243	INVESTMENTS	DE	DENHAM COMMODITY PARTNERS FUND II LP	C	4,214,329	7,925,646	82 350 %
NGL SUPPLY INC 6210 S YALE SUITE 805 TULSA, OK74136 73-1255805	INVESTMENTS	OK	NGL HOLDINGS INC	C	-1,772,971	102,912,681	69 260 %
NICA TECA SA VILLA FINTANA DEL CLUB TERRAZA 2 C MANAGUA NU	INVESTMENTS	NU	NICARAO LTD	C		2,758,035	100 000 %
NICARAO I LTD C/O MAPLES CALDER PO BOX 309 UGLAND HOUSE CJ 98-0643167	INVESTMENTS	CJ	NICARAO LTD	C		753,127	100 000 %
NICARAO II LTD C/O MAPLES CALDER PO BOX 309 UGLAND HOUSE CJ 98-0643169	INVESTMENTS	CJ	NICARAO LTD	C		753,127	100 000 %
NICARAO LTD C/O MAPLES CALDER PO BOX 309 UGLAND HOUSE CJ 98-0643164	INVESTMENTS	CJ	NICATECA INC	C		37,656,346	100 000 %
NICATECA INC C/O WALKERS SPV LIMITED WALKER HOU GEORGE TOWN CJ 98-0520487	INVESTMENTS	CJ	PHEMUS CORPORATION	C	-23,950,664	72,669,115	100 000 %
OLD LANE HMAFF LP C/O MAPLES CALDER PO BOX 309 UGLAND HOUSE CJ 98-0487312	INVESTMENTS	CJ	HARVARD MANAGEMENT PRIVATE EQUITY CORPORATION	C	-5,485,349	9,892,263	100 000 %
OPERA SA VILLA FINTANA DEL CLUB TERRAZA 2 C MANAGUA NU	INVESTMENTS	NU	NICARAO LTD	C	-1,473,193	10,242,002	100 000 %

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PARFEN SA JUNCAL 1327 FLOOR 21 MONTEVIDEO UY	INVESTMENTS	UY	AZARA LLC	C	-695,650	22,479,715	100 000 %
PATRIOT INTEREST HOLDINGS INC C/O DENHAM CAPITAL MANAGEMENT 200 C BOSTON, MA02116 01-0938844	INVESTMENTS	MA	NGL HOLDINGS INC	C		684,664	82 350 %
PERMIAN MIDSTREAM CORPORATION C/O DENHAM CAPITAL MANAGEMENT 200 C BOSTON, MA02116 01-0938834	INVESTMENTS	MA	PATRIOT INTEREST HOLDINGS INC	C		734,110	82 350 %
PINARES AARL JUNCAL 1327 FLOOR 22 MONTEVIDEO UY 98-0641950	INVESTMENTS	UY	PHEMUS CORPORATION	C	-268,143	7,353,711	100 000 %
PRADARIA AGROFLORESTAL LTDA RUA LUIZ DODERO 28 SALA 3 CAMPO GRANDE BR 98-0642732	INVESTMENTS	BR	GLOBAL FOREST INVESTMENTS LLC	C	11,024,774	133,294,811	100 000 %
QUEBRADA HONDA SA AVDA SANTA MARIA NO 6350 PISO 3 VITACURA CI	INVESTMENTS	CI	PINO LLC	C	-177,468	22,931,161	100 000 %
REPRESA PROPERTIES LTD PO BOX 309GT UGLAND HOUSE S CHURC GEORGE TOWN CJ	INVESTMENTS	CJ	GBE INVESTMENTS LIMITED	C	-4,729	61,156,980	98 520 %
REPRESA PROPRIEDADES LTDA AV PREDIENTE WILSON 210 4TH AND CENTRO NA CIDADE DO RIO DE JANEIRO BR	INVESTMENTS	BR	GBE INVESTMENTS LIMITED	C	-50,829	98,593,259	98 520 %
RIO MIRA PARTICIPACOES LTDA AV DAS AMERICAS 700 BLOCO 5 CIDADE DO RIO DE JANEIRO BR	INVESTMENTS	BR	GBE INVESTMENTS LIMITED	C	-97,019	45,300,409	98 520 %
ROMPLY MEROPS SRL 133 SERBAN VODA STREET CENTRAL BUS BUCHAREST RO 98-0646095	INVESTMENTS	RO	PHEMUS CORPORATION	C	-6,043,804	14,307,769	100 000 %
ROUND TABLE ASSET RECOVERY FUND LTD WINDWARD I REGATTA OFFICE PARK WE CJ	INVESTMENTS	CJ	BLUE MARBLE HOLDINGS CORP	C	13,662,510	98,331,035	97 460 %
ROUND TABLE GLOBAL MACRO FUND LTD WINDWARD I REGATTA OFFICE PARK WE CJ	INVESTMENTS	CJ	BLUE MARBLE HOLDINGS CORP	C	2,574,803	43,914,657	69 270 %
SANTA FILOMENA AGROINDUSTRIAL LTDA AV PEDROSO DE MORAES 1201 20 AN SAO PAULO BR	INVESTMENTS	BR	INSOLO AGROINDUSTRIAL SA	C		318,128	95 800 %
SCOLOPAX SRL BRASOV 8 VICTORIEI ST B1 42 BIS A BRASOV COUNTY RO	INVESTMENTS	RO	PHEMUS CORPORATION	C	-4,840,533	100,596,084	100 000 %
SERRA GRANDE AGROINDUSTRIAL LTDA AV PEDROSO DE MORAES 1201 20 AN SAO PAULO BR	INVESTMENTS	BR	INSOLO AGROINDUSTRIAL SA	C	118,059	20,774,192	95 800 %
SIA EMPETRUM KULDIGAS RAJONS KURMALES PAGASTS PRIEDAINI LG 98-0648693	INVESTMENTS	LG	PHEMUS CORPORATION	C	-624,920	13,357,514	100 000 %
SLEUTELDRAAI LANDGOED (EDMS) BPK 71 STEENBOK AVENUE MONUMENT PARK SF	INVESTMENTS	SF	GRANARY NORMANDIEN (PROPRIETARY) LIMITED	C			100 000 %
SOCIEDAD EXPLOTADORA AGRICOLA SPA C/O CLAG CHILE SPA DEL INCA NO LAS CONDES CI 98-0632838	INVESTMENTS	CI	CLAG (CHILE) SPA	C	-187,049	9,181,162	100 000 %
SOROTIVO AGROPECUARIA LTDA FAZENDA IPE S/N XONA RURAL-BAIXA GRANDE DO RIBEIRO BR	INVESTMENTS	BR	INSOLO AGROINDUSTRIAL SA	C	-107,848	2,237,375	95 800 %
SUSTAINABLE TEAK PARTCIPACOES LTDA AVENIDA GOVERNADOR PONCE DE ARRUDA VAREZEA GRANDE BR 98-0639215	INVESTMENTS	BR	BRAZIL TEAK LLC	C	2,458,007	198,066,462	100 000 %

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SUSTAINABLE TIMBERS SA AVE JUSTO AROSEMANA 32 ST E CORREGIMIENTO DE CALIDONIA PM	INVESTMENTS	PM	PHEMUS CORPORATION	C	-34,980	25,323,501	100 000 %
TDR SCOTLAND LP C/O TDR CAPITAL ONE STANHOPE GATE LONDON UK 98-0471766	INVESTMENTS	UK	HARVARD MANAGEMENT PRIVATE EQUITY CORPORATION	C	691,793	6,049,622	75 080 %
TERENA SA JUNCAL 1327 FLOOR 22 MONTEVIDEO UY	INVESTMENTS	UY	PHEMUS CORPORATION	C	-192,532	43,331,767	100 000 %
TERRACAL PARTICIPACOES LTDA AV DAS AMERICAS 700 BLOCO 5 CIDADE DO RIO DE JANEIRO BR	INVESTMENTS	BR	GBE INVESTMENTS LIMITED	C			98 520 %
UNITECA AGROFLORESTAL SA AVENIDA GOVERNADOR PONCE DE ARRUDA VAREZEA GRANDE BR	INVESTMENTS	BR	SUSTAINABLE TEAK PARTCIPAES LTDA	C	44,368	63,177,563	87 300 %
VALHOLL LTD C/O MAPLES CALDER PO BOX 309 UGLAND HOUSE CJ 98-0668673	INVESTMENTS	CJ	PHEMUS CORPORATION	C			100 000 %
VERIWASTE LP C/O JORDANS 20-22 BEDFORD ROW LONDON, UK 98-0656246	INVESTMENTS	UK	HARVARD MANAGEMENT PRIVATE EQUITY CORPORATION	C	760,212	9,637,701	100 000 %
VISTA VERDE AGROINDUSTRIAL LTDA AV PEDROSO DE MORAES 1201 2O AN SAO PAULO BR	INVESTMENTS	BR	INSOLO AGROINDUSTRIAL SA	C	775,493	41,923,456	95 800 %
CHARITABLE REMAINDER TRUSTS (753)	INVESTMENTS	MA		T			
CHARITABLE LEAD TRUSTS (62)	INVESTMENTS	MA		T			
POOLED INCOME FUNDS (4)	INVESTMENTS	MA		T			

Form 990, Schedule R, Part V - Transactions With Related Organizations

(a) Name of other organization		(b) Transaction type(a-r)	(c) Amount Involved (\$)	(d) Method of determining amount involved
(1)	AMERICAN REPERTORY THEATRE COMPANY INC	A	2,107,518	COST
(2)	AMERICAN REPERTORY THEATRE COMPANY INC	D	90,926	CASH
(3)	AMERICAN REPERTORY THEATRE COMPANY INC	I	417,859	COST
(4)	AMERICAN REPERTORY THEATRE COMPANY INC	L	362,628	COST
(5)	ASSOCIACAO DAVID ROCKEFELLER CENTER DE UNIVERSIDADE DE HARVARD	Q	1,010,412	CASH
(6)	BLUE MARBLE HOLDINGS CORP	B	181,072,136	CASH
(7)	BLUE MARBLE HOLDINGS CORP	C	109,145,879	CASH
(8)	CENTRE RECHERCHE EUROPEEN DE LA HBS	B	1,009,995	CASH
(9)	CHENNAI 2007	Q	8,945,844	CASH
(10)	DEMETER HOLDINGS CORPORATION	B	53,556,099	CASH
(11)	DEMETER HOLDINGS CORPORATION	C	20,962	CASH
(12)	DUBAI HARVARD FOUNDATION FOR MEDICAL RESEARCH INC	C	525,000	CASH
(13)	DUBAI HARVARD FOUNDATION FOR MEDICAL RESEARCH INC	N	376,017	COST
(14)	FUNDACION CENTRO DE INVESTIGACION DE LA ESCUELA DE ADMINISTRACION DE EMPRESAS	B	345,000	CASH
(15)	FUNDACION CENTRO DE INVESTIGACION DE LA ESCUELA DE ADMINISTRACION DE EMPRESAS	D	80,000	CASH
(16)	FUNDACION CENTRO DE INVESTIGACION DE LA ESCUELA DE ADMINISTRACION DE EMPRESAS	N	132,930	COST
(17)	GIOVANNI ARMENISE-HARVARD FOUNDATION FOR SCIENTIFIC RESEARCH INC	C	1,989,841	CASH
(18)	GIOVANNI ARMENISE-HARVARD FOUNDATION FOR SCIENTIFIC RESEARCH INC	N	394,768	COST
(19)	HARVARD BUSINESS SCHOOL INTERACTIVE INC	P	10,831,777	COST
(20)	HARVARD BUSINESS SCHOOL INTERACTIVE INC	R	12,254,343	CASH
(21)	HARVARD BUSINESS SCHOOL PUBLISHING CORPORATION	A	15,893,746	FAIR MARKET VALUE
(22)	HARVARD BUSINESS SCHOOL PUBLISHING CORPORATION	F	189,203	COST
(23)	HARVARD BUSINESS SCHOOL PUBLISHING CORPORATION	G	5,340,522	COST
(24)	HARVARD BUSINESS SCHOOL PUBLISHING CORPORATION	O	8,061,611	COST
(25)	HARVARD BUSINESS SCHOOL PUBLISHING CORPORATION	R	21,083,912	CASH
(26)	HARVARD CENTER SHANGHAI CO LTD	L	4,651,278	COST
(27)	HARVARD CENTER SHANGHAI CO LTD	N	127,277	COST
(28)	HARVARD MAGAZINE INC	A	52,713	COST
(29)	HARVARD MANAGEMENT COMPANY INC	A	110,353,188	COST
(30)	HARVARD MANAGEMENT PRIVATE EQUITY CORPORATION	B	1,825,678,825	CASH

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(31)	HARVARD MANAGEMENT PRIVATE EQUITY CORPORATION	C	2,925,028,655	CASH
(32)	HARVARD NEURODISCOVERY CENTER INC	C	202,769	CASH
(33)	HARVARD NEURODISCOVERY CENTER INC	M	783,441	COST
(34)	HARVARD NEURODISCOVERY CENTER INC	N	1,168,346	COST
(35)	HARVARD PRIVATE CAPITAL HOLDINGS INC	B	64,823,935	CASH
(36)	HARVARD PRIVATE CAPITAL HOLDINGS INC	C	971,996,948	CASH
(37)	HARVARD PRIVATE CAPITAL REALTY INC	B	987,429,731	CASH
(38)	HARVARD PRIVATE CAPITAL REALTY INC	C	435,634,743	CASH
(39)	HARVARD REAL ESTATE - ALLSTON INC	B	389,243	CASH
(40)	HARVARD REAL ESTATE - ALLSTON INC	C	32,665	CASH
(41)	HARVARD REAL ESTATE - ALLSTON INC	R	13,626,053	CASH
(42)	HARVARD REAL ESTATE INC	B	312,063	CASH
(43)	HARVARD UNIVERSITY PRESS LTD	R	1,558,428	CASH
(44)	HARVARD UNIVERSITY PRESS OF NEW YORK	O	493,100	COST
(45)	PHEMUS CORPORATION	B	1,258,453,409	CASH
(46)	PHEMUS CORPORATION	C	461,253,104	CASH
(47)	RED TOP INC	K	16,046	COST
(48)	SHIPPING VENTURE CORPORATION	B	571	CASH
(49)	STUDENT CLUBS OF HBS INC	A	5,760	COST
(50)	TRUSTEES FOR HARVARD UNIVERSITY	C	10,457,139	CASH
(51)	TRUSTEES FOR HARVARD UNIVERSITY	K	728,810	COST